Georges F. Doriot Papers
A Finding Aid to the Collection in the Library of Congress

Manuscript Division, Library of Congress
Washington, D.C.
1992

Contact information: http://hdl.loc.gov/loc.mss/mss.contact

Catalog Record: https://lccn.loc.gov/mm88075492

Additional search options available at: https://hdl.loc.gov/loc.mss/eadmss.ms001013

Prepared by Bradley E. Gerand
Finding aid encoded by Library of Congress Manuscript Division, 2001
Revised 2010 April
Collection Summary

Title: Georges F. Doriot Papers
Span Dates: 1917-1985
ID No.: MSS75492
Creator: Doriot, Georges F. (Georges Frederic), 1899-1987
Extent: 3600 items
Extent: 18 containers plus 1 classified
Extent: 6 linear feet
Language: Collection material in English
Location: Manuscript Division, Library of Congress, Washington, D.C.
LC Catalog record: https://lccn.loc.gov/mm88075492
Summary: United States Army officer, artist, financier, and professor, Harvard University Graduate School of Business Administration. Correspondence, reports, speeches and lectures, diaries, and photographs pertaining primarily to Doriot's military career in the research and development of equipment and supplies during and after World War II.

Selected Search Terms

The following terms have been used to index the description of this collection in the LC Catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically.

People
Doriot, Georges F. (Georges Frederic), 1899-1987.

Organizations
United States. Army--Equipment.
United States. Army--Supplies and stores.
United States. Army. Quartermaster Corps.

Subjects
World War, 1939-1945--Equipment and supplies.

Occupations
Army officers.
Artists.
Educators.
Financiers.

Provenance
The papers of Georges F. Doriot, professor, brigadier general, artist, and financier, were given to the Library of Congress by Doriot's estate in 1988.

Copyright Status
The status of copyright in the unpublished writings of Georges F. Doriot is governed by the Copyright Law of the United States (Title 17, U.S.C.).

Access and Restrictions
The papers of Georges F. Doriot are open to research. Researchers are advised to contact the Manuscript Reading Room prior to visiting. Many collections are stored off-site and advance notice is needed to retrieve these items for research use.
Security Classified Documents

Government regulations control the use of classified material in this collection. Manuscript Division staff can furnish information concerning access to and use of classified items.

Preferred Citation

Researchers wishing to cite this collection should include the following information: Container number, Georges F. Doriot Papers, Manuscript Division, Library of Congress, Washington, D.C.

Biographical Note

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>1899, Sept. 24</td>
<td>Born, Paris, France</td>
</tr>
<tr>
<td>1914-1915</td>
<td>Student, Lynton College, Kent, England</td>
</tr>
<tr>
<td>1916-1920</td>
<td>Student, University of Paris, Paris, France</td>
</tr>
<tr>
<td>1920-1921</td>
<td>Student, Harvard University Graduate School of Business Administration, Cambridge, Mass.</td>
</tr>
<tr>
<td>1925</td>
<td>Employed by Kuhn, Loeb, and Co.</td>
</tr>
<tr>
<td>1926-1941</td>
<td>Professor, Harvard Graduate School of Business Administration, Cambridge, Mass.</td>
</tr>
<tr>
<td>1930, Dec. 20</td>
<td>Married Edna Blanche Allen (died 1978)</td>
</tr>
<tr>
<td>1938</td>
<td>L.H.D., Union College, Schenectady, N.Y.</td>
</tr>
<tr>
<td>1940, Jan. 8</td>
<td>Naturalized in Boston, Mass.</td>
</tr>
<tr>
<td>1941-1942</td>
<td>Chairman of the board, National Can Corp.</td>
</tr>
<tr>
<td>1941-1947</td>
<td>Officer, United States Army, Washington, D.C.</td>
</tr>
<tr>
<td>1942</td>
<td>M.A., Harvard University</td>
</tr>
<tr>
<td>1945, Dec. 18</td>
<td>Awarded Most Excellent Order of the British Empire, C.B.E.</td>
</tr>
<tr>
<td>1946-1966</td>
<td>Professor, Harvard University Graduate School of Business Administration, Cambridge, Mass.</td>
</tr>
<tr>
<td>1952</td>
<td>Lowell Technological Institute, Lowell, Mass.</td>
</tr>
<tr>
<td>1958</td>
<td>Founded Institut Européen d'Administration des Affaires (France)</td>
</tr>
<tr>
<td>1962</td>
<td>L.L.D., Ohio University, Athens, Ohio</td>
</tr>
<tr>
<td>1987, June 2</td>
<td>Died, Massachusetts</td>
</tr>
</tbody>
</table>

