Collection Summary
Title: Georges F. Doriot Papers
Inclusive Dates: 1917-1985
ID No.: MSS75492
Creator: Doriot, Georges F. (Georges Frederic), 1899-1987
Extent: 3600 items
Extent: 18 containers plus 1 classified
Extent: 6 linear feet
Language: Collection material in English
Location: Manuscript Division, Library of Congress, Washington, D.C.
LC Catalog record: https://lccn.loc.gov/mm88075492
Summary: United States Army officer, artist, financier, and professor, Harvard University Graduate School of Business Administration. Correspondence, reports, speeches and lectures, diaries, and photographs pertaining primarily to Doriot's military career in the research and development of equipment and supplies during and after World War II.

Selected Search Terms
The following terms have been used to index the description of this collection in the LC Catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically.

People
Doriot, Georges F. (Georges Frederic), 1899-1987.

Organizations
United States. Army--Equipment.
United States. Army--Supplies and stores.
United States. Army. Quartermaster Corps.

Subjects
World War, 1939-1945--Equipment and supplies.

Occupations
Army officers.
Artists.
Educators.
Financiers.

Acquisition Information
The papers of Georges F. Doriot, professor, brigadier general, artist, and financier, were given to the Library of Congress by Doriot's estate in 1988.

Processing History
The papers of Georges F. Doriot were arranged and described by Bradley E. Gerand in 1992. The finding aid was updated in 2023 by Maria Farmer as part of a division-wide remediation project by the Inclusive Description Working Group.

Copyright Status
The status of copyright in the unpublished writings of Georges F. Doriot is governed by the Copyright Law of the United States (Title 17, U.S.C.).
Access and Restrictions

The papers of Georges F. Doriot are open to research. Researchers are advised to contact the Manuscript Reading Room prior to visiting. Many collections are stored off-site and advance notice is needed to retrieve these items for research use.

Security Classified Documents

Government regulations control the use of classified material in this collection. Manuscript Division staff can furnish information concerning access to and use of classified items.

Preferred Citation

Researchers wishing to cite this collection should include the following information: Container number, Georges F. Doriot Papers, Manuscript Division, Library of Congress, Washington, D.C.

Biographical Note

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
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<tbody>
<tr>
<td>1899, Sept. 24</td>
<td>Born, Paris, France</td>
</tr>
<tr>
<td>1914-1915</td>
<td>Student, Lynton College, Kent, England</td>
</tr>
<tr>
<td>1916-1920</td>
<td>Student, University of Paris, Paris, France</td>
</tr>
<tr>
<td>1920-1921</td>
<td>Student, Harvard University Graduate School of Business Administration, Cambridge, Mass.</td>
</tr>
<tr>
<td>1925</td>
<td>Employed by Kuhn, Loeb, and Co.</td>
</tr>
<tr>
<td>1926-1941</td>
<td>Professor, Harvard Graduate School of Business Administration, Cambridge, Mass.</td>
</tr>
<tr>
<td>1930, Dec. 20</td>
<td>Married Edna Blanche Allen (died 1978)</td>
</tr>
<tr>
<td>1938</td>
<td>L.H.D., Union College, Schenectady, N.Y.</td>
</tr>
<tr>
<td>1940, Jan. 8</td>
<td>Naturalized in Boston, Mass.</td>
</tr>
<tr>
<td>1941-1942</td>
<td>Chairman of the board, National Can Corp.</td>
</tr>
<tr>
<td>1941-1947</td>
<td>Officer, United States Army, Washington, D.C.</td>
</tr>
<tr>
<td>1942</td>
<td>M.A., Harvard University</td>
</tr>
<tr>
<td>1943, Dec. 18</td>
<td>Awarded Most Excellent Order of the British Empire, C.B.E.</td>
</tr>
<tr>
<td>1946-1966</td>
<td>Professor, Harvard University Graduate School of Business Administration, Cambridge, Mass.</td>
</tr>
<tr>
<td>1952</td>
<td>Lowell Technological Institute, Lowell, Mass.</td>
</tr>
<tr>
<td>1958</td>
<td>Founded Institut Européen d'Administration des Affaires (France)</td>
</tr>
<tr>
<td>1962</td>
<td>L.L.D., Ohio University, Athens, Ohio</td>
</tr>
<tr>
<td>1987, June 2</td>
<td>Died, Massachusetts</td>
</tr>
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Scope and Content Note

The papers of Georges Frederic Doriot (1899-1987), university professor, military official, and venture capitalist, span the years 1917-1985, and include correspondence, reports, speeches and lectures, and diaries.

