William E. Odom Papers
A Finding Aid to the Collection in the Library of Congress

Manuscript Division, Library of Congress
Washington, D.C.
2017

Contact information: http://hdl.loc.gov/loc.mss/mss.contact

Catalog Record: https://lccn.loc.gov/mm88077198

Additional search options available at: https://hdl.loc.gov/loc.mss/eadmss.ms009006

Prepared by Audrey Walker and Laura J. Kells with the assistance of Susie H. Moody and Allyson H. Jackson
Revised and expanded by Laura J. Kells with the assistance of Brian McGuire, Kimberly Owens, Tammi Taylor, Chad Conrady, and Kathleen O'Neill

Finding aid encoded by Library of Congress Manuscript Division, 2009
Revised 2018 March
Collection Summary
Title: William E. Odom Papers
Span Dates: 1913-2008
Bulk Dates: (bulk 1950-2008)
ID No.: MSS77198
Creator: Odom, William E.
Extent: 102,250 items
Extent: 286 containers plus 10 oversize and 8 classified
Extent: 120 linear feet
Extent: 3 microfiche sheets
Extent: 20,923 digital files (6.93GB)
Language: Collection material in English, with Russian
Location: Manuscript Division, Library of Congress, Washington, D.C.
LC Catalog record: https://lccn.loc.gov/mm88077198
Summary: Army officer and educator. Correspondence, memoranda, speeches and writings, logbooks, subject files, scrapbooks, printed material, family papers, photographs, and other papers pertaining to Odom's military career, particularly his service as military assistant to the assistant to the president for national security affairs, United States Army assistant chief of staff for intelligence, and director of the National Security Agency as well as his work as an authority on national security policy and the Soviet Union in the years following his retirement from the Army.

Selected Search Terms
The following terms have been used to index the description of this collection in the LC Catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically.

People
Armstrong, Anne Legendre--Correspondence.
Brzezinski, Zbigniew, 1928-2017--Correspondence.
Carter, Jimmy, 1924-.
Huntington, Samuel P.
Kennan, George F. (George Frost), 1904-2005--Correspondence.
Meyer, Eugene C.--Correspondence.
Odom family.
Odom, William E.
Solzhenit’syn, Aleksandr Isaevich, 1918-2008--Correspondence.
Solzhenit’syn, Aleksandr Isaevich, 1918-2008.
Warner, John W., 1927- --Correspondence.
Wickham, John Adams, 1928- --Correspondence.

Organizations
Columbia University.
Georgetown University.
Hudson Institute.
National Security Council (U.S.)
Strategic Arms Limitation Talks II.
United States Military Academy.
United States. Army--Foreign service--Germany.
United States. Army--Officers--Education.
United States. Army.
United States. Department of the Army. Office of the Assistant Chief of Staff for Intelligence.
United States. Embassy (Soviet Union)
United States. Special Assistant to the President for National Security Affairs.
Yale University.

Subjects
Arms control.
Cold War.
Hijacking of aircraft.
Intelligence service--United States.
International relations--Study and teaching.
Iran Hostage Crisis, 1979-1981.
Iran-Contra Affair, 1985-1990.
Iraq War, 2003-2011.
Military intelligence--Russia.
Military intelligence--Soviet Union.
Military intelligence--United States.
National security--United States.
Strategy.
Terrorism.
War and emergency powers--United States.

Places
Afghanistan--Foreign relations--Soviet Union.
Former Soviet republics.
Iraq--History--2003-
Middle East--Foreign relations--United States.
Russia--Armed Forces.
Russia--Politics and government--20th century.
Soviet Union--Armed Forces--Organization.
Soviet Union--Armed Forces--Personnel management.
Soviet Union--Armed Forces.
Soviet Union--Foreign relations--United States.
Soviet Union--Politics and government.
United States--Armed Forces--Intelligence specialists.
United States--Armed Forces--Officers.
United States--Armed Forces.
United States--Defenses.
United States--Foreign relations--Middle East.
United States--Foreign relations--Soviet Union.
United States--Military policy.
United States--Strategic aspects.

Occupations
Army officers.
Educators.
Provenance
The papers of William E. Odom, army officer and educator, were given to the Library of Congress by Odom between 1988 and 2008 and by his widow, Anne Odom between 2008 and 2010.

Processing History
Part I of the Odom Papers was arranged and described in 1991 with additional material incorporated into the collection in 1997. The finding aid and organization were revised in 1998 and again in 2008. Additional material received between 2003 and 2010 was processed as Part II in 2017.

Transfers
Items have been transferred from the Manuscript Division to other custodial divisions of the Library. Sound and video recordings have been transferred to the Motion Picture, Broadcasting, and Recorded Sound Division. Several maps have been transferred to the Geography and Map Division. Two microfilm reels of Russian periodicals have been transferred to the European Division. All transfers are identified in these divisions as part of the William E. Odom Papers.

Copyright Status
Copyright in the unpublished writings of William E. Odom in these papers and in other collections of papers in the custody of the Library of Congress has been dedicated to the public.

Access and Restrictions
The papers of William E. Odom are open to research. Researchers are advised to contact the Manuscript Reading Room prior to visiting. Many collections are stored off-site and advance notice is needed to retrieve these items for research use.

Security Classified Documents
Government regulations control the use of security classified items in this collection. Manuscript Division staff can furnish information concerning access to and use of classified material.

Microfiche
Military records in the Personal File include three microfiche received with the collection.

Digital Files
Digital files were received as part of the papers of William E. Odom. Reference copies were created from the original digital media. Advanced notice is required for access to digital content; consult reference staff in the Manuscript Division for more information.