Scope and Content Note

The papers of Georges Frederic Doriot (1899-1987), French-American university professor, military official, and venture capitalist, span the years 1917-1985, and include correspondence, reports, speeches and lectures, and diaries.

Doriot is perhaps best known for his lengthy and influential career as a professor at Harvard University where he taught from 1926 to 1966, except for a short break during World War II. His papers, however, principally concern his association with the United States Army during and after the war. Joining the armed forces as a lieutenant colonel, Doriot was attached to and later directed the army's equipment and supplies research and development unit, in which he distinguished himself and rose quickly to the rank of brigadier general. After returning to civilian life in 1946, Doriot continued his association with the army as a frequent consultant and an informal adviser to friends and colleagues who remained in the military, many of them high-ranking officials such as secretaries and assistant secretaries of war and members of the joint chiefs of staff.

Doriot's papers, in the main, document his associations with the army and are arranged accordingly. The General Files, containing correspondence and reports accumulated during his time as a civilian, reflect his interest in business and commerce and largely concern his role as civilian consultant to the military during the postwar and Cold War years. The Georges F. Doriot Papers
War Department Files, by contrast, contain correspondence, reports, and photographs accumulated and generated during Doriot's military service in World War II with the army's equipment and supplies research and development unit. These files chronicle the operation, mission, and state of the army's research and development program during the war and its association with similar programs of allied governments. Subjects for which there is ample documentation include procurement, design and development, simplification ("standardization"), and research results and ratings of items in the army's equipment and supplies inventory. Although the correspondence and reports have been organized as separate subseries within the War Department Files, letters-of-transmittal may be found attached to various reports. Subjects of the photographs include Dwight D. Eisenhower, George C. Marshall, Henry Ford, Edsel Ford, Walter P. Chrysler, Thomas A. Edison, and Herbert C. Hoover. Edison, Hoover, and Ford are pictured at the dedication ceremony for the museum at Greenfield Village, Dearborn, Michigan.

Organization of the Papers

The collection is arranged in three series:

- General Files, 1917-1985
- War Department Files, circa 1929-1953
- Classified, 1948-1951
Description of Series

<table>
<thead>
<tr>
<th>Container</th>
<th>Series</th>
</tr>
</thead>
<tbody>
<tr>
<td>BOX 1-5</td>
<td><strong>General Files, 1917-1985</strong></td>
</tr>
<tr>
<td></td>
<td>Letters to and from friends, family, colleagues, and associates; reports; and speeches and lectures by Doriot concerning his teaching activities at Harvard University, his interest in business and commerce, the applications of research in the public and private sectors, and the defense of the United States.</td>
</tr>
<tr>
<td></td>
<td>Arranged by format (correspondence, reports, miscellany) and thereunder chronologically by year, month, and day.</td>
</tr>
<tr>
<td>BOX 6-18</td>
<td><strong>War Department Files, circa 1929-1953</strong></td>
</tr>
<tr>
<td></td>
<td>Letters to and from military officials and staff; reports; work diaries; photographs; and speeches by Doriot concerning the operation of the United States Army's research and development division to which Doriot was attached, the role of research and development in the war effort, and military affairs in general.</td>
</tr>
<tr>
<td></td>
<td>Arranged by subject and thereunder chronologically by year, month, and day.</td>
</tr>
<tr>
<td>BOX CL1</td>
<td><strong>Classified, 1948-1951</strong></td>
</tr>
<tr>
<td></td>
<td>Correspondence and reports.</td>
</tr>
<tr>
<td></td>
<td>Arranged and described according to the series, containers, and folders from which the items were removed.</td>
</tr>
</tbody>
</table>
## Container List

