

Frederick Cecil Horner Papers
A Finding Aid to the Collection in the Library of Congress



Manuscript Division, Library of Congress
Washington, D.C.
2003

Contact information: <https://hdl.loc.gov/loc.mss/mss.contact>

Catalog Record: <https://lcn.loc.gov/mm87062020>

Additional search options available at: <https://hdl.loc.gov/loc.mss/eadmss.ms004015>

Prepared by Manuscript Division staff

Finding aid encoded by Library of Congress Manuscript Division, 2004
Revised 2023 August

Collection Summary

Title: Frederick Cecil Horner Papers

Inclusive Dates: 1917-1960

Bulk Dates: 1922-1940

ID No.: MSS62020

Creator: Horner, Frederick Cecil, 1887-1974

Extent: 26,600 items

Extent: 75 containers plus 5 oversize

Extent: 30.4 linear feet

Language: Collection material in English

Location: Manuscript Division, Library of Congress, Washington, D.C.

LC Catalog record: <https://lccn.loc.gov/mm87062020>

Summary: Transportation engineer and executive with General Motors Corporation. Correspondence, diaries, memoir, memoranda, reports, speeches, printed matter, newspaper clippings, and photographs documenting Horner's career in transportation, chiefly as an executive with General Motors Corporation.

Selected Search Terms

The following terms have been used to index the description of this collection in the LC Catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically.

People

Atterbury, William Wallace, 1866-1935--Correspondence.

Barton, Bruce, 1886-1967--Correspondence.

Budd, Ralph, 1879-1962--Correspondence.

Coolidge, Calvin, 1872-1933.

Cunningham, William James, 1875-1962--Correspondence.

Du Pont, Pierre S. (Pierre Samuel), 1870-1954--Correspondence.

Hoover, Herbert, 1874-1964--Correspondence.

Horner, Frederick Cecil, 1887-1974.

Johnson, Pyke, 1888-1969--Correspondence.

Kettering, Charles Franklin, 1876-1958--Correspondence.

MacDonald, Thomas H. (Thomas Harris), 1881-1957--Correspondence.

Mooney, James D. (James David), 1884-1957--Correspondence.

Raskob, John J. (John Jakob), 1879-1950--Correspondence.

Rickenbacker, Eddie, 1890-1973--Correspondence.

Sloan, Alfred P. (Alfred Pritchard), 1875-1966--Correspondence.

Stettinius, Edward R., Jr. (Edward Reilly), 1900-1949--Correspondence.

Swayne, Alfred H. (Alfred Harris), 1870-1957--Correspondence.

Organizations

Chamber of Commerce of the United States of America.

Charity Organization Society of the City of New York.

General Managers' Association of New York.

General Motors Corporation.

Joint Committee of Railroads and Highway Users.

National Automobile Chamber of Commerce.

National Transportation Committee (U.S.)

National Transportation Conference (1923 : Washington, D.C.)

Regional Plan Association (New York, N.Y.)

Society of Automotive Engineers.

World Engineering Congress (1929 : Tokyo, Japan)

Subjects

Automobile engineers--Societies, etc.
Automobiles--Societies, etc.
Buses.
Engineering--Congresses.
Housing--New York (State)--New York.
Railroads.
Roads.
Traffic safety.
Transportation and state.
Transportation, Automotive--History.
Transportation, Automotive--Law and legislation.
Transportation--Congresses.
Transportation--New York (State)--New York.
Transportation--Taxation.
Trucking.

Acquisition Information

The papers of Frederick Cecil Horner, transportation engineer, were given to the Library of Congress by his daughters, Elizabeth H. James and Lucy H. Reiche, in 1986.

Processing History

The papers of Frederick Cecil Horner were arranged and described in 1992 by Margaret H. McAleer with the assistance of John Monagle. The finding aid was revised in 2003 by Margaret H. McAleer with the assistance of Michael W. Giese.

Transfers

Some photographs have been transferred to the Library's Prints and Photographs Division where they are identified as part of these papers.

Copyright Status

Copyright in the unpublished writings of Frederick Cecil Horner in these papers and in other collections of papers in the custody of the Library of Congress has been dedicated to the public.

Access and Restrictions

The papers of Frederick Cecil Horner are open to research. Researchers are advised to contact the Manuscript Reading Room prior to visiting. Many collections are stored off-site and advance notice is needed to retrieve these items for research use.

Preferred Citation

Researchers wishing to cite this collection should include the following information: Container number, Frederick Cecil Horner Papers, Manuscript Division, Library of Congress, Washington, D.C.

Biographical Note

Date	Event
1887, May 6	Born, Marshall, Va.
1901-1916	Employed by various construction and transportation companies
1910	Married Miriam Ranson, Baltimore, Md.
1916-1917	President, Baltimore Motor Haulage Co., Md.
1917-1919	Served as first lieutenant and then captain in the Motor Transportation Department, Aviation Section, United States Army Signal Corps
1919-1921	Transportation engineer, Packard Motor Car Co., New York, N.Y.
1921-1922	Conducted independent research on transportation conditions in England and continental Europe
1923	Presented paper entitled "English Cartage Practice: A Standard for Our Railway Terminal Trucking" before Society of Automotive Engineers, Cleveland, Ohio
1923-1940	Employed by General Motors Corp. as organizer and manager of Railroad Service Department
1929	Delivered paper entitled "Application of Motor Transport to the Movement of Freight and Passengers" before the World Engineering Congress, Tokyo, Japan
1940	Established Washington, D.C., office of General Motors Corp. Chief, Highway Division, United States Army Transportation Corps
1941	Member of American team headed by Eugene Ridings to study effects of bombing on transportation and public utilities in England
1946	Organized Highway Department of General Motors Corp. distribution branch, Detroit, Mich.
1948	Retired from General Motors Corp.
1974, Sept. 29	Died, Alexandria, Va.

Scope and Content Note

The papers of Frederick Cecil Horner (1887-1974) span the years 1917-1960, with the bulk of the material dating from 1922 through 1940. The collection documents Horner's contributions to the development of motor truck and bus transportation, principally through his employment with the General Motors Corporation. The papers consist of correspondence, memoranda, reports, diaries, a memoir, printed matter, speeches, photographs, and newspaper clippings. They are organized into three series: [Personal Files](#), [Business Files](#), and [Oversize](#).

Horner was born in Marshall, Virginia, on 6 May 1887. Following his father's death in 1901, Horner left school and became a clerk at the Crocker-Wheeler Company in Ampere, New Jersey. Over the next fifteen years, Horner worked for various companies, largely in the field of construction and transportation. In 1916 he became president of the Baltimore Motor Haulage Company. After two years with the United States Army Signal Corps during World War I, Horner accepted a position as transportation engineer with Packard Motor Car Company. In 1921 he left Packard to conduct an independent study of English and European cartage practices and in 1923 presented his research in a speech before the Society of Automotive Engineers. As a result of this speech, Alfred P. Sloan, soon to be president of General Motors Corporation, offered Horner a position and the opportunity to develop a freight handling system based on English cartage practice.

Horner organized General Motors's Railroad Service Department, through which he marketed the concept of store door delivery. Emulating the English collection and delivery system, store door delivery consisted of the quick and efficient movement of freight from railroad terminals to their final destination through the use of railroad-owned trucks and equipment. Sloan publicly promoted the department as an "impartial" service to railroads which would greatly reduce the cost of freight transportation by alleviating congestion and delays at terminals. In order to obscure the ultimate goal of increasing truck and bus sales to railroads, Sloan argued, the Railroad Service Department should be kept independent of other General Motors divisions, including its truck company. Horner was officially listed as an assistant to Alfred H. Swayne, a vice-president of General Motors, until Swayne's death in 1937, when Horner became Sloan's assistant.

The [Personal Files](#) series consists largely of correspondence. Some of this correspondence pertains to family matters, financial investments, and property management. Much of it traces the personal and professional contacts developed and maintained by Horner with transportation executives and engineers.

The [Business Files](#) comprise Horner's working files and are divided into numerical and subject subseries. The [numerical files](#) reflect Horner's original arrangement and are ordered sequentially by numbers assigned by him to each folder. This material follows a loose chronological arrangement. The [subject files](#) consist of documents previously unorganized and existing outside Horner's numerical scheme. They are now organized alphabetically by topic or type of material.