Preferred Citation
Researchers wishing to cite this collection should include the following information: Roman numeral designating the Part followed by a colon and container number, William E. Odom Papers, Manuscript Division, Library of Congress, Washington, D.C.
Biographical Note

Date          Event                                                                                      
1932, June 23 Born, Cookeville, Tenn.                                                                 
1954          B.S., United States Military Academy, West Point, N.Y. Commissioned 2nd lieutenant, United 
              States Army                                                                                         
1954-1960     Duty with troops in West Germany and United States                                            
1962          Married Anne Weld Curtis                                                                     
              M.A., Columbia University, New York, N.Y.                                                             
1964-1966     Member, United States military liaison mission to group of Soviet forces in Potsdam, Germany 
1966-1969     Assistant professor of government, United States Military Academy, West Point, N.Y.         
1970          Ph.D., Columbia University, New York, N.Y.                                                    
1970-1971     Staff member of Plans, Policy, Programs, Civil Operations and Revolutionary Development 
              Support (CORDS), Military Assistance Command Vietnam (MACV), Vietnam                              
1971-1972     Visiting scholar, Research Institute on Communist Affairs, Columbia University, New York, N.Y.  
1972-1974     Assistant army attaché, United States Embassy, Moscow, USSR                                   
1974          Published *The Soviet Volunteers: Modernization and Bureaucracy in a Public Mass Organization*. 
1974-1975     Associate, Research Institute on International Change, Columbia University, New York, N.Y.  
1974-1977     Associate professor, Department of Social Science, United States Military Academy, West Point, 
              N.Y.                                                                                                  
1975-1976     Associate member, Columbia University Seminar on Communism, Columbia University, New York, N.Y.  
1975-1977     Senior research associate, Research Institute on International Change, Columbia University, 
              New York, N.Y.                                                                                         
1977-1981     Military assistant to the assistant to the president for national security affairs            
1981-1985     Assistant chief of staff for intelligence, United States Army                                 
1984          Promoted to lieutenant general                                                                   
1988          Director, national security studies, Hudson Institute, Indianapolis, Ind.                       
1989          Adjunct professor, political science, Yale University, New Haven, Conn.                          
1992          Published *On Internal War: American and Soviet Approaches to Third World Clients and 
              Published *Trial After Triumph*. Indianapolis, Ind.: Hudson Institute                              
1993          Published *America's Military Revolution: Strategy and Structure After the Cold War*. Washington, 
              D.C.: American University Press                                                                        
1998          Published *The Collapse of the Soviet Military*. New Haven, Conn.: Yale University Press        
2003          Published *Fixing Intelligence: For a More Secure America*. New Haven, Conn.: Yale University 
              Press                                                                                                 
2004          Published *America's Inadvertent Empire* with Robert Dujarric. New Haven, Conn.: Yale University 
              Press                                                                                                 
2008          Senior advisor, Center for Strategic and International Studies, Washington, D.C.                 

Scope and Content Note

The papers of William Eldridge Odom (1932-2008) span the years 1913-2008 with the bulk of the material dating from 1950 to 2008. They focus on Odom’s military career, including his service as a military advisor and an intelligence official in the Carter and Reagan administrations, and his continued work as an authority on national security policy and the Soviet Union in the years following his retirement from the Army. The papers are arranged in two parts described below. The collection is in English and Russian.
Part I

Part I of the papers spans the years 1918-1992, but primarily focus on the years between 1977 and 1988 when Odom served as military assistant to Zbigniew Brzezinski, as assistant chief of staff for intelligence of the United States Army, and as director of the National Security Agency. A small addition that included photocopies of personal documents belonging to Aleksandr Isaevich Solzhenitsyn covering the years 1918-1964 was received in 1992. The collection consists of personal and official correspondence, daily activity logs, subject files, speeches and writings, scrapbooks, photographs, and printed matter arranged in eleven series: National Security Affairs Military Assistant, Assistant Chief of Staff for Intelligence, National Security Agency, Hudson Institute, Speeches and Writings File, Miscellany, Addition, Formerly Classified, Oversize, Classified, and Top Secret.

Odom earned a national reputation as an expert on the Soviet Union. Early in his military career he had an opportunity to observe Soviet military activities while serving as a member of the United States military liaison to Soviet forces in Potsdam, Germany. From 1966 to 1969 he taught courses in Russian history at the United States Military Academy at West Point, New York, and while serving as assistant army attaché at the United States embassy in Moscow in the early 1970s, he visited all the republics of the Union of Soviet Socialist Republics. Upon returning to the United States, he resumed his career at West Point where he taught courses in Soviet politics. His book, *The Soviet Volunteers*, was published in 1974. The only material in Part I of the Odom Papers from this phase of his career consists of a folder of official telegrams and intelligence reports that Odom had assembled in preparation for a working paper while on the faculty at West Point. Additional material can be found in Part II.

The corpus of the collection begins with Odom's appointment as military assistant to the assistant to the president for national security affairs in January 1977. The correspondence files for this period are generally personal, concerning arrangements for speeches and participation in forums and conferences. The letters reflect the respect of colleagues in the military and academic community for Odom's expertise and opinions regarding the Soviet Union. Many of the letters also emphasize Odom's continuing interest in the quality of education received by military officers. Others pertain to curricula of universities and the continual training of military officials.

Daily logs of Odom's activities and the files relating to the presidential directives on defense policy offer a significant record for a study of government policy. The logs provide insight into the operations of the White House and issues discussed at National Security Council meetings. They were maintained irregularly in 1977 but are more complete for the later years. They form an index to the problems and activities with which Odom was concerned on a daily basis. Some entries are cursory jottings; others are more expansive, containing Odom's opinions, impressions, and summaries of events. The notations record agenda for meetings of the National Security Council and the Special Coordination Committee on the Persian Gulf framework, reactions of participants, meetings with government officials and others, telephone calls, and briefings attended or delivered, including preparations for trips by the president. Issues highlighted include strategic defense policy matters, particularly those pertaining to American-Soviet relations; the hostages in Iran; presidential directives on the situation in the Persian Gulf; President Jimmy Carter's executive order on telecommunications policy; the Soviet invasion of Afghanistan; terrorism and hijackings; the Middle East; strategic arms limitations talks; and the "continuation of government" during military crises or other threats to normal government operations. The entry for the morning of 20 January 1981 describes the atmosphere and activities at the White House during the last hours of the Carter administration as staff exchanged farewells and monitored the status of the flight carrying the American hostages released from Iran.

In assessing his years at the White House, Odom viewed the series of memoranda he drafted, which culminated in several presidential directives on strategic defense policy, as responsible for turning the United States from a "de facto policy of strategic retreat in the world to a policy of strategic and regional competition with Soviet power." Copies of several of these documents pertaining to the evolution of policy change are included among the classified documents in the Odom Papers.