<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
</table>
| BOX 1-5   | **General Files, 1917-1985**  
Letters to and from friends, family, colleagues, and associates; reports; and speeches and lectures by Doriot concerning his teaching activities at Harvard University, his interest in business and commerce, the applications of research in the public and private sectors, and the defense of the United States.  
Arranged by format (correspondence, reports, miscellany) and thereunder chronologically by year, month, and day. |
| BOX 1     | Correspondence  
1923-May 1948 |
| BOX 2     | June 1948-1950 |
| BOX 3     | 1951-1959 |
| BOX 4     | 1960-1985, undated  
Reports  
| BOX 5     | Oct. 1950-Mar. 1951; 1968  
Miscellany  
Address book, 1946, undated  
Articles, 1917-1984, undated  
Personal history file, 1941-1946, undated  
Speeches and lectures, undated  
Unidentified notes by Doriot, undated |
| BOX 6-18  | **War Department Files, circa 1929-1953**  
Letters to and from military officials and staff; reports; work diaries; photographs; and speeches by Doriot concerning the operation of the United States Army's research and development division to which Doriot was attached, the role of research and development in the war effort, and military affairs in general.  
Arranged by subject and thereunder chronologically by year, month, and day. |
| BOX 6     | Correspondence  
Automobile industry during wartime, 1941  
Canadian armed forces, research and development, 1945  
Climatic Research Laboratory, 1943-1945  
Directives, 1941-1951  
(2 folders)  
Distribution, 1942, undated  
Equipment and supplies  
Clothing  
Flying apparel, 1943-1945  
Footwear, 1943-1946 |
| BOX 7     | Design and development, 1934-1946  
(3 folders) |
Heraldic designs and insignias (heraldry), 1942
Quality control, 1944
Ratings by officers, 1942-1947
Simplification ("standardization")
  Oct. 1942-Mar. 1943
  Apr. 1943-1945
German scientists and expertise, 1945
Joint Development and Research Board, 1946-1947
  (2 folders)
Letters of appreciation, sent and received, 1942-1946
  (3 folders)
Miscellaneous, 1941-1946
Most Excellent Order of the British Empire (C.B.E.) award, 1945
National Academy of Sciences, Committee on Quartermaster Problems, undated
Personnel, 1941-1945
Procurement, 1943-1945
  (2 folders)
Projects under consideration, War Department general staff, 1945-1946, undated
Questionnaires, 1944-1945
Requirements, 1942-1945, undated
Research and Development Branch, Military Planning Division, Office of the Quartermaster,
  1942, undated
Research and Development Division, War Department general staff, 1946, undated
Research and development, peacetime military, 1943-1946, undated
Rubber, 1942-1943
Staff promotions, decorations, and awards, 1945-1946
V-E (Victory in Europe) Day, 1945
Reports
"Advisory Board to the Research and Development Branch . . .," undated
"An Analysis of Central Planning," 1943
"Army Forecasted Requirements and Procurement of Special Rations," 1945
"Army Research and Development," 1947
"The Army's Subsistence Requirements: Lectures Delivered at the Quartermaster Subsistence School," 1945
"Chief of Staff Study on Uniforms and Equipment," 1946
"Clothing for Air Transport Command," 1943
"Committee on Medical Research of the Office of Scientific Research and Development," 1945
"Defense of the R ; D [Research and Development] Budget," 1946
"Determination of Depot Stock Levels Based on Operating Experience," 1945
"Dortmund--Work Physiology Research Report" (re Kaiser-Wilhelm Institute fur Arbeits Physiologie in Dortmund, Germany), undated
"Economic Preparation and Conduct of War Under Nazi Regime," 1946
"Electric Accounting Machine Test," 1945
"Equipment Section--Army Supply Program," undated
"Experience with Equipment and Supplies," 1944
"Footwear Research," 1945
"Frostbite," undated
(2 folders)
"Fundamental Research Problems," 1945
"G-4 Procurement Panel," 1953
"General Principles Governing Selection of Clothing for Cold Climates," 1942
"German Clothing, Equipment, and Rations," 1945
(2 folders)
"Japanese Clothing, Equipment and Rations and A Brief Discussion of Japanese Supply Functions Similar to Those of the U.S. Quartermaster Corps," 1945