The [Business Files](#) document the workings of the Railroad Service Department, which spent much its time gathering information about terminal facilities, operating practices, and local traffic rules through inspections and interviews. Horner's extensive research and interviews became the basis for written reports showing how motor transportation could be adapted to meet a company's particular needs. Horner was also active in promoting the use of bus transportation to and from railroad depots and air conditioning in railcars. Because of his close working relationship with Swayne and later Sloan, his files provide insight into the larger workings of General Motors during the 1920s and 1930s. Included are correspondence and memoranda, minutes from executive meetings at White Sulphur Springs, West Virginia, reports from other departments, and material concerning the company's exhibits at the Century of Progress exposition in Chicago in 1933 and the New York World's Fair in 1939.

The [Business Files](#) also document Horner's involvement with various transportation committees, organizations, and conferences, many dealing with the much-debated issues of regulation and taxation. Included are files from the National Transportation Conference organized by the Chamber of Commerce of the United States. This material concerns Swayne's chairmanship of Committee IV which studied the relationship of highways and motor transportation to other transportation agencies. Horner also assisted Swayne in 1932 when the latter served as cochairman with William Wallace Atterbury of the Joint Committee of Railroads and Highway Users. The joint committee consisted of representatives from the Association of Railway Executives and the National Highway Users' Conference and submitted its recommendations on highway transportation regulation and taxation to the National Transportation Committee headed by Calvin Coolidge. Finally, the series documents Horner's membership on the Store Door Committee of the General Managers' Association of New York, his participation in National Automobile Chamber of Commerce meetings on interstate bus regulation, and his chairmanship of several committees of the Society of Automotive Engineers.

Throughout his years with General Motors, Horner continued his research on transportation in Europe and the United States and became an internationally recognized authority on the coordination of rail and road transportation. He was elected the first American member of the British Institute of Transport in London. Horner's paper on the "Application of Motor Transportation to the Movement of Freight and Passengers," delivered before the World Engineering Congress in Tokyo, Japan, increased his international reputation.

Other material in the [Business Files](#) concerns Horner's membership in various New York civic associations. He served on the Charity Organization Society's Tenement House Committee and the Regional Plan Association's Transportation Committee, among others.

Prominent correspondents include William Wallace Atterbury (1866-1935), Bruce Barton (1886-1967), Ralph Budd (1879-), William J. Cunningham (b. 1875), Pierre S. Du Pont (1870-1954), Herbert Hoover (1874-1964), Pyke Johnson (b. 1888), Charles Franklin Kettering, Thomas H. MacDonald, James David Mooney, John J. Raskob, Eddie Rickenbacker, Alfred P. Sloan, Edward R. Stettinius, and Alfred H. Swayne.

Organization of the Papers

The collection is arranged in three series:

- [Personal Files, 1917-1941](#)
- [Business Files, 1917-1960](#)
- [Oversize, 1921-1960](#)

Description of Series

Container

Series

BOX 1-27

Personal Files, 1917-1941

Correspondence, military orders, property records, tax data, and printed matter pertaining to family matters, financial activities, property management, and personal and professional contacts with transportation executives and engineers.

Arranged chronologically by year and alphabetically therein by name of person, topic, or type of material.

BOX 28-75

Business Files, 1917-1960

BOX 28-49

Numerical Files, 1917-1941

Correspondence, memoranda, reports, speeches, printed matter, photographs, and newspaper clippings.

Numerical files reflect the original arrangement of Horner's working files and are organized sequentially by folder number, which corresponds to a loose chronological arrangement.

BOX 50-75

Subject Files, 1917-1960

Correspondence, memoranda, reports, diaries, a memoir, speeches, printed matter, photographs, and newspaper clippings.

Subject files are arranged alphabetically by topic or type of material and represent previously unorganized files which were not included in Horner's numerical system.

BOX OV 1-OV 5

Oversize, 1921-1960

Oversize material removed from the Business Files.

Organized sequentially according to the boxes and folders from which the items were removed.

Container List

Container	Contents
BOX 1-27	<p>Personal Files, 1917-1941</p> <p>Correspondence, military orders, property records, tax data, and printed matter pertaining to family matters, financial activities, property management, and personal and professional contacts with transportation executives and engineers.</p> <p>Arranged chronologically by year and alphabetically therein by name of person, topic, or type of material.</p>
BOX 1	<p>1917-1919</p> <ul style="list-style-type: none">Family correspondenceGeneral correspondence, memoranda, and military orders (3 folders)Printed and miscellaneous material <p>1924-1925 (2 folders)</p> <p>1926</p> <ul style="list-style-type: none">“A-O” miscellaneous (2 folders)Properties, Stonington, Conn.“P-Z” miscellaneous <p>1927</p> <ul style="list-style-type: none">“A-F” miscellaneous (3 folders)
BOX 2	<ul style="list-style-type: none">“G-O” miscellaneous (2 folders)Properties, Stonington, Conn.“P-W” miscellaneous (2 folders) <p>1928</p> <ul style="list-style-type: none">“A-C” miscellaneous (2 folders)Du Pont, Elizabeth Horner (Mrs. Philip F.) (sister)“D-G” miscellaneous (2 folders)Horner, Leonard S. (brother)“H” miscellaneousIncome tax data“I” miscellaneous
BOX 3	<ul style="list-style-type: none">“J-O” miscellaneousProperties<ul style="list-style-type: none">East 80th Street, New York, N.Y.Stonington, Conn.“P-T” miscellaneous (2 folders)

Personal Files, 1917-1941

Container

Contents

	1929
	“A-G” miscellaneous
	(2 folders)
	Horner, Leonard S.
	Horner, Miriam Ranson (wife)
	“H-O” miscellaneous
	Properties
	“Moorings,” Fauquier Co., Va.
	Stonington, Conn.
	“P-Z” miscellaneous
	(2 folders)
BOX 4	1930
	“A-G” miscellaneous
	(5 folders)
	Horner, Leonard S.
	“H” miscellaneous
	Income tax data
	(5 folders)
	“I-O” miscellaneous
	(3 folders)
	Properties
	East 80th Street, New York, N.Y.
	“Moorings,” Fauquier Co., Va.
	(2 folders)
BOX 5	Stonington, Conn.
	(4 folders)
	“R-Z” miscellaneous
	(2 folders)
	1931
	“A” miscellaneous
	Bunting, Frederick H. (nephew)
	Bunting, John B. (nephew)
	“B” miscellaneous
	Conn, George C.
	“C-G” miscellaneous
	(4 folders)
BOX 6	Holmes, Bradford B.
	Hoover, Herbert
	Horner, Leonard S.
	Horner, Lucy Glenn (daughter)
	Horner, Miriam Ranson
	“H-O” miscellaneous
	(5 folders)
	Properties
	East 80th Street, New York, N.Y.
	“Moorings,” Fauquier Co., Va.

Personal Files, 1917-1941

Container

Contents

	Stonington, Conn. (2 folders)
	“P” miscellaneous
	Rickenbacker, Eddie
	“R-V” miscellaneous (3 folders)
BOX 7	“W-Z” miscellaneous
	1932
	“A” miscellaneous
	Bunting family
	“B” miscellaneous
	Charitable contributions (2 folders)
	Conn, George C.
	“C” miscellaneous
	Davis, J. Lionberger
	“D-G” miscellaneous (2 folders)
	Horner, Leonard S. (2 folders)
	“H” miscellaneous
BOX 8	“J-O” miscellaneous (2 folders)
	Properties
	“Mooring,” Fauquier Co., Va.
	Stonington, Conn. (6 folders)
	“P-Q” miscellaneous
	Rickenbacker, Eddie
	“R-Z” miscellaneous (3 folders)
	1933
	“A” miscellaneous
	Bunting family
	“B” miscellaneous
BOX 9	Charitable contributions
	Conn, George C.
	Cunningham, William
	“C-G” miscellaneous (3 folders)
	Hankins, Frederick W.
	Horner, Leonard S.
	Horner, Lucy Glenn
	Horner, Mary Elizabeth (daughter)
	“H-N” miscellaneous (3 folders)
BOX 10	“O” miscellaneous