Doriot is perhaps best known for his lengthy and influential career as a professor at Harvard University where he taught from 1926 to 1966, except for a short break during World War II. His papers, however, principally concern his association with the United States Army during and after the war. Joining the armed forces as a lieutenant colonel, Doriot was attached to and later directed the army's equipment and supplies research and development unit, in which he distinguished himself and rose quickly to the rank of brigadier general. After returning to civilian life in 1946, Doriot continued his association with the army as a frequent consultant and an informal adviser to friends and colleagues who remained in the military,
many of them high-ranking officials such as secretaries and assistant secretaries of war and members of the joint chiefs of staff.

Doriot's papers, in the main, document his associations with the army and are arranged accordingly. The General Files, containing correspondence and reports accumulated during his time as a civilian, reflect his interest in business and commerce and largely concern his role as civilian consultant to the military during the postwar and Cold War years. The War Department Files, by contrast, contain correspondence, reports, and photographs accumulated and generated during Doriot's military service in World War II with the army's equipment and supplies research and development unit. These files chronicle the operation, mission, and state of the army's research and development program during the war and its association with similar programs of allied governments. Subjects for which there is ample documentation include procurement, design and development, simplification ("standardization"), and research results and ratings of items in the army's equipment and supplies inventory. Although the correspondence and reports have been organized as separate subseries within the War Department Files, letters-of-transmittal may be found attached to various reports. Subjects of the photographs include Dwight D. Eisenhower, George C. Marshall, Henry Ford, Edsel Ford, Walter P. Chrysler, Thomas A. Edison, and Herbert C. Hoover. Edison, Hoover, and Ford are pictured at the dedication ceremony for the museum at Greenfield Village, Dearborn, Michigan.

Organization of the Papers

The collection is arranged in three series:

- General Files, 1917-1985
- War Department Files, circa 1929-1953
- Classified, 1948-1951
### Description of Series

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<td>BOX 1-5</td>
<td><strong>General Files, 1917-1985</strong></td>
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</table>
|           | Letters to and from friends, family, colleagues, and associates; reports; and speeches and lectures by Doriot concerning his teaching activities at Harvard University, his interest in business and commerce, the applications of research in the public and private sectors, and the defense of the United States.  
Arranged by format (correspondence, reports, miscellany) and thereunder chronologically by year, month, and day. |

| BOX 6-18  | **War Department Files, circa 1929-1953**   |
|           | Letters to and from military officials and staff; reports; work diaries; photographs; and speeches by Doriot concerning the operation of the United States Army's research and development division to which Doriot was attached, the role of research and development in the war effort, and military affairs in general.  
Arranged by subject and thereunder chronologically by year, month, and day. |

| BOX CL1   | **Classified, 1948-1951**                   |
|           | Correspondence and reports.  
Arranged and described according to the series, containers, and folders from which the items were removed. |
## Container List