Odom's papers for his years as the army's assistant chief of staff for intelligence and as director of the National Security Agency also relate to matters of defense and intelligence. Many of the letters and documents concern training in intelligence-gathering methods used by the military and other government agencies. Other papers focus on the study of Soviet military personnel and organization, including the Nitze Group's analysis of Soviet views of strategic competition. Additional topics discussed in the collection are the development of a defense strategy, formulation of an arms control policy, and the structure of a modern military establishment. There are also frequent references to the writings of Samuel P. Huntington, a person Odom believed to be "unexcelled" in tough and sound reasoning on strategic relationships. As in the earlier files, the predominant subjects in the personal correspondence are conferences covering various aspects of the intelligence field and curricula for training classes. Again, the daily logs for 1981-1988 add descriptive detail and insightful
commentary on each day's activity. Further explanations of Odom's views on United States and Soviet foreign policy, approaches to developments in military strategy, and the current role of intelligence in the modern army and in international affairs can be found in the articles and speeches in the Speeches and Writings File.

The Addition series contains several notebooks of Odom's personal notes on policy discussions pertaining to the Persian Gulf situation at meetings of the Special Coordination Committee in 1980 and an additional notebook relating to meetings of the Policy Review Committee and National Security Council in August 1978 that resulted in Presidential Directive #41. The addition also includes a narrative depicting Odom's role in the smuggling of Aleksandr Solzhenitsyn's papers out of the Soviet Union and their subsequent return to the author, several Solzhenitsyn letters to Odom, and photocopies of Solzhenitsyn's passports, medals, and personal documents.

A Formerly Classified series contains declassified documents that had previously been part of the Classified series.


Part II

Part II of the Odom Papers is much larger and broader in scope. A major focus of this segment is Odom’s work and activities following his retirement from the United States Army in 1988, but it also documents aspects of his earlier life and military career not covered in Part I. The papers in Part II are arranged in the following series: Personal File, Office File, Speeches and Writings, Subject File, Photographs, Classified, Oversize, and Digital Files.

The Personal File includes family and other personal correspondence, diaries, military records, and childhood memorabilia. Among the correspondence in the family papers are letters that Odom wrote to his parents chronicling his activities and thoughts for over thirty years. They detail his experience as a cadet at the United States Military Academy, West Point, N.Y., his military service in Germany and Vietnam, his graduate studies at Columbia University, and his assignment in the Soviet Union as assistant army attaché at the American Embassy in Moscow. Odom’s diaries date from a later period. While they are not daily accounts, the entries offer Odom’s reflections on events, issues, and the people he dealt with professionally and personally when he served as the army’s chief of staff for intelligence and as the director of the National Security Agency during the Ronald Reagan administration. They also reveal his continued focus on foreign policy after he retired from the military. His personal and professional relationship with Zbigniew Brzezinski is featured throughout. Among the many topics covered in his diaries are Odom’s connection to the Iran-Contra Affair, his travel to Russia and the former Soviet republics, and his public opposition to the Iraq War, 2003-2011.

The Office File is the largest series in Part II and consists of files maintained at the Hudson Institute pertaining to Odom’s work as director of national security studies at this policy research organization in the period following his retirement from the military. The files also document Odom’s writing projects, speaking engagements, membership on advisory boards, service on panels and working groups, contacts with members of Congress and government officials, media appearances, and work as an adjunct professor. A large alphabetical file is comprised of files on organizations, people, projects, publications, and topics, as well as correspondence files for each letter of the alphabet. Copies of newsletters prepared by a number of organizations in the 1990s provide updates on developments in Russia and the former Soviet republics. A section called “correspondence regarding books, articles, and appearances” provides reactions to Odom’s criticism of the Iraq War. Correspondence files relating to Odom’s teaching at Georgetown University and Yale University are filed in this series. Course lectures and other material from his work there are found in the Subject File series. Other segments of the Office File include appointment books, a chronological file of letters sent with related material, files relating to speaking engagements and related activities, and administrative travel files.

Odom’s Speeches and Writings include published articles and unpublished writings, book drafts, his doctoral dissertation, speeches and remarks, interviews, and Congressional testimony relating to aspects of U.S. foreign policy and strategy, U.S. military affairs, Soviet and Russian politics, the Soviet military, and intelligence. Spanning more than forty-five years, Odoms’ speeches and writings cover the Cold War, the dissolution of the Soviet Union, and the Post-Cold War era. Many of his later writings and remarks focus on his opposition to the Iraq War.

The Subject File is a compilation of files pertaining to several aspects of Odom’s life and activities as well as topics of professional interest to him. Included are files documenting his education at the United States Military Academy and his graduate studies at Columbia University. Additional United States Military Academy files concern his later work as a Associate professor in the Department of Social Sciences. Items relating to Odom’s teaching experience in the years after
he retired from the military include class lectures for the courses that Odom taught at Yale University from 1989-2008 on Soviet politics, Russian politics, and U.S. national security policy. His lectures comment on events surrounding the dissolution of the Soviet Union that occurred during this period. Topical files made up of writings by others and research material on intelligence issues, Russia, Soviet politics, and the Soviet and Russian military, and a grouping of Russian language material dating from the 1920s to 2002 are also in the Subject File. Files pertaining to a number of Odom’s military duty assignments, writings that mention him, and materials from conferences he attended can also be found here.

The Photographs series is comprised of official photographs, personal snapshots, slides, and photograph albums. Many of the photographs from Odom’s various military duty assignments and foreign travel complement files elsewhere in the collection. These include photographs that Odom took in Germany when assigned to the United States liaison mission to Soviet forces in Potsdam, in Vietnam while he was deployed there during the war, and in Moscow when he was assistant army attaché at the U.S. embassy. Other photos from the Soviet Union include those taken when Odom was an observer for the North Atlantic Treaty Organization of Soviet military maneuvers near Minsk. The photograph albums document official events and international visits.

The Digital Files series is comprised of files taken from disks that came with the Odom Papers. Many of them mirror the contents of the paper files. Among the material available only in digital form are Odom's diary entries for the years 2003, 2004, and 2007, and files relating to his books Fixing Intelligence (2003) and America's Inadvertent Empire (2004). The latter book was co-authored by Robert Dujarric. Dujarric's email, correspondence, memoranda, and spreadsheets document the research study that was the precursor to the book. Sets of backup folders document the range and focus of Odom's work during the last decade of his life as well as Robert Dujarric's activities at the Hudson Institute, particularly his work with Odom. While the files were created in the period 1988-2008, they include some scans of documents that date from an earlier time. These include scans of Russian language documents from the Soviet Union dating from the 1940s through the 1980s (DIGITAL ID: mss77198_031) and some of Odom's earlier articles and speeches. A grouping of email files is currently unprocessed and unavailable.