Personal Files, 1917-1941

Container	Contents
-----------	----------

	Properties East 80th Street, New York, N.Y. "Moorings," Fauquier Co., Va. Stonington, Conn. (3 folders) "P" miscellaneous Roosevelt, Franklin D. "R" miscellaneous Stettinius, Edward R. "S-Y" miscellaneous (3 folders)
	1934 "A" miscellaneous Bunting, Blair Horner (Mrs. John S.) (sister) Bunting, Frederick H.
BOX 11	"B" miscellaneous Charitable contributions (2 folders) Conn, George C. "C-G" miscellaneous (4 folders) Horner, Leonard S. Horner, Lucy Glenn Horner, Mary Elizabeth Horner, Miriam Ranson
BOX 12	"H" miscellaneous "I-O" miscellaneous (3 folders) Properties East 80th Street, New York, N.Y. "Moorings," Fauquier Co., Va. Stonington, Conn. (3 folders) "P" miscellaneous Rickenbacker, Eddie "R-V" miscellaneous (3 folders)
BOX 13	"W-Z" miscellaneous
	1935 "A" miscellaneous Bunting family "B" miscellaneous Charitable contributions "C-G" miscellaneous (6 folders) Horner, Leonard S.
BOX 14	Horner, Lucy Glenn

Personal Files, 1917-1941

Container

Contents

	Horner, Mary Elizabeth
	Horner, Miriam Ranson
	“H-J” miscellaneous (3 folders)
	Knipe, James L. (2 folders)
	“K-O” miscellaneous (5 folders)
	Properties
	East 49th Street, New York, N.Y.
BOX 15	East 80th Street, New York, N.Y.
	“Moorings,” Fauquier Co., Va.
	Stonington, Conn.
	“P-Y” miscellaneous (6 folders)
	1936
	“A-B” miscellaneous (3 folders)
	Charitable contributions
	Conn, George C.
BOX 16	“C-G” miscellaneous (7 folders)
	Horner, Leonard S.
	Horner, Lucy Glenn
	Horner, Mary Elizabeth
	Horner, Miriam Ranson
	“H-J” miscellaneous (3 folders)
	Knipe, James L. (2 folders)
BOX 17	(1 folder)
	“K-L” miscellaneous (2 folders)
	McArdle, Joseph P. (2 folders)
	Moncure, Dorothy
	“M-O” miscellaneous (4 folders)
	Properties
	East 80th Street, New York, N.Y.
	“Moorings,” Fauquier Co., Va. (2 folders)
	Stonington, Conn. (1 folder)
BOX 18	(1 folder)
	“P” miscellaneous

Personal Files, 1917-1941

Container

Contents

	Rickenbacker, Eddie, testimonial dinner, Society of Automotive Engineers (2 folders)
	“R-Y” miscellaneous (9 folders)
	1937
	“A-B” miscellaneous
	Charitable contributions
	“C-D” miscellaneous
BOX 19	“F-J” miscellaneous (2 folders)
	Knipe, James L. (2 folders)
	“L” miscellaneous
	Martien, James Carey (2 folders)
	Moncure, Dorothy
	Mooney, James D.
	“M-N” miscellaneous
	Properties East 10th Street, New York, N.Y. East 80th Street, New York, N.Y. (2 folders)
	“Moorings,” Fauquier Co., Va. Stonington, Conn.
BOX 20	“P-Y” miscellaneous (3 folders)
	1938
	Bunting, Blair Horner (Mrs. John S.)
	Charitable contributions (2 folders)
	“D-G” miscellaneous
	Horner, Leonard S. (2 folders)
	Horner, Miriam Ranson
	“H-J” miscellaneous (3 folders)
	Knipe, James L. (2 folders)
	“K-L” miscellaneous (2 folders)
BOX 21	Martien, James Carey (3 folders)
	“M-O” miscellaneous (4 folders)
	Properties East 80th Street, New York, N.Y. (2 folders)

Personal Files, 1917-1941

Container

Contents

	“Moorings,” Fauquier Co., Va. Stonington, Conn. (3 folders)
BOX 22	“P-Y” miscellaneous (6 folders)
	1939
	“A-E” miscellaneous (9 folders)
BOX 23	“F-G” miscellaneous (3 folders)
	Horner, Leonard S. (3 folders)
	Horner, Lucy Glenn
	Horner, Mary Elizabeth
	Horner, Miriam Ranson
	“H-J” miscellaneous (3 folders)
	Knipe, James L. (2 folders)
BOX 24	“K-M” miscellaneous (5 folders)
	Newcomen Society
	“N-S” miscellaneous
	1940
	“Ab-Br” miscellaneous (3 folders)
BOX 25	“Bu” miscellaneous
	Charitable contributions
	“C-G” miscellaneous (6 folders)
	Hankins, Frederick W. (2 folders)
	Horner, Leonard S. (3 folders)
	Horner, Lucy Glenn
BOX 26	Horner, Mary Elizabeth
	Horner, Miriam Ranson
	“H” miscellaneous (2 folders)
	Income tax data
	“J” miscellaneous
	Knipe, James L. (2 folders)
	“K-L” miscellaneous (2 folders)
	MacDonald, Thomas H.
	McArdle, Joseph P.

Personal Files, 1917-1941

Container

Contents

BOX 27	Martien, James Carey “M-O” miscellaneous (3 folders) Properties East 80th Street, New York, N.Y. “Moorings,” Fauquier Co., Va. Stonington, Conn. “P” miscellaneous Rickenbacker, Eddie “R” miscellaneous Szymoniak, Edna “S-Z” miscellaneous (5 folders) 1941 Undated and unidentified correspondence
BOX 28-75	Business Files, 1917-1960
BOX 28-49	Numerical Files, 1917-1941 Correspondence, memoranda, reports, speeches, printed matter, photographs, and newspaper clippings. Numerical files reflect the original arrangement of Horner's working files and are organized sequentially by folder number, which corresponds to a loose chronological arrangement.
BOX 28	Folder 1 Packard Motor Co., 1920-1921, undated Folder 2 Fenn, F. W., increasing highway and railway efficiency, reports, undated Horner, speech on English cartage methods, Society of Terminal Engineers, New York, N.Y., 1922 Public motor carriage regulation plan, New York, N.Y., undated Traffic regulation, Community Forum meeting, New York, N.Y., 1923 Folder 3 Horner, reports on railway cartage, unit containers, and buses, 1923 Folder 4 European trip (1922), notes, 1922 Folder 5 Horner, speech, New Haven, Conn., Chamber of Commerce, 1923 Folder 6 Papers on motor vehicle legislation and New York, N.Y., transit matters, 1922-1923, undated Folder 7 London General Omnibus and Associated Equipment Co., memoranda and reports re equipment, 1923 Folder 8 Store door delivery, correspondence and reports, 1923-1924 South Eastern and Chatham Railway Co., England, report re collection and delivery rates, undated

Business Files, 1917-1960

Container

Contents

BOX 29

Folder 9

General Motors Corp., Railroad Service Department, notes re case assignments, 1927-1929, undated

Scottish railway guide, undated

Folders 10-11

Horner, speeches, 1923-1930, undated

Folders 12-13

Horner, reports on buses, trucks, and gasoline railcars, 1923

Folder 14

Horner, reports on buses, trucks, and gasoline railcars, 1923

Folder 15

German bus operations, 1921-1922

Folder 16

Miscellaneous statistics and notes re self-propelled railcars, buses, and freight delivery, 1917-1924, undated

Folder 17

Price, B. M., Garford Motor Truck Co., proposed study re handling of less-than-carload freight, 1920-1921

Folder 18

Store door delivery, report and speech by James S. Harlan and A. E. Beck, 1918-1920

Folder 19

New York Central Railroad Co., case 21-A, statistics and notes, 1925, undated

Folder 20

General Motors Corp. buses, promotional literature, report, and photographs, 1924, undated

New York Transportation Co. and Fifth Avenue Coach Co., bus price lists, 1921-1922

Folder 21

Standard Oil Co., reports re motor vehicle operations, 1918-1925, undated *See also* *Oversize*

Folder 22

Association of Railway Executives, "Report of Express Operations at Philadelphia, Pa.," 1924