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  Arranged by format (correspondence, reports, miscellany) and thereunder chronologically by year, month, and day. |
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| BOX 4     | 1960-1985, undated  
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  Miscellany  
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  Articles, 1917-1984, undated  
  Personal history file, 1941-1946, undated  
  Speeches and lectures, undated  
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| BOX 6-18  | **War Department Files, circa 1929-1953**  
  Letters to and from military officials and staff; reports; work diaries; photographs; and speeches by Doriot concerning the operation of the United States Army's research and development division to which Doriot was attached, the role of research and development in the war effort, and military affairs in general.  
  Arranged by subject and thereunder chronologically by year, month, and day. |
| BOX 6     | Correspondence  
  Automobile industry during wartime, 1941  
  Canadian armed forces, research and development, 1945  
  Climatic Research Laboratory, 1943-1945  
  Directives, 1941-1951  
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  Distribution, 1942, undated  
  Equipment and supplies  
  Clothing  
  Flying apparel, 1943-1945  
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| BOX 7     | Design and development, 1934-1946  
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German scientists and expertise, 1945
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Letters of appreciation, sent and received, 1942-1946
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Projects under consideration, War Department general staff, 1945-1946, undated
Questionnaires, 1944-1945
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Research and Development Branch, Military Planning Division, Office of the Quartermaster,
1942, undated
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Research and development, peacetime military, 1943-1946, undated
Rubber, 1942-1943
Staff promotions, decorations, and awards, 1945-1946
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Reports
"Advisory Board to the Research and Development Branch . . . ," undated
"An Analysis of Central Planning," 1943
"Army Forecasted Requirements and Procurement of Special Rations," 1945
"Army Research and Development," 1947
"The Army's Subsistence Requirements: Lectures Delivered at the Quartermaster
Subsistence School," 1945
"Chief of Staff Study on Uniforms and Equipment," 1946
"Clothing for Air Transport Command," 1943

"Committee on Medical Research of the Office of Scientific Research and Development,"
1945
"Defense of the R ; D [Research and Development] Budget," 1946
"Determination of Depot Stock Levels Based on Operating Experience," 1945
"Dortmund--Work Physiology Research Report" (re Kaiser-Wilhelm Institute fur Arbeiten
Physiologie in Dortmund, Germany), undated
"Economic Preparation and Conduct of War Under Nazi Regime," 1946
"Electric Accounting Machine Test," 1945
"Equipment Section--Army Supply Program," undated
"Experience with Equipment and Supplies," 1944
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"Footwear Research," 1945  
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"German Clothing, Equipment, and Rations," 1945  
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"Japanese Clothing, Equipment and Rations and A Brief Discussion of Japanese Supply Functions Similar to Those of the U.S. Quartermaster Corps," 1945  
"Major Problems Confronting the Quartermaster Corps," 1943-1944  
"A Meeting to Discuss Proposed Psychological Research," 1946  
"Mosquito Proofing the Jungle Soldier," 1944  
"Motor Transport Procurement," 1941-1942  
"National Defense Research Committee of the Office of Scientific Research and Development," 1944  
"The Necessity for Continued Military Responsibility for Equipping the Armed Forces," undated  
"Preferences of Combat Soldiers for Various Types of Winter Clothing," 1945  
"Proceedings of the Subsistence Research and Development Laboratory: Conference No. 1," 1945  
"Progress Reports" of Office of the Rubber Director, War Production Board, 1942-1944  |
| 13  | "Protection of Wounds by Use of Body Armor," 1945  
Quartermaster Corps manuals  
"Operating Manual for the Controlled Materials Plan in Quartermaster Depots," 1945  
"U.S. Army . . . Rations and Supplements," 1945  
"Quartermaster Corps Production Conference," 1942  
"Quartermaster Requirements Field Liaison," undated  
"Quartermaster Research and Development Lab," 1946  
"Reconnaissance Report on Concentrated Rations of Primitive Peoples," 1946  
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"Report on Compression of Dehydrated Foods," 1943  
"Report on Quartermaster Corps Production Conference," 1942  
"Report on the Technical Subcommittee on Synthetic Textiles," 1943  
"Requirements Study No. 47: Classification and Rebuilding of Worn Shoes for Re-issue [and] Relationship Between Worn Shoes Turned In and Quantities Rebuilt for Re-issue," 1945  
(1 folder)  |
| 14  | (3 vols.)  
"The Resistance of Light Weight Armor Materials to 20mm Shell Fragments," 1945  
"Some Administrative Techniques Used in Organization of War Assets Administration," 1946  |
| 15  | "Special Report Prepared for General Gregory," 1945  
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<tr>
<td>BOX CL 1</td>
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<td>BOX CL 1</td>
<td>Reports, &quot;Research and Development in the Area of Civil Defense,&quot; 1948 (Container 13)</td>
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