Organization of the Papers

The collection is arranged in two parts composed of nineteen series:

Part I:
- Assistant Chief of Staff for Intelligence, 1932-1985
- Hudson Institute, 1989-1990
- Speeches and Writings File, 1975-1987
- Miscellany, 1972-1989
- Addition, 1918-1992
- Formerly Classified, 1977-1982
- Oversize, 1985-1988
- Classified, 1972-1989
- Top Secret, 1979-1989

Part II:
- Personal File, 1913-2009
- Office File, 1974-2008
- Speeches and Writings, 1962-2008
- Subject File, 1906-2008
- Photographs, 1933-2004
- Classified, 1972-1985
- Oversize, 1954-2004
- Digital Files, 1988-2008
### Description of Series

<table>
<thead>
<tr>
<th>Container</th>
<th>Series</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BOX 1:11-I:25</td>
<td><strong>Part I: Assistant Chief of Staff for Intelligence, 1932-1985</strong></td>
<td>Correspondence consisting of letters received and photocopies of letters sent and attachments, daily activity logs, memoranda, messages and cables, and subject files. Divided into personal and official files and arranged alphabetically by type of material or title of subject file and chronologically within. Several of the correspondence files are in reverse chronological order as received.</td>
</tr>
<tr>
<td>BOX 1:30-I:32</td>
<td><strong>Part I: Miscellany, 1972-1989</strong></td>
<td>Critiques of manuscripts of others, writings by others, photographs, scrapbooks, and materials assembled for a working paper while on the faculty of the United States Military Academy. Arranged by type of material or subject and chronologically within.</td>
</tr>
<tr>
<td>BOX 1:33-I:35</td>
<td><strong>Part I: Addition, 1918-1992</strong></td>
<td>Appointment calendars and notebooks covering special meetings and events, 1976-80, when Odom was national security affairs military assistant, and correspondence and notes relating to Aleksandr Solzhenitsyn's papers, together with photocopies of Solzhenitsyn's certificates, passports, and medals, 1918-1992. Arranged by type of material and chronologically within.</td>
</tr>
<tr>
<td>BOX 1:36</td>
<td><strong>Part I: Formerly Classified, 1977-1982</strong></td>
<td>Declassified documents that had previously been part of the Classified series. Arranged and described according to the series and folders from which the items were removed.</td>
</tr>
<tr>
<td>BOX 1:OV 1-I:OV 3</td>
<td><strong>Part I: Oversize, 1985-1988</strong></td>
<td>Scrapbooks. Arranged and described according to the series, folders, and containers from which they were removed.</td>
</tr>
</tbody>
</table>
Part I: Classified, 1972-1989
Documents containing national security information removed from files in the collection. Arranged and described according to the series and folders from which the items were removed.

Part I: Top Secret, 1979-1989
Documents containing top secret national security information removed from classified files and housed separately. An inventory of Top Secret items is included in the box. Arranged and described according to the series and folders from which the items were removed.

Part II: Personal File, 1913-2008
Correspondence, diaries, family papers, appointment books and calendars, military records, memorabilia, microfiche, and other papers. Arranged alphabetically by type of material. Therein a large group of correspondence is arranged alphabetically by name of correspondent and all other sections, including the correspondence within the family papers, is arranged chronologically.

Part II: Office File, 1974-2008
An alphabetical file containing correspondence, memoranda, reports, newsletters, telephone logs, and other papers; appointment books; a chronological file of letters sent, speaking engagement files containing correspondence, memoranda, notes, schedules, and drafts of speeches and testimony; and travel files containing itineraries, schedules, receipts, and other administrative material. Arranged alphabetically by grouping or topic and therein chronologically.

Part II: Speeches and Writings, 1962-2008

Part II: Subject File, 1906-2008
Articles, reports, correspondence, memoranda, conference materials, notes, academic files, teaching materials, printed matter and other papers. Arranged alphabetically by topic or name of institution, organization, or person and therein chronologically.

Part II: Photographs, 1933-2004
Photographs, photograph albums, and slides. Arranged alphabetically by job title or subject.

Part II: Digital Files, 1988-2008
Correspondence, diary entries, memoranda, book files, articles and other writings, speeches, project files, teaching materials, newsletters, reports, writings by others, scanned documents, email, spreadsheets, Power Point presentations, photographs, and video files. Digital files were taken from CDs or floppy disks transferred with the paper material. Withdrawn files are from digital media removed from paper files in the course of processing. Arranged and described according to the series in the paper files or by file type. The grouping of email files is currently unprocessed and unavailable.
**Part II: Classified, 1972-1985**

Notes, reports, and other papers.
Arranged and described according to the series, folders, and containers from which the items were removed.

**Part II: Oversize, 1954-2004**

Photograph albums, photographs, maps, scrapbook, and printed matter.
Arranged and described according to the series, folders, and containers from which the items were removed.
## Container List

<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
</table>
Daily activity logs, correspondence consisting of letters received and photocopies of letters sent and attachments, telephone memoranda, and miscellaneous office files.  
Arranged by type of material and chronologically within. |
| **BOX 1:1** | Biographical data, 1981, undated  
Chronological file  
(6 folders) |
| **BOX 1:2** | Sept. 1978-May 1979  
(6 folders) |
| **BOX 1:3** | June 1979-Feb. 1980  
(7 folders) |
| **BOX 1:4** | Mar.-Oct. 1980  
(6 folders) |
| **BOX 1:5** | Nov. 1980-Mar. 1981  
(4 folders)  
Congratulatory letters to officers, 1981  
Correspondence regarding speeches, 1977-1978  
Daily activity logs  
Card file |
| **BOX 1:6** | Feb. 1977-May 1979 |
| **BOX 1:8** | Notebooks, July 1979-Mar. 1980  
(3 folders)  
Inventory of office records, 1981  
Miscellany, 1979  
National Security Council, 1980  
Promotion to brigadier general  
Congratulatory letters  
1979  
(3 folders) |
| **BOX 1:9** | Lists, undated  
Miscellany, 1979-1980  
(2 folders)  
Promotion party, undated  
Presidential directives regarding defense policy development  
Joint Chiefs of Staff, 1979-1981  
"The Meaning of PD 59," by Samuel Huntington, undated  
White House papers, 1979-1982  
Regulations, sensitive mail, 1979-1980  
Speeches [See Speeches and Writings File](#) |

<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
</table>
| Telephone memoranda | Jan. 1977-Dec. 1978  
(4 folders) |

**BOX I:10**

(7 folders) |
| | Travel, 1977-1981  
(2 folders) |

**BOX I:11-I:25**

**Part I: Assistant Chief of Staff for Intelligence, 1932-1985**

Correspondence consisting of letters received and photocopies of letters sent and attachments, daily activity logs, memoranda, messages and cables, and subject files. Divided into personal and official files and arranged alphabetically by type of material or title of subject file and chronologically within. Several of the correspondence files are in reverse chronological order as received.