Goodrich, Ernest P., and Harold M. Lewis, "The Highway Traffic Problem in New York and Its Environs," 1924

Nutt, J. R., "The Railroad Situation," 1923

Folder 23

Turner, Daniel L., "Transit Conditions in Liverpool, Glasgow, and Edinburgh," 1923

Miscellaneous reports and memoranda on federal transportation legislation, economic impact of the automobile industry, development of self-propelled cars, trap car service, and collection and delivery practices, 1923-1924, undated

Folder 24

General Motors Corp., Railroad Service Department, memoranda and notes, 1923-1925, undated

Folder 25

General Motors Corp., memoranda to and from Alfred P. Sloan and Alfred H. Swayne re Railroad Service Department, 1924-1926

Folder 26

American Railway Express Co., report on less-than-carload store door delivery, 1924

Business Files, 1917-1960

Container

Contents

	Folder 27	Memoranda re proposal for trucking company, submitted by Horner and L. W. Childress, Columbia Terminals Co., 1925
BOX 30	Folder 28	Lehigh Valley Railroad Co., installation of motor vehicle transportation between Geneva and Ithaca, N.Y., 1924
	Folder 29	Horner, memorandum on bus development, 1924 London General Omnibus Co. and Associated Equipment Co., agreement with General Motors Corp., 1922
	Folder 30	New York Central Railroad Co., case 21-A, 1920-1924
	Folder 31	New York Transportation Co., investigation into bus manufacturing, 1923
	Folders 32-33	British transportation executives, correspondence, 1921-1924, undated American Chamber of Commerce in Germany, 1922
	Folder 34	Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, report on status of work, 1923 Capitol Traction Co., meeting, Washington, D.C., 1923 Horner critique of Society of Automotive Engineers paper on flexible vehicular transportation, 1923 Illinois bus survey report, undated
	Folder 35	General Motors Corp., Railroad Service Department, correspondence re Pennsylvania Railroad, 1925-1926
	Folders 36-38	Yellow Truck and Coach Manufacturing Co., plans for cooperation with railroads, 1925, undated
	Folder 39	Yellow Truck and Coach Manufacturing Co., negotiations with Baltimore and Ohio Railroad Co. and General Electric Co., 1925-1926, undated
	Folder 40	Sloan, Alfred P., announcement of Horner's appointment as assistant to Alfred H. Swayne, 1925 Report on less-than-carload freight and store door delivery, undated Analysis of store door delivery and electric carriers' less-than-carload traffic, Michigan, undated
	Folder 41	Field notes, terminal facilities, reports, New York, N.Y., 1925 Lehigh Valley Railroad Co., agreement with City Truck Line, 1925 Washington Rapid Transit Co., income report, 1922 Chicago and North Western Railway Co., traffic department report, 1925
	Folder 42	General Motors Corp., Railroad Service Department, list of cases, Sept.-Dec., 1924 Reports on freight handling, St. Louis, Mo., and East St. Louis, Ill., 1923-1926
	Folder 43	

Business Files, 1917-1960

Container

Contents

- BOX 31
- Kettering, Charles Franklin, correspondence re bus and truck surveys, 1923
 - Old Colony Club, London, England, 1924
 - Folder 44
 - Wright, Robert C., Pennsylvania Railroad, "Railroad Situation - 1923," 1923
 - Kruttschnitt, Julius, Southern Pacific Co., response to Senator James Couzens, 1923
 - MacDonald, Thomas H., Bureau of Public Roads, "Motor Truck Utilization by the Railroads," 1923
 - Folder 45
 - New York Railroad Club, 1923-1927
 - Hatt, W. K., "Moot Questions in Highway Transportation," 1922
 - Maybury, Sir Henry, interview, Ministry of Transport, London, England, 1923
 - Report on truck transportation in New England, undated
 - Folders 46-52
 - Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, correspondence, memoranda, and minutes, Jan. 1923-Jan. 1924
- BOX 32
- Folder 53
 - Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, correspondence, memoranda, and minutes, Feb.-Apr. 1924, undated
 - Folder 54
 - American Railway Association, annual bulletin for 1922, 1923 *See Oversize*
 - American Engineering Standards Committee, yearbook, 1923
 - Folders 55-56
 - Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, gasoline railcar data, 1923, undated
 - Folder 57
 - Field notes, interviews re store door delivery, gasoline railcars, and buses, 1923
 - Folders 58-59
 - Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, drafts and galley proofs of report, 1923
 - Folder 60
 - Chamber of Commerce (U.S.), National Transportation Conference, Committees I, II, III, and V, galley proofs of reports, 1923
 - Folder 61
 - Chamber of Commerce (U.S.), National Transportation Conference, Committees I-V and Joint Subcommittee on Taxation, printed reports, 1923
 - Folder 62
 - Horner, correspondence re "English Cartage Practice" speech, Society of Automotive Engineers, Cleveland, Ohio, 1924
 - Childress, L. W., plan re optional store door service and discontinued use of trap cars, 1924
 - Folder 63
 - General Motors Corp., Traffic Association, opinions on trap car service, 1924
 - Folder 64
 - Horner, memorandum re General Motors Corp.'s role in commercial vehicle field, 1924
See also Oversize
 - Folder 65
 - Interstate Commerce Commission, report on gasoline railcars, 1923
 - Folder 66

Business Files, 1917-1960

Container

Contents

BOX 33

- Bureau of Railway Economics, report on gasoline railcars, 1922
- Folder 67
 - Chamber of Commerce (U.S.), National Transportation Conference, Committees I, II, III, and V, minutes, 1923
- Folder 68
 - Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, correspondence re distribution of report, 1923
- Folder 69
 - Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, Subcommittee C, transportation regulation, 1923
- Folder 70
 - Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, Subcommittee B, use of motor trucks within terminal area, 1923
- Folder 71
 - Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, Subcommittee A, motor use outside terminal area, 1923
- Folder 72
 - Chamber of Commerce (U.S.), National Transportation Conference, general meetings, Washington, D.C., 1924
- Folder 73
 - Chamber of Commerce (U.S.), North Central Division meeting, Chicago, Ill., 1924
- Folder 74
 - Baltimore and Ohio Railroad Co., reports, 1924, undated
- Folder 75
 - Reading Co., miscellaneous notes and map, 1924, undated
- Folder 76
 - New England region, memoranda and notes, 1924, undated
- Folder 77
 - Great Northern Railway (British), bus line, 1924
- Folder 78
 - Long Island Railroad, notes, undated
- Folder 79
 - Pennsylvania Railroad, interviews, reports, and notes, 1924
- Folder 80
 - Vail, J. J., report on Sibley system of freight delivery, 1924
- Folder 81
 - General Motors Corp., receipts and vouchers, 1924-1925
- Folder 82
 - Lehigh Valley Railroad, memoranda and notes, 1924, undated
- Folder 83
 - Boston and Maine Railroad, negotiations with Stone's Express Co., 1925
- Folder 84
 - General Motors Corp., Railroad Service Department, case book, 1924
- Folder 85
 - Horner, "English Cartage Practice," abstract of paper, Society of Automotive Engineers, Cleveland, Ohio, 1923
 - Institution of Automobile Engineers, pamphlets, London, England, 1923

Business Files, 1917-1960

Container

Contents

BOX 34

- Folder 86
 - Miscellaneous material re buses, 1923-1924
 - Turner, Daniel L., report on New York rapid transit traffic, 1925
- Folder 87
 - Huntington, W. C., "Analysis of French Railroad Situation," 1922
 - Ritchie, John A., biographical information, undated
 - Speech on relationship between railroads and motor transportation, undated
 - Swayne, Alfred H., obituary, 1937
- Folder 88
 - Modern Transport*, correspondence and incomplete draft of Horner article, 1925
 - Miscellaneous articles on freight delivery, 1923-1925
- Folder 89
 - Reports re British and French gasoline railcars, undated
- Folder 90
 - Lyford, Will H., Chicago and Eastern Railroad Co., interview and article, 1923-1925
 - Memorandum re taxicab concessions, New York, N.Y., 1930
- Folder 91
 - Gasoline railcars, France, 1922, undated
- Folders 92-96
 - Cincinnati, Ohio, case (#157), contract bidding for hauling less-than-carload freight, 1926-1927, undated
- Folder 97
 - General Managers' Association of New York, Store Door Delivery Committee, 1925
- Folder 98
 - Correspondence re trap cars and British collection and delivery practices, 1925-1926
- Folder 99
 - Miscellaneous reports on store door delivery and less-than-carload freight handling, 1923-1925
- Folder 100
 - Pennsylvania Railroad, report on store door and less-than-carload delivery, 1933
- Folder 101
 - Horner, critique of paper on motor truck operation, undated
- Folders 102-103
 - General Motors Corp., Railroad Service Department, personnel records, 1924-1931