BOX 12
"Major Problems Confronting the Quartermaster Corps," 1943-1944
"A Meeting to Discuss Proposed Psychological Research," 1946
"Mosquito Proofing the Jungle Soldier," 1944
"Motor Transport Procurement," 1941-1942
"National Defense Research Committee of the Office of Scientific Research and Development," 1944
"The Necessity for Continued Military Responsibility for Equipping the Armed Forces," undated
"Preferences of Combat Soldiers for Various Types of Winter Clothing," 1945
"Proceedings of the Subsistence Research and Development Laboratory: Conference No. 1," 1945
"Progress Reports" of Office of the Rubber Director, War Production Board, 1942-1944

BOX 13
"Protection of Wounds by Use of Body Armor," 1945
Quartermaster Corps manuals
"Operating Manual for the Controlled Materials Plan in Quartermaster Depots," 1945
"U.S. Army . . . Rations and Supplements," 1945
"Quartermaster Corps Production Conference," 1942
"Quartermaster Requirements Field Liaison," undated
"Quartermaster Research and Development Lab," 1946
"Reconnaissance Report on Concentrated Rations of Primitive Peoples," 1946
(2 folders)
"Report on Compression of Dehydrated Foods," 1943
"Report on Quartermaster Corps Production Conference," 1942
"Report on the Technical Subcommittee on Synthetic Textiles," 1943
"Requirements Study No. 47: Classification and Rebuilding of Worn Shoes for Re-issue [and] Relationship Between Worn Shoes Turned In and Quantities Rebuilt for Re-issue," 1945
(1 folder)

BOX 14
(3 vols.)
"The Resistance of Light Weight Armor Materials to 20mm Shell Fragments," 1945
"Some Administrative Techniques Used in Organization of War Assets Administration," 1946

BOX 15
"Special Report Prepared for General Gregory," 1945
"Staff Study on Army Quartermaster General Research Laboratory," 1950
"A Suggested Post-Armistice Training Program for Armed Forces on Overseas Assignments," undated


Textile Series

"Report No. 1: Quartermaster Purchases of Wool Clothes and Blankets for World War II," 1946

"Report No. 43: Summary of Reports, Winter 1946-1947, on Arctic Field Trials, Quartermaster Textiles, Clothing and Footwear, Frigid, Williaw and Frost," 1947

"Report No. 46: The Treatment of Army Socks for Shrink Resistance by the Quartermaster Corps," 1947

"Theater Study of Quartermaster T/O ; E's," 1945

"Tropical Nutrition--Biochemical and Clinical Observations on Troops," 1946

Untitled

Re final report of G-4 Army Procurement Panel, 1953

(2 folders)

BOX 16

Re reorganization of the United States armed forces, 1945

Re supply of clothing and other equipment to the European theater of operations, 1944-1945

(4 folders)

BOX 17

Re United States food industry during wartime, undated

"Wet-Cold Team, Pacific Area," 1945

Congressional hearings

House of Representatives, 1946-1947

Senate, 1948

Diaries

Daily work diary of the Rubber Section, Research and Development Branch, Military Division, Office of the Quartermaster General

Nov. 1941-Aug. 1942

Sept. 1942-Jan. 1943

Daily work diary of an unknown branch of the Research and Development Branch, Military Division, Office of the Quartermaster General, July 1941-Mar. 1946

BOX 18

Photographs, circa 1929-1946

(4 folders)

Speeches by Doriot, 1944-1946

BOX CL1

Classified, 1948-1951

Correspondence and reports.

Arranged and described according to the series, containers, and folders from which the items were removed.

BOX CL 1

General Files

Correspondence, 1951 (Container 3)

Reports

Undated (Container 5)

War Department Files

Reports, "Research and Development in the Area of Civil Defense," 1948 (Container 13)