**BOX I:11**

Official

- All Source Analysis System (ASAS), 1982
- Arms control and United States force posture (SICEM), 1981
- Atlantic Alliance, 1982
- Attaché intelligence information reports (IIR's), 1982-1985
- Ballistic missile defense program, 1982-1984
- Caribbean region, 1983
- Central America, 1983-1984
- China, 1985

Chronological file

(9 folders) |

**BOX I:12**

(7 folders) |
| | Consolidation of intelligence production, 1983 |
| | Correspondence, miscellaneous |
| | 1982 |

**BOX I:13**

| | 1983-1985  
(3 folders) |
| | EAC ADF for intelligence production, 1982-1984 |
| | East European armies and populations, reliability of, 1983 |
| | Flag notes, 1982 |
| | G-2 notes, 1984-1985 |
| | G-2 versus G-3, 1983 |
| | Germany, miscellany, 1982 |
| | Human intelligence subarchitecture (HUMINT), 1983 |
| | Intelligence and Electronic Warfare Systems Program Review (IEWSPR), 1982 |
| | Joint Chiefs of Staff reform, 1982 |
| | Lebanon, 1983 |
| | Memoranda and notes |
| | Aug. 1981-June 1984  
(7 folders) |
# Part I: Assistant Chief of Staff for Intelligence, 1932-1985

## Container Contents

<table>
<thead>
<tr>
<th>Box</th>
<th>Description</th>
</tr>
</thead>
</table>
| I:14 | July 1984-Dec. 1985  
(2 folders)  
Messages and cables (Backchannel and Genser), 1982-1985  
(4 folders)  
Miscellany, undated  
Nicholson case, 1985  
National intelligence estimates (NIEs and SNIEs), 1981-1985  
Nitze Group (Mission Capabilities Task Force Study), 1981  
Observations in Moscow and Prague, 1984  
"Operation Security," 1983  
Poland, 1983-1985  
Reagan administration strategy for East-West relations, 1982  
Small mobile Intercontinental Ballistics Missile (ICBM), 1983  
Special Access Program Oversight Committee (SAPOC), 1983-1984  
[Classified title], 1984  
Strategic Arms Reduction Talks (START), 1982  
Strategic forces issues, 1983  
Trip reports, 1981-1984  
USSR  
Assessments by Nuclear Strategy Development Group (NSDG), 1984-1985  
Miscellany, 1981-1984  
Soviet Battlefield Development Plan (SBDP), 1985  
Soviet strategy for limited range theater nuclear forces (LRTNF) negotiations, 1981  
Soviet succession, 1982-1985  
V-E Day commemoration, 1985  
Personal  
Appointment books  
Transition, Jan.-Apr. 1981  
1981-1982  
(2 vols.)  
1983-1984  
(2 vols.)  
1985  
Association of Foreign Intelligence Officers, 1982  
Center for Strategic & International Studies (CSIS) Conference, Brussels, Belgium, 1984  
Condolence letters, 1984  
Congratulatory letters  
To Odom  
Major general, 1981-1982  
Lieutenant general, 1984  
Director, National Security Agency, 1985  
To others, 1982-1985  |
| I:15 | Correspondence  
General  
(7 folders)  
<p>| I:16 |  |</p>
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<tr>
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| BOX 1:19  | Aug. 1983-May 1985  
|           | (5 folders)  
|           | Speaking engagements, 1981  
|           | Council on Foreign Relations  
|           | 1981-1983  
| BOX 1:20  | 1984-1985  
|           | Daily activity logs  
|           | June 1981-Aug. 1982  
|           | (4 folders)  
|           | (6 folders)  
| BOX 1:22  | Apr. 1984-July 1985  
|           | (4 folders)  
|           | Notebooks (bound), 1981-1983  
|           | (2 folders)  
|           | General officers, mess no. 1 membership, 1982  
|           | International Institute for Strategic Studies, 1984  
| BOX 1:23  | Invitations and requests for lectures and articles, 1982-1985  
|           | (3 folders)  
|           | Joint Chiefs of Staff reform, 1982  
|           | Miller Center, University of Virginia, Charlottesville, Va., 1982  
|           | Notebooks, 1981, undated  
|           | Personal papers  
|           | Odom family, birth certificates, passports, etc., 1932-1982  
|           | Odom, William E.  
|           | Financial disclosure reports, 1982-1985  
| BOX 1:24  | French award, 1983  
|           | Miscellaneous, 1982-1984  
|           | Moving and housing, 1981  
|           | Orders, 1985  
|           | Security forms, 1983, undated  
|           | Photograph and autograph requests, 1984  
|           | President's Intelligence Oversight Board, 1982  
|           | Recommendations and commendations, 1982-1985  
|           | Rockefeller Foundation, 1983  
|           | Socials, hosts, 1983-1985  
|           | Soviet endowment, 1982-1983  
|           | (3 folders)  
|           | Speeches See Speeches and Writings File  
|           | Thank-you letters and notes, 1982-1984  
| BOX 1:25  | Travel vouchers, 1981-1985  
|           | Trip reports, notebooks, 1983  
|           | Voodoo Gap parapsychology, 1982-1985  