BOX 35

- Folder 104
 - General Motors Corp., Railroad Service Department, case reports, 1924-1925
- Folder 105
 - Yellow Coach Manufacturing Co., motor coach proposal, Illinois Motor Transport Co., 1925
 - Maryland, report on passenger vehicles, 1923, undated
 - National Conference on City Planning, Baltimore, Md., 1923
- Folder 106
 - New England bus operations, background material for discussion with electric railway officials, 1923
- Folder 107
 - Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, Herbert Hoover, 1923

Business Files, 1917-1960

Container

Contents

Folder 108

Rozier, Capt. A., London General Omnibus Co., interview, 1923

Folder 109

Wright, Robert C., general traffic manager, Pennsylvania Railroad, interview, 1924

Chicago and North Western Railroad Co., report on motor delivery and transfer of freight, 1921

Folder 110

Swayne, Alfred H., "Traffic Problems," 1925

Folders 111-112

General Managers' Association of New York, Special Door Store Delivery Committee, 1924-1925

Folder 113

Cabot, Philip, article on New England railroads, undated

American Electric Railway Association, reports on buses, 1923

General Motors Truck Co., memorandum re electric railway service abandonment, 1934

Folder 114

Mead, [?], interview on future of buses, undated

Fiechter, F. C., John Wanamaker (firm), interview, undated

Field notes from trips to Toronto, Canada; Pennyan, N.Y.; Philadelphia, Pa.; Waterbury, Conn.; and New York, N.Y., 1923

Folder 115

Swayne, Alfred H., correspondence re "Co-ordinating Highway and Railroad Transportation," *Commerce and Finance*, 1925

Folder 116

Sloan, Alfred P., correspondence re articles in *Spur* and *Modern Transport*, 1925

Folder 117

Field notes, trips to Chicago, Ill., and Detroit, Mich., 1926

Folder 118

Miscellaneous notes from meetings, 1923, undated

Folders 119-120

Field notes re terminal facilities, 1925-1926

Folder 121

Railroad cartage practices, memoranda and notes re New York, N.Y., 1925

St. Louis, Mo., trip, correspondence and notes, 1924-1925

Folders 122-123

Field notes re terminal facilities, 1925-1926

BOX 36

Folders 124-125

Field notes re terminal facilities, 1925-1926

Folders 126-127

Brackett, F. J., correspondence re field work, 1926

Folder 128

Canadian railway cartage service, 1921

Folders 129-130

Cincinnati, Ohio, case (#157), contract bidding for hauling less-than-carload freight, 1926, undated

Folder 131

Chicago, Burlington and Quincy Railroad Co., motor vehicle study, 1926

Business Files, 1917-1960

Container

Contents

BOX 37

- Folder 132
 - Columbia Terminals Co., St. Louis, Mo., 1925
- Folder 133
 - New England bus operations, report, 1926
- Folder 134
 - Manhattan, N.Y., bus operations, report, 1925
 - Field notes from trips to Detroit, Mich.; Boston, Mass.; and Buffalo, N.Y., 1924-1925
 - Pennsylvania Railroad, motor truck operations, 1925
- Folders 135-136
 - Baltimore and Ohio Railroad Co., survey of truck and bus use and Illinois Motor Transport Co. contract, 1925-1926
- Folders 137-138
 - Cincinnati, Ohio, case (#157), contract bidding for hauling less-than-carload freight, 1926, undated
- Folder 139
 - Field notes, railroad operations, 1926
- Folder 140
 - Field notes, railroad operations, 1925-1926
- Folder 141
 - Trueblood, Jesse D., daily reports, Jan.-Aug. 1926
- Folder 142
 - Finch, Nathaniel A., daily reports, Jan.-Sept. 1926
- Folder 143
 - Coleman, Charles T., daily reports, Oct. 1925-Aug. 1926
- Folder 144
 - Horner, memorandum re taxicab market, 1929
 - Commercial car shows, 1927
 - McChord, C. C., National Automobile Chamber of Commerce, speech on regulation, 1928
 - Motor vehicle regulation and public welfare, undated
 - Pistol license application, undated
- Folders 145-146
 - Correspondence with British transportation executives, 1922-1928
- Folder 147
 - General Motors Corp., Railroad Service Department, budget statements, 1925-1931
- Folder 148
 - American Electric Railway Association, report by Motor Vehicle Committee and notes from Nov. 30 meeting, 1927
 - Bus survey report on service between Philadelphia, Pa., and Atlantic City, N.J., 1927
 - Commercial car registration, report, 1927
 - Gondola car blueprints, 1928
 - Lehigh Valley Railroad Co., notes on container service, 1928
 - Miscellaneous notes, 1927-1928, undated
 - Pennsylvania Railroad, notes from meetings re truck and bus transportation, 1928
 - Survey guidelines for double body service and bus operations, undated
- Folder 149

Business Files, 1917-1960

Container

Contents

	Sloan, Alfred P., "The Principles and Policies Behind General Motors," speech, Automobile Editors of American Newspapers meeting, Milford, Mich., 1927
	Detroit, Mich., Police Department, report re parking problems, 1928
BOX 38	Folder 150
	Interstate bus regulation, minutes from joint meetings of Bus Board, American Automotive Association, and National Automobile Chamber of Commerce, 1927-1928
	Folder 151
	Interstate bus regulation, memoranda, 1929
	Folder 152
	Bus operations, memoranda and reports, 1928-1929, undated
	Folder 153
	Mid-York Club, New York, N.Y., 1928
	Folder 154
	Bus operations and sales, memoranda and reports, 1924-1928
	Folder 155
	Canadian bus transportation, report on Ontario and Quebec provinces, 1929
	Folder 156
	Motor Transit Corp., report on bus operations, undated
	Long distance bus transportation report, Sept. 1928
	Folder 157
	Long distance bus transportation report, Nov. 1928
	Folder 158
	Horner, lecture on transportation, Wharton School of Finance and Commerce, University of Pennsylvania, Philadelphia, Pa., 1928
	Report on British collection and delivery service, 1929
	Swayne, Alfred H., "Problems of Highway Transport Regulation," 1929
	Folder 159
	Pennsylvania Railroad, container car service and General Motors Corp. truck demonstration, 1929
	Hyatt Bearings Division, railroad activities, 1929
	Folder 160
	General Motors Corp., Export Division, plant rating formula report, 1929
	World Engineering Congress, proceedings, Tokyo, Japan, 1929
	Folder 161
	World Engineering Congress, general correspondence, Tokyo, Japan, 1928-1929
	Folders 162-163
	World Engineering Congress, Tokyo, Japan, distribution of Horner paper, 1930
BOX 39	Folders 164-165
	World Engineering Congress, Tokyo, Japan, distribution of Horner paper, 1930
	Folders 166-168
	World Engineering Congress, Tokyo, Japan, Horner paper, "Application of Motor Transport to the Movement of Freight and Passengers," 1929
	Folders 169-170
	World Engineering Congress, Tokyo, Japan, Horner paper, research material, 1928-1929, undated
	Folder 171
	Memorandum on truck market, 1927

Business Files, 1917-1960

Container

Contents

- Folder 172
National parks trip, notes, 1928
- Folder 173
Century of Progress International Exposition, Advisory Committee on Automobile Industry Exhibit, Chicago, Ill., 1929-1930, undated
- Folder 174
Church, Elihu, container service and refrigeration proposals, 1927-1933, undated
- Folders 175-176
Society of Automotive Engineers, Transportation Committee, 1929
- Folder 177
Horner, speech on freight and passenger motor transportation, American Hardware Manufacturers Association convention, Atlantic City, N.J., 1929
- BOX 40**
- Folder 178
Long distance bus lines, report re New York, N.Y., 1928, undated
- Folder 179
Christmas card lists, 1929-1932
- Folder 180
Baltimore and Ohio Railroad Co., bus service between Jersey City, N.J., and New York, N.Y., 1926
- Folder 181
Harvard University, Graduate School of Business Administration, summer session for business executives, Cambridge, Mass., 1928
- Folders 182-185
Society of Automotive Engineers, Operation and Maintenance Subcommittee, 1928-1929, undated
- Folder 186
Gray Coach Lines, Toronto, Canada, 1929
- Folder 187
National Automobile Chamber of Commerce, memoranda re interstate bus regulation and the Parker bill, 1928-1930, undated
- Folder 188
Interstate Commerce Commission, hearings re railroad freight stations on Manhattan Island, N.Y., undated
New York Railroad Club, meeting, New York, N.Y., 1932
- BOX 41**
- Folders 189-194
Joint Committee of Railroads and Highway Users, correspondence, 1932-1933 *See also* *Oversize*
- Folder 195
Joint Committee of Railroads and Highway Users, recommendations, 1933
- BOX 42**
- Folder 196
Joint Committee of Railroads and Highway Users, undated material and printed matter, 1932, undated
- Folder 197
Canadian bus operations, reports, 1928-1929
Report on proposed financing of equipment purchases, prepared for Big Three, Inc., Boston, Mass., 1928
- Folders 198-200
Truck operations, correspondence and reports, 1931-1933, undated

Business Files, 1917-1960

Container

Contents

- Folder 201
General Motors Corp., "Cutting Distribution Costs with Motor Trucks," 1931
Truck operations and regulation, printed matter, 1923-1932 *See also Oversize*
- Folder 202
Great Northern Railway Co., reaction to Alfred H. Swayne's speech, New York Traffic Club, 1931
Schon, Pierre, papers on regulation of motor vehicle transportation, 1932-1933
Transportation survey for R. P. Hazard Co., Boston, Mass., 1931
- Folders 203-204
Mooney, James D., "An Outlook on Russia," speech, American Automotive Club, Paris, France, 1930
Transportation studies and magazine abstracts sent to Soviet Union by James D. Mooney, undated
- Folder 205
Jordan Marsh Co., Boston, Mass., transportation survey, 1935
Sears, Roebuck and Co., Chicago, Ill., transportation survey, 1936
- BOX 43**
Folder 206
Keeshin Transcontinental Freight Lines, Chicago, Ill., 1935
- Folder 207
Reading Co., transportation survey, 1929
- Folder 208
New York, Chicago, and St. Louis Railroad, transportation survey, Chicago, Ill., 1928
Penn Public Coach Line, proposal, 1928
- Folder 209
Interstate Commerce Commission, statistics re coordination of motor transportation, reported by railways, 1930
- Folder 210
Chevrolet Motor Co., transportation survey, 1932
Johnson Laundry, transportation survey, East Boston, Mass., 1931
Saginaw, Mich., local bus service proposal, 1931
Stone's Express, proposed retail store delivery manual, Boston, Mass., 1931
- Folder 211
Frigidaire Corp., proposals re air conditioning for coaches and diners, 1931-1932
- Folder 212
Seaboard Air Line Railway, proposal re highway motor vehicle operations, 1931
- Folder 213
Castanea Paper Co., Pa., transportation survey, 1932
Pennsylvania Railroad, New York Division, trucking proposal, 1933
- Folder 214
Bus regulation, 1931-1932, undated
- Folder 215
General Motors Truck Co., memoranda re buses, 1930-1932
"Motor Bus as a Transit Vehicle," undated
- Folder 216
Broadway Association, proposal for motorizing New York streetcars, 1932
Motor Vehicle Conference Committee, digest of legislative bills, 1931
St. Louis Southwestern Railway lines, bus operation costs, 1932

Business Files, 1917-1960

Container

Contents

- Society of Automotive Engineers, paper on problems faced by the motor transport executive, 1931
- Terminal Associates, memorandum re bus terminal construction, undated
- Folder 217
- Bus transportation, printed matter, 1931-1932
- Folder 218
- Foreign transportation systems, miscellaneous, 1931-1932, undated
- Folder 219
- Regional and municipal planning, 1931-1932, undated
- Folder 220
- Frigidaire Corp., "New Deal for 1932" and material re railroad car air conditioning installations, 1932-1936, undated
- BOX 44**
- Folders 221-222
- National Recovery Administration, material re bus and truck regulation, 1933-1934, undated
- Folder 223
- Broadsides re National Recovery Administration and American Federation of Labor, 1933-1934
- Folder 224
- Interstate Commerce Commission, docket #18,300, re motor buses and trucks, 1926
- Folder 225
- Joint Committee of Railroads and Highway Users, memorandum by William J. Cunningham on motor vehicle regulation and taxation, 1933
- Folder 226
- Railway Business Association, 1932-1933, undated
- Folder 227
- Joint Committee of Railroads and Highway Users, newspaper clippings, 1932-1933, undated
- Folder 228
- National Highway Users Conference, minutes to special meeting and letter to John J. Pelley, 1933
- Folder 229
- Terminal Cab Corp., New York, N.Y., 1930-1931
- Folder 230
- Joint Committee of Railroads and Highway Users, replies to questionnaire re truck length regulation, 1933
- Folder 231
- General Motors Corp., truck pamphlet, undated
- Folder 232
- Field notes, trips to Florida and St. Louis, Mo., 1933, undated
- Folders 233-234
- Society of Automotive Engineers, general correspondence, 1928-1936, undated
- BOX 45**
- Folder 235
- Survey of railroad executives re equipment modernization and national economic recovery, 1932
- Folder 236
- Horner, "Modern Bus as a Transit Vehicle," speech, Brooklyn Institute of Arts and Sciences, N.Y., 1932

Business Files, 1917-1960

Container

Contents

- Folder 237
 - Society of Automotive Engineers, Military Transport Advisory Committee proceedings, 1931
- Folder 238
 - European trip (1936), correspondence and notes, 1936
 - Permanent International Association of Road Congresses, Paris, France, 1937
 - Reports and papers, 1936-1937, undated
- Folder 239
 - Truck and rail freight rate charts, undated
 - Trucking proposal and statistics, New York, N.Y., 1921-1926, undated
 - Passenger statistics, undated *See Oversize*
 - Passenger motor car statistics, Chicago, Burlington, and Quincy Railroad Co., 1930 *See Oversize*
- Folder 240
 - Freight handling, dairy products, 1929
- Folder 241
 - Deasy, John F., Pennsylvania Railroad, Interstate Commerce Commission testimony, 1931, undated
 - Horner, memorandum to Alfred P. Sloan re centralized railroad system, 1938
- Folder 242
 - Motor truck business combination, proposal, 1930
- Folder 243
 - Committee on Housing, "Lower Cost Housing Can Be Provided," New York, N.Y., 1939
- Folder 244
 - European trip (1936), International Chamber of Commerce, Highway Transportation Committee meetings, Paris, France, 1936
- Folders 245-246
 - European trip (1936), general correspondence and notes, 1936
 - "National Planning in Great Britain," undated
- Folder 247
 - European trip (1936), printed matter, 1936
- Folder 248
 - Committee of One, Franklin D. Roosevelt campaign kit, 1936
- Folder 249
 - British transportation, miscellaneous material, 1933-1936
- Folders 250-251
 - European trip (1938), International Road Congress, Netherlands, 1938
- Folder 252
 - Chicago, Burlington and Quincy Railroad Co., income report, 1932
 - Institute of Transport, London, England, *The Journal*, Nov. 1932
- Folder 253
 - Field notes, Chicago, Ill., and Detroit, Mich., trips (1938), 1934-1938
- Folder 254
 - Horner, "Utilization of Highway Transport in Europe," 1938
 - Society of Motor Manufacturers and Traders, conference on rail and road transport, London, England, 1932
 - Transportation Association of America, 1936-1937