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<td>White House correspondence (President's Foreign Intelligence Advisory Board/National Security Council) (PRIAB/NSC), 1982-1985</td>
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<td>Congratulatory letters, director, NSA, May-Aug. 1985</td>
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<td>&quot;Who Controls Whom in Moscow?&quot; <em>Foreign Policy</em>, 1975</td>
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<td>&quot;Bolshevik Politics and the Dustbin of History,&quot; <em>Studies in Comparative Communism</em>, spring/summer 1976</td>
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<td>Review of <em>The Soviet Soldier</em>, by Herbert Goldhamer, 1976</td>
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<td>Speech, Veterans of Foreign Wars Committee for National Security and Foreign Affairs, 26 Sept. 1977</td>
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<td>Remarks, American Association for the Advancement of Social Studies, Tufts University, Medford, Mass., 14 Oct. 1977</td>
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<td>Soviet Military Buildup and Detente,&quot; 14 Mar. 1978</td>
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<td>Speech to Spanish Military Select Group, 17 May 1978</td>
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Remarks for the Teamsters meeting, outline, 6 May 1980
Notes for lecture to the National War College on the National Security Council, Washington, D.C., 2 Oct. 1980
Remarks on civil defense policy, 4 Dec. 1980
Speech, Reserve Officers Training Corps (ROTC), Ft. Riley, Kans., 9 July 1981
"Strategic Realities and Strategic Choices," Problems of Communism, May-June 1983
Speech to Divisional Commanders Conference, 1983
"Geneva and Beyond: Military Perspective," Aspen Institute/Arms Control and Disarmament Agency Media Seminar, 10 Apr. 1985
Comments on Legvold's paper, undated
"Economic Diplomacy As an Instrument of U.S. Strategy," undated
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| BOX 1:30-1:32 | **Part I: Miscellany, 1972-1989**  
Critiques of manuscripts of others, writings by others, photographs, scrapbooks, and materials assembled for a working paper while on the faculty of the United States Military Academy. Arranged by type of material or subject and chronologically within. |
| BOX 1:30 | Critiques of manuscripts of others, 1981-1986  
Inventory of top secret documents  
List of documents returned to the United States Army by Odom, 19 Jan. 1989  
Miscellaneous printed matter, 1984, undated  
Photographs, 1978-1984  
Scrapbooks  
Clippings  
May 1985-July 1986 [*See Oversize*]  
Aug. 1986-July 1988 [*See Oversize*]  
Photographs, May 1985-June 1988 [*See Oversize*]  
United States Military Academy, West Point, N.Y.  
Miscellaneous, 1973-1976, undated  
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1981-1982  
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**BOX 1:31**  
1983-1985  
(4 folders)  
**BOX 1:32**  
1986 |
| BOX 1:33-1:35 | **Part I: Addition, 1918-1992**  
Appointment calendars and notebooks covering special meetings and events, 1976-80, when Odom was national security affairs military assistant, and correspondence and notes relating to Aleksandr Solzhenitsyn's papers, together with photocopies of Solzhenitsyn's certificates, passports, and medals, 1918-1992. Arranged by type of material and chronologically within. |
<p>| BOX 1:33 | National security affairs military assistant, 1976-1980 |</p>
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<td>Policy Review Committee, meeting on civil defense, 18 Aug. 1978</td>
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<td>Trip to People's Republic of China, 5-19 Sept. 1980</td>
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<td>Solzhenitsyn, Aleksandr Isaevich, removal of his papers from USSR</td>
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<td>Correspondence and notes, 1974-1975, 1990-1992</td>
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<td>Photocopies of Solzhenitsyn's personal documents, 1918, 1936-1939, 1953-1964</td>
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<td>BOX I:36</td>
<td>Part I: Formerly Classified, 1977-1982</td>
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<td>Declassified documents that had previously been part of the Classified series. Arranged and described according to the series and folders from which the items were removed.</td>
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Part I: Classified, 1972-1989

Container  Contents

Promotion to brigadier general
Miscellany, 1979

Presidential directives regarding defense policy development
Joint Chiefs of Staff papers, 1979-1981
   (4 folders)
White House papers, 1979-1982
   (2 folders)

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   All Source Analysis System (ASAS), 1982
   Arms control and United States force posture (SICEM), 1981
   Atlantic Alliance, 1982
   Attaché intelligence information reports (IIR's), 1983-1985
   Ballistic missiles defense program, 1982-1984
   Caribbean region, 1983
   Central America, 1983-1984
   China, 1985
   Chronological file
      June 1981-Dec. 1983
         (7 folders)

BOX I:CL 3
   Jan. 1984-May 1985
      (5 folders)
Consolidation of intelligence production, 1983
Correspondence, miscellaneous, 1983-1985
   (3 folders)
   EAC ADF for intelligence production, 1982-1984
   East European armies and populations, reliability of, 1983
Flag notes, 1982
G-2 notes, 1984-1985
Germany, miscellaneous, 1982
Human intelligence subarchitecture (HUMINT), 1983
Intelligence and Electronic Warfare System Program Review (IEWSPR), 1982
Joint Chiefs of Staff reform, 1982
Lebanon, 1983
Memoranda and notes
   Aug. 1981-June 1982
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BOX I:CL 4
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      (6 folders)

BOX I:CL 5  Messages and cables (Backchannel and Genser), 1982-1985
   (4 folders)
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Nicholson case, 1985
National intelligence estimates (NIEs and SNIEs), 1981-1985
Nitze Group (Mission Capabilities Task Force Study), 1981
Observations in Moscow and Prague, 10 Dec. 1984
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<td>Trip reports, 1982-1984</td>
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<td>Personal correspondence, 1985-1989</td>
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<td>Speeches and writings file</td>
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<td>Speech to Spanish Military Select Group, 17 May 1978</td>
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<td>Documents containing top secret national security information removed from classified files and housed separately. An inventory of Top Secret items is included in the box.</td>
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Trip reports, 1982
USSR
Assessments by Nuclear Strategy Development Group (NSDG), 1984
Miscellany, 1983-1984

National Security Agency
Personal correspondence, 1985-1989

Speeches and writings file
By Odom
"Soviet Strategic Framework," paper presented to the Nuclear Strategy Development
Group, Office of the Secretary of Defense, 13 Oct. 1984

Miscellany
Inventory of top secret documents
List of documents returned to the United States Army by Odom, 1989

BOX II:1-II:17

Part II: Personal File, 1913-2008
Correspondence, diaries, family papers, appointment books and calendars, military records,
memorabilia, microfiche, and other papers.
Arranged alphabetically by type of material. Therein a large group of correspondence is
arranged alphabetically by name of correspondent and all other sections, including the
correspondence within the family papers, is arranged chronologically.

BOX II:1
Address book, undated
Appointment books and calendars
1977-1996
(11 folders)

BOX II:2
1997-2003
(7 folders)
Awards and honors
1967-1984

BOX II:3
1985-2003
(2 folders)
Childhood miscellany, 1930-1950
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Correspondence
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Bradley, Joseph C., 1973-1980
Bridges, W. Robert, 1964-1973
Brown, Reginald J., 1970-1979
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<td>&quot;D&quot; miscellaneous, 1974-1997</td>
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<td>Gately, M. J., 1966, undated</td>
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<td>McClellon, Woodford, 1974-1978, 1993</td>
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| **BOX II:7** | Schober, Frank J., Jr., 1972-1978, 1988-1999  
Shelter, John R., 1983-circa 1994  
Simone, Michael R., 1978-1997  
Smith, Nepier V., 1972-1974  
Sokeness, Gary L., 1987-1989  
(2 folders)  
Truscott, Lucian, IV, 1970-1972  
**BOX II:8**  
Turner, Frederick C., 1972-1973  
"T" miscellaneous, 1962-1993  
Udgaard, Nils Morten, 1974-1982  
"U" miscellaneous, 1960-1972  
(3 folders)  
Wales, Dirk, circa 1970, 1980, undated  
Watson, Thomas J., Jr., 1981-1984  
"W-Z" miscellaneous, 1972-1996  
(3 folders)  
Unidentified, 1958, 1966-1999, undated  
(3 folders) |
| **BOX II:9** | Diaries  
1983, Nov. 26-1985, May 12  
1985, June 16-1986, June 26  
1986, July 6-1987, July 6  
1987, Sept. 23-1989, Nov. 26  
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2005, Jan. 2-2006, Nov. 20  
Diplomas, military commissions, and other certificates, 1945-1988 *See also Oversize*  
Family papers  
Correspondence  
1931-1933, 1945-1949  
(2 folders)  
1950  
(1 folder) |
## Part II: Personal File, 1913-2008

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(7 folders) |
| BOX II:12 | 1958-1969  
(11 folders) |
(13 folders) |
| Other material | Family history, 1986, 2000, 2007, undated |
| BOX II:14 | Miscellany, 1945-1982  
Odom, Anne Curtis (wife)  
Class notes, Columbia University, New York, N.Y., 1961-1962  
Travel, 1984-1986  
(2 folders)  
Will, 1970  
Odom, John A. (father), 1913-1981  
(3 folders)  
Wedding and engagement announcements, 1962 |
| BOX II:15 | Identification cards, 1950-1979  
Memorabilia, 1960-2006 *See also Oversize*  
(4 folders) |
| BOX II:16 | Military records, 1950-1985 *For additional material see microfiche*, shelf no. 23,775  
(2 folders) |
| BOX II:17 | Miscellany, 1953-1998  
Retirement events, 1988  
Scrapbook (contents), 1980-1993 |
| Part II: Office File, 1974-2008 | An alphabetical file containing correspondence, memoranda, reports, newsletters, telephone logs, and other papers; appointment books; a chronological file of letters sent, speaking engagement files containing correspondence, memoranda, notes, schedules, and drafts of speeches and testimony; and travel files containing itineraries, schedules, receipts, and other administrative material.  
Arranged alphabetically by grouping or topic and therein chronologically. |
| BOX II:17 | Alphabetical File  
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| BOX II:94 | OMRI Russian Regional Report, newsletter, 1996  
| | Orbis, 1990-2001  
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| | "P" correspondence, 1988-2008  
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| BOX II:95 | Parallel History Project on NATO and the Warsaw Pact, 2000-2007  
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| | Paritzky, Ethan J., 2003-2004  
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| BOX II:96 | (2 folders)  
| | Peregrine Control Technologies, 2001  
| | Persian Gulf, 1994  
| | Peru study, 1991-1992  
| | Philippines, 1989  
| | Photograph and autograph requests, 2001-2007  
| | Political Science Quarterly, 2001-2003  
| | Politkovskaya, Anna, 2005-2006  
| | Powell, Colin L., 1988-2001  
| | Presidential Service Association, 1996  
| | Princeton University, Princeton, N.J., 2000-2005  
| | Prisoner detention and interrogation, 2005  
| | Problems of Post-Communism, 1997-2001  
| BOX II:97 | Proposals, 1989-2002  
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United States Commission on National Security/21st Century, 2001 See also Digital Files.
DIGITAL ID: mss77198_130_009
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United States intervention policy, 1994
United States Military Academy, West Point, N.Y.
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BOX II:113
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University of Illinois, Urbana, Ill., 2003-2006
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U.S. Army Russian Institute, Garmisch, Germany, 1992
U.S. Committee to Expand NATO, 1997-1999

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U.S.-Russia Relations Study Group, 2000
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| | Windsor Group, 1995-1996  
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"Z" correspondence, 1988-2005  
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Zhukov, Marshal, 2001  
Appointment books  
1985 See also Classified  
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| BOX II:129 | 1986  
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Jan.-Feb.  
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| BOX II:133 | 1990  
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| BOX II:159 | Arranged alphabetically by type of material and book title and therein chronologically. |
| BOX II:160 | Articles and other writings  
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Articles, reports, correspondence, memoranda, conference materials, notes, academic files, teaching materials, printed matter and other papers. Arranged alphabetically by topic or name of institution, organization, or person and therein chronologically.

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China, 1972-1976, undated *See also Classified*  
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| BOX II:203 | Economic issues, 1978-2006  
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Justice, writings by John Rawls, undated  
Kennan Institute for Advanced Russian Studies, Washington, D.C., 1976  
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Mathematics, 1998-2000, undated See also Oversize |
| BOX II:205 | "Military Leadership Workshop on U.S. Interrogation and Detention Policies in the 'Global War on Terror'," Washington, D.C., 2005  
"Military Planning for European Theatre Conflict During the Cold War," oral history roundtable, Stockholm, Sweden, 2006  
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Uzbekistan, undated
Vietnam, 1970-1971
(3 folders)

**BOX II:DF**

**Part II: Digital Files, 1988-2008**

Correspondence, diary entries, memoranda, book files, articles and other writings, speeches, project files, teaching materials, newsletters, reports, writings by others, scanned documents, email, spreadsheets, Power Point presentations, photographs, and video files. Digital files were taken from CDs or floppy disks transferred with the paper material. Withdrawn files are from digital media removed from paper files in the course of processing.