BOX 46

Business Files, 1917-1960

Container

Contents

- Folder 255
General Motors Corp., Railroad Service Department, memoranda re railroads, 1935-1938
- Folder 256
Highway transportation, miscellaneous material re regulation, taxation, and funding, 1932-1936, undated *See also Oversize*
- Folder 257
Highway transportation, miscellaneous material re competition with railroads, 1933-1934
- Folder 258
Transportation Conference, proceedings, New York, N.Y., 1933
National Association of Motor Bus Operators, 1932
- Folder 259
Mooney, James D., letter re Soviet Union trip (1930) and recommendations submitted to Commerce Department, Business Advisory and Planning Council, Committee on Transportation, 1935
- BOX 47**
- Folder 260
British transportation, miscellaneous reports, 1932-1936, undated
- Folders 261-263
United States Army, Transportation Corps, Highway Division, 1940, undated *See also Oversize*
- Folder 264
Deuel, J. J., speech, "Improving Transportation Methods to Reduce Rates," California Farm Bureau Federation, San Diego, Calif., 1939
California, addresses and business cards, undated
New York Housing Authority, annual report, 1940
- Folder 265
Field notes from trips to Chicago, Ill.; Boston, Mass.; and New Haven, Conn.; Philadelphia, Pa., 1939-1941, undated
- Folder 266
Field notes, trip to Pittsburgh, Pa., 1940
General Motors Corp., list of suppliers and shipment destinations, 1940
- Folder 267
Regional Plan Association, New York, N.Y., 1940
- Folder 268
Budd, Ralph, National Defense Commission, 1940-1941, undated
- Folders 269-270
Railroad and motor transportation, competition and regulation, 1931-1936, undated
- BOX 48**
- Folder 271
Railroads, general, 1932-1933, undated
New York Railroad Club, proceedings, 1933
- Folder 272
Store door delivery, 1933-1940
- Folder 273
General Motors Corp., labor issues and plant closings, 1937
- Folder 274
Gasoline tax, 1931-1936
National Highway Users Conference, memoranda to Alfred P. Sloan re motor vehicle taxation and regulation, 1936

Business Files, 1917-1960

Container

Contents

- Folder 275
National Conference on Street and Highway Safety, Washington, D.C., 1933
- Folder 276
Motor truck transportation, 1931-1935
- Folders 277-278
Speech by other transportation engineers and executives, 1931-1937, undated
- Folder 279
Horner, remarks, Wharton Alumni Institute of Business, roundtable, 1932
Horner, "Looking Forward in the Field of Transportation," Society of Automotive Engineers, International Congress, Chicago, Ill., 1933
- Folder 280
"Coordination of Rail and Highway Freight Transport," undated
- Folder 281
National Automobile Chamber of Commerce, Special Interstate Commerce Commission Committee, June 1931-Mar. 1932
- BOX 49**
Folders 282-283
National Automobile Chamber of Commerce, Special Interstate Commerce Commission Committee, Mar.-May 1932, undated
- Folder 284
Highways, general, 1931-1932, undated
- Folders 285-287
Motor transportation, regulation and taxation, 1930-1933, undated
- Folder 288
General Motors Corp., Junior Auto Club proposal, 1935-1936
- Folder 289
Political literature opposing New Deal and Franklin D. Roosevelt, 1936-1938
Sloan, Alfred P., position on New Deal, 1936
- Folder 290
General Motors Corp., Atlantic City, N.J., exhibition, report, 1927
- Folder 291
General Motors Corp., advertisements, 1933, undated
Madison Avenue Coach Co., "Passing of New York's Pioneer Street Railway," 1935
- BOX 50-75**
Subject Files, 1917-1960
Correspondence, memoranda, reports, diaries, a memoir, speeches, printed matter, photographs, and newspaper clippings.
Subject files are arranged alphabetically by topic or type of material and represent previously unorganized files which were not included in Horner's numerical system.
- BOX 50**
Air conditioning, railroad cars, 1931-1933, undated
Air transportation
Newspaper clippings, 1924-1933
(7 folders)
Printed ephemera, 1940, undated *See also Oversize*
American Country Life Association, conference, University of Illinois, Urbana, Ill., 1928
American Trucking Association
Annual convention, Detroit, Mich., 1938

Business Files, 1917-1960

Container

Contents

	Bulletin advisory service, 1935-1938 (4 folders)
BOX 51	Automobile industry General, 1924-1935 <i>See also Oversize</i> Newspaper clippings, 1924-1932 (2 folders) Biographical information, 1939-1940, undated Book inventory, 1938-1940, undated Budd, Edward G., transportation analyses, 1940 (2 folders) Bureau of Public Roads, list of published reports, 1919-1932 Buses General, 1923-1933, undated Newspaper clippings 1925-1928 (4 folders)
BOX 52	1929-1933 (5 folders) Printed ephemera, 1925-1933, undated (2 folders) California Railroad Commission, investigation of freight transportation conditions, 1932 Canada, 1923-1932 Chamber of Commerce (U.S.), transportation group meeting, 1923 Charity Organization Society of the City of New York (Community Service Society after 1938) Background information Federal legislation, 1936-1937 Miscellaneous, 1937-1940 New York City Housing Authority, 1936-1940 New York state, 1936-1940, undated
BOX 53	Correspondence Davies, Stanley P., 1936-1938 General, 1936-1940 (5 folders) Maslen, Sydney, 1936-1940 (7 folders)
BOX 54	Minutes, 1936-1940 (4 folders) Printed matter, 1932-1940, undated (2 folders) Reports, 1935-1940, undated (4 folders) Cincinnati, Ohio, 1922, undated
BOX 55	Columbia University, New York, N.Y., business administration syllabus, 1928-1929 Conference on Highway Transport, University of Michigan, Ann Arbor, Mich., 1928 Consumer income studies, 1936-1939 Data notebooks

Business Files, 1917-1960

Container

Contents

	Buses, 1925-1927 (2 folders)
	General Motors Truck and Yellow Coach Co., 1925-1927 (3 folders)
	Miscellaneous (legislation, highways, tariffs, and traffic), 1925-1926 (2 folders)
	Trucks, 1923-1927
	Diaries, calendars, and notebooks 1919-1921
BOX 56	1922 (2 folders)
	Diesel engines, 1940
	Electric railways, 1921-1930
	European trips 1922 1936 Germany, meeting with Reichsverband der Automobilindustrie International Chamber of Commerce meetings, Paris, France Miscellaneous
	1938 International Chamber of Commerce meetings, Paris, France General Miscellaneous notes International Road Congress, The Hague, Netherlands Correspondence Notes and general information, 1937-1938 Photographs Printed matter, 1937-1938 Programs
BOX 57	Reports and bulletins Travel and accommodations (2 folders)
	Executives, 1932-1933
	Fleet owner business, report, 1928, undated
	Foreign transportation, 1924-1938, undated (6 folders)
	France, 1932
	Freight handling Dairy products and agricultural produce 1922-1934
BOX 58	1934-1937, undated (2 folders)
	General, including store door and less-than-carload delivery, 1919-1933, undated (2 folders)
	Printed ephemera, 1922-1934, undated
	Rates, 1917-1936, undated
	Fuel, 1933-1935

Business Files, 1917-1960

Container

Contents

	Gasoline railcars, 1923, undated
	General correspondence
	1921-1924
	(4 folders)
BOX 59	1925-1937
	(13 folders)
BOX 60	1938-1941, undated
	(2 folders)
	General Motors Corp.
	Buick Motor Co., traffic statistics, 1929
	Bus reports, 1922-1936
	(5 folders)
BOX 61	Commemorative books by Paul W. Garrett, 1936-1960 <i>See Oversize</i>
	Executives' conferences, White Sulphur Springs, W.Va., 1934-1936
	(3 folders)
	Export Division
	Operations report, 1929
	Pacific Coast shipments, 1928, undated
	Statistics, 1927-1930, undated
	Fleet users' guidelines for uniform operating cost system, 1931
	Printed ephemera, 1927-1941, undated <i>See also Oversize</i>
	Railroad Service Department
	Budget statements, 1934-1940
	Case files
	Numbers 21-67, 1924-1925
	(3 folders)
BOX 62	Numbers 70-163, 1925-1926
	(14 folders)
BOX 63	Numbers 176-438 and unnumbered, 1925-1930
	(4 folders)
	Employee diaries, 1924
	Expense account receipts, 1935-1940
	(3 folders)
	Field notes
	Terminal facilities, 1925-1926
	(2 folders)
	Trips to Chicago, Ill., St. Paul, Minn., and St. Louis, Mo., 1929
	Memoranda, 1931-1940, undated
	(3 folders)
BOX 64	Notes
	1930-1937, undated
	(12 folders)
BOX 65	1938-1940, undated
	(7 folders)
	Requisition receipts, 1930, 1936-1940
	(2 folders)
	Sales Section, used car report, 1929

Business Files, 1917-1960

Container

Contents

	Truck Co. Catalog, 1930 Fact book, 1925-1927, undated Miscellaneous reports, 1930-1931 Transcontinental tour account, 1917
BOX 66	Germany, 1924-1938 Goodyear Co., six-wheel truck and bus report, 1922, undated Great Britain Commercial Motor Users Association, 1923-1927, undated Conference on Rail and Road Transport, London, England, 1932 General, 1921-1940, undated <i>See also Oversize</i> Great Western Railway, 1922-1931, undated London General Omnibus Co., undated London, Midland and Scottish Railway, 1932-1936, undated Ministry of Transport, reports 1923-1924
BOX 67	1925, 1937 Society of Motor Manufacturers, 1928-1936 Harper Hanger Corp., 1927 Harvard University, Graduate School of Business Administration, Cambridge, Mass., transportation course, 1928 (6 folders)
BOX 68	(2 folders) Highways Bibliography, 1935 Funding, 1924-1937 (2 folders) General, 1932-1938, undated Newspaper clippings, 1925-1933 (3 folders) Horner, Leonard S., photograph, undated Horses, 1926-1929 Huntington "angle-o-meter," horizon instrument for aircraft, 1934 International Chamber of Commerce, transportation conference, 1931 Interstate Bus and Truck Conference, Harrisburg, Pa., 1933 Interstate Conference on Automotive Taxation, Chicago, Ill., 1939 Kettering, Charles Franklin, 1931-1936
BOX 69	Legislation, regulation, and taxation General, 1923-1940, undated (7 folders) Newspaper clippings, 1924-1933 Lotos Club, New York, N.Y., 1932-1933 Maps, 1922, undated Membership cards, 1930
BOX 70	Memoirs, 1956 (3 folders) Merchants' Association of New York, 1926

Business Files, 1917-1960

Container

Contents

- Metropolitan Automobile Association, undated
- Midwest Motor Transport Conference, Chicago, Ill., 1925
- National Transportation (Coolidge Committee) Committee
 - Newspaper clippings, 1932-1933
 - Report, 1933
- Netherlands, 1938, undated *See also Oversize*
- New England Street Railway Club, Boston, Mass., 1922
- New York, New Haven and Hartford Railroad Co., motor truck transfer report, undated
- New York World's Fair
 - "Highways and Horizons," General Motors Corp. exhibit, 1939-1940 *See also Oversize*
 - "Railroads on parade," exhibit, 1939
 - Sloan, Alfred P., speech, 1940
- Notes, miscellaneous, 1923-1929, undated
- Passenger statistics, 1931-1932
- Photographs, undated
- Poetry, 1932, undated
- Political literature and button, miscellaneous, 1927-1934, undated *See also Oversize*
- Railroads
 - General, 1921-1932, undated
 - (3 folders)
 - Miscellaneous statistics, 1931-1939, undated
- BOX 71**
 - Newspaper clippings, 1925-1933
 - (8 folders)
 - Printed ephemera, 1923-1934, undated *See also Oversize*
 - Trains, 1932-1935
- Railway Business Association, 1932-1933
- Regional Plan Association, 1940, undated
 - (2 folders)
- BOX 72**
 - Regional planning
 - Newspaper clippings, 1928-1932
 - Transportation, 1920
 - Sloan, Alfred P., 1932-1935, undated
 - Society of Automotive Engineers
 - Regulation and Legislation Committee
 - Correspondence, 1936
 - (3 folders)
 - Miscellaneous, 1934-1936
 - Reorganization Committee, 1928
 - Winchester, John F., correspondence re nomination, 1933-1934
 - Soviet Union, 1931-1934, undated
 - Speeches
 - By Horner
 - "Application of Motor Transport to the Movement of Freight and Passengers," World Engineering Congress, Tokyo, Japan, 1929
 - Background material, 1927-1929, undated
 - Drafts, 1929
 - (3 folders)

Business Files, 1917-1960

Container

Contents

	Miscellaneous notes, 1929, undated
	Outline, 1929
	Reactions to speech, 1929-1930
BOX 73	“Britain's Railway Terminal Trucking System,” National Team and Motor Truck Owners' Association, Milwaukee, Wis., 1923
	“Distribution Methods in England and America,” undated
	“English Cartage Practice: A Standard for Our Railway Terminal Trucking,” Society of Automotive Engineers, Cleveland, Ohio, 1923 (2 folders)
	“Problems of the Highway User in the United States,” American Society of Mechanical Engineers, New York, N.Y., 1939
	“World Travel,” Women's Traffic Club of Greater New York, N.Y., 1938
	By others, 1921-1939 (5 folders)
	Taxicabs, 1930-1931
	Traffic
	Accidents
	General, 1924-1936, undated
	Newspaper clippings
	1925-1927
BOX 74	1928-1931
	General, 1928, undated
	Problems, 1926-1931
	Traffic Club, Pittsburgh, Pa., 1936
	Transportation
	Competition and coordination
	General, 1924-1937, undated <i>See also Oversize</i> (5 folders)
	Newspaper clippings, 1925-1933, undated (4 folders)
BOX 75	Miscellaneous organizations and conferences, 1921-1937 <i>See also Oversize</i>
	Motor, general, 1926-1935, undated
	Waterway
	General, 1925-1927, 1936
	Newspaper clippings, 1925-1932 (2 folders)
	Trucks
	General, 1924-1940, undated
	Newspaper clippings, 1925-1933, undated (4 folders)
	Printed ephemera, 1921-1937, undated
	Tung oil, 1939-1940 <i>For additional material see Container 27. Szymoniak, Edna</i> (2 folders)
	United States Army, Transportation Corps, Highway Division, notes, 1940

Business Files, 1917-1960

Container	Contents
	Ziffirin Motor Express Co., South Bend, Ind., 1928
BOX OV 1-OV 5	Oversize, 1921-1960 Oversize material removed from the Business Files. Organized sequentially according to the boxes and folders from which the items were removed.
BOX OV 1	Business Files Numerical Files Folder 21 Standard Oil Co., reports re motor vehicle operations, 1921-1925, undated (Container 29) Folder 54 American Railway Association, annual bulletin for 1922, 1923 (Container 32) Folder 64 Horner, memorandum re General Motors Corp.'s role in commercial vehicle field, 1924 (Container 32) Folder 191 Joint Committee of Railroads and Highway Users, correspondence, 1932 (Container 41) Folder 201 Truck operations and regulation, printed matter, 1932 (Container 42) Folder 239 Passenger statistics, undated (Container 45) Passenger motor car statistics, Chicago, Burlington, and Quincy Railroad Co., 1930 (Container 45) Folder 256 Highway transportation, miscellaneous material re regulation, taxation, and funding, 1935 (Container 46) Folder 262 United States Army, Transportation Corps, Highway Division, 1940, undated (Container 47) Subject Files Air transportation Printed ephemera, 1940, undated (Container 50) Automobile industry General, 1932 (Container 51) BOX OV 2 General Motors Corp. Commemorative books by Paul W. Garrett, 1936-1960 (Container 61) BOX OV 3 Printed ephemera, 1936-1941, undated (Container 61) Great Britain General, 1921, undated (Container 66) Netherlands, undated (Container 70) BOX OV 4 New York World's Fair "Highways and Horizons," General Motors Corp. exhibit, 1939 (Container 70) BOX OV 5 Political literature and button, miscellaneous, 1927 (Container 70) Railroads Printed ephemera, undated (Container 71) Transportation

Oversize, 1921-1960

Container

Contents

Competition and coordination

General, 1931 ([Container 74](#))

Miscellaneous organizations and conferences, 1924 ([Container 75](#))