Arranged and described according to the series in the paper files or by file type. The grouping of email files is currently unprocessed and unavailable.

**BOX II:DF**

**General**

Backup folders

Dujarric, Robert, 1992-2004

Files copied from Hudson Institute computer relating to his activities while at the Hudson Institute, particularly his work with Odom that includes research and writing on the project that resulted in the book *America's Inadvertent Empire*. Contains correspondence, email, writings, and spreadsheets.

**Digital ID:** mss77198_107_006

Odom, William, 1998-2008

Files copied from Hudson Institute computers relating to Odom's activities and concerns in the last ten years of his life.

**Digital ID:** mss77198_81_035

Email files (Unprocessed and unavailable)

**Digital ID:** mss77198_81_033

**Digital ID:** mss77198_107_006

**Personal File**

Diaries, 1999-2007

**Digital ID:** mss77198_81_035

**Family Papers**

Correspondence, 1997, 2006

**Digital ID:** mss77198_81_035

Odom, Anne Curtis, 2006

**Digital ID:** mss77198_81_035

Odom, Mark, Iraq War, 2000s

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**Office File**

Alphabetical file


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Army, 1991, 2001

**Digital ID:** mss77198_81_014
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| Russian military   | 1995-2001  
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| Smith Richardson Foundation | 1989, 2000-2004  
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| Soviet military    | 1990  
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| Tsagronis, John    | 1989-1990  
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| United States Information Agency newsletters | 1997-1999  
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  Letters of recommendation, 1990-2008  
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Book reviews and blurbs, 1990-1993, 2001

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Digital ID: mss77198_107_044
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Books

*America's Inadvertent Empire*, 1999-2004

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*Collapse of the Soviet Military*, 1996
- Digital ID: mss77198_107_012

*Fixing Intelligence: For A More Secure America*, 2002-2003
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*Speeches, 1988-2007*
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Testimony, 1988-2008
Delivered 1982-1987, scans

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Delivered 1989-1992

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Central Asia, 1990s-2000s

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Chechnya, 1990s-2000s

Digital ID: mss77198_81_034
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Georgetown University, courses, 2003-2005

Digital ID: mss77198_81_035

Intelligence issues, 1998-2008

Digital ID: mss77198_81_004
Digital ID: mss77198_81_006
Digital ID: mss77198_81_035

Iraq War, 2005-2007

Digital ID: mss77198_81_035
National Security Agency, 2005
   Digital ID: mss77198_81_026
National security and foreign policy issues, 1997-2006
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Russian language material, 1998-2008
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Soviet and Russian military, 1990s-2000s
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Soviet politics and related issues, 1940s-1980s
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Writings by others, 1996-2008
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Yale University, course outlines, reading lists, and lectures, 1988-2006
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   Earth with continents, 2001
      Digital ID: mss77198_107_036
   Odom's burial at Arlington National Cemetery, 2008
      Digital ID: mss77198_81_023
Video files
   Odom's burial at Arlington National Cemetery, 2008
      Digital ID: mss77198_81_022
Withdrawn files from paper collection
Withdrawn files are from storage media removed from paper files in the course of processing. A cross reference to the original location in the paper files is provided for each file. Request files using the Digital ID.

Office File

"The Bushes Did 9-11" and related material, images and video files, 2005 (Container II:18, "Abnormal missives")

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- Digital ID: mss77198_130_002
- Digital ID: mss77198_130_003

Central Asia paper, 1994 (Container II:35, CNA Corp., Center for Naval Analyses)

- Digital ID: mss77198_130_004

Hudson Institute staff biographies, 1990-1991 (Container II:57, Staff biographies)

- Digital ID: mss77198_130_007
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- Digital ID: mss77198_130_009

Speeches and Writings

Articles and other writings


- Digital ID: mss77198_130_012

"Russia versus the Soviet Union," 1990 (Container II:164, 1990)

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Books


- Digital ID: mss77198_130_023
- Digital ID: mss77198_130_024

On Internal War: American and Soviet Approaches to Third World Clients and Insurgents draft, March 1991 (Container II:174, On Internal War)

- Digital ID: mss77198_130_020
- Digital ID: mss77198_130_021
- Digital ID: mss77198_130_022

Trial After Triumph: East Asia After the Cold War drafts, 1992 (Container II:175, Trial After Triumph)

- Digital ID: mss77198_130_025
Part II: Digital Files, 1988-2008

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BOX II:CL1  Part II: Classified, 1972-1985

Notes, reports, and other papers.
Arranged and described according to the series, folders, and containers from which the items were removed.

BOX II:CL 1  Office File

Appointment books, 1985 (Container II:128)

Speeches and Writings

Notes, 1977-1980 (Container II:178)

Subject File

Carter administration, national security affairs
1979-1980 (Containers II:191 and II:192)

China, undated (Container II: 197)

United States Embassy, Moscow, USSR, assistant Army attaché

Notes and reports, 1972-1974 (Container II: 229)

BOX II:OV 1-II:OV 7  Part II: Oversize, 1954-2004

Photograph albums, photographs, maps, scrapbook, and printed matter.
Arranged and described according to the series, folders, and containers from which the items were removed.

BOX II:OV 1  Personal File

Diplomas, military commissions, and other certificates, 1954, 1984 (Container II:10)

BOX II:OV 2  Memorabilia, 1988 (Container II:15)

BOX II:OV 3  Subject File

Bosnia, 1995 (Container II:189)

Intelligence issues, 1983 (Container II:202)

Mathematics, undated (Container II:204)

Trips

1987, Norway (Container II:228)

BOX II:OV 4  Photographs

Assistant chief of staff for intelligence

Reception and dinner in Odom's honor, 1985 (Container II:244)

BOX II:OV 5  Trips, 1986 (Container II:245)

BOX II:OV 6  China, 2004 (Container II:245)

National Security Agency

Miscellaneous events, 1985-1988 (Container II:247)

BOX II:OV 7  Soviet Union

Moscow

Street scenes, 1986-1987 (Container II:250)