Collection Summary

Title: David S. C. Chu Papers
Span Dates: 1969-1993
Bulk Dates: (bulk 1981-1992)
ID No.: MSS828222
Creator: Chu, David S. C.
Extent: 39,300 items
Extent: 114 containers
Extent: 44.8 linear feet
Language: Collection material in English
Location: Manuscript Division, Library of Congress, Washington, D.C.
LC Catalog record: https://lccn.loc.gov/mm96082822
Summary: Economist and assistant secretary of defense for program analysis and evaluation. Correspondence, memora

Selected Search Terms

The following terms have been used to index the description of this collection in the LC Catalog. They are grouped by
name of person or organization, by subject or location, and by occupation and listed alphabetically.

People
Chu, David S. C.

Organizations
Rand Corporation.
United States. Congressional Budget Office.
United States. Office of the Assistant Secretary of Defense (Program Analysis and Evaluation)

Subjects
Economics.
Medical care--United States.
Medical colleges--United States.
Medical sciences--Study and teaching.
National security--United States.
World politics.

Places
United States--Military policy.

Occupations
Economists.
Public officials.

Provenance

The papers of David S. C. Chu, economist, and assistant secretary of defense for program analysis and evaluation, were
given to the Library of Congress by Chu in two installments. The bulk of the material was donated in 1994 and a smaller
gift was made in 1996.
Processing History
The collection was processed in 1993. The finding aid was revised in 2010.

Copyright Status
Copyright in the unpublished writings of David S. C. Chu in these papers and in other collections in the custody of the Library of Congress is controlled by David S. C. Chu or his widow.

Access and Restrictions
Restrictions apply governing the use, photoduplication, or publication of items in this collection. Consult reference staff in the Manuscript Division for information concerning these restrictions. In addition, many collections are stored off-site and advance notice is needed to retrieve these items for research use.

Security Classified Documents
Government regulations control the use of security classified items in this collection. Manuscript Division staff can furnish information concerning access to and use of classified material.

Preferred Citation
Researchers wishing to cite this collection should include the following information: Container number, David S. C. Chu Papers, Manuscript Division, Library of Congress, Washington, D.C.

Biographical Note

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>1944, May 28</td>
<td>Born, New York, N.Y.</td>
</tr>
<tr>
<td>1964</td>
<td>B.A., Yale University, New Haven, Conn.</td>
</tr>
<tr>
<td>1968-1970</td>
<td>Served in U. S. Army</td>
</tr>
<tr>
<td>1972</td>
<td>Ph.D., Yale University, New Haven, Conn.</td>
</tr>
<tr>
<td>1972-1973</td>
<td>Taught graduate course, University of California, Los Angeles, Calif.</td>
</tr>
<tr>
<td>1975-1978</td>
<td>Associate head, Economics Department, Rand Corp.</td>
</tr>
<tr>
<td>1978-1981</td>
<td>Assistant director for national security and international affairs, Congressional Budget Office</td>
</tr>
<tr>
<td>1978</td>
<td>Married Laura L. Tosi</td>
</tr>
<tr>
<td>1988-1993</td>
<td>Assistant secretary of defense for program analysis and evaluation, Defense Department</td>
</tr>
<tr>
<td>1993-2001</td>
<td>Senior executive, Rand Corp.</td>
</tr>
<tr>
<td>2001-2008</td>
<td>Undersecretary of defense for personnel and readiness</td>
</tr>
<tr>
<td>2008</td>
<td>Became president and chief executive officer, Institute for Defense Analysis</td>
</tr>
</tbody>
</table>

Scope and Content Note
The papers of David S. C. Chu (1944- ) span the period 1969-1993, with the majority of documents falling between the years 1981 and 1992. The collection consists of correspondence, memoranda, notes, office files, subject files, and speeches and testimony presenting an overview of Chu's professional career in the field of economics. The earliest papers
date from his service as a member of the Economics Department of the Rand Corporation. They consist of memoranda and correspondence from 1969 to 1978 relating to studies Rand performed for various government agencies, particularly components of the Department of Defense and the Department of Health, Education, and Welfare. The major studies include manpower requirements and alternative compensation for the Department of Defense, health issues such as the assessment of the demand for health care among retired and civilian military personnel on behalf of the air force, the impact of federal programs on medical schools and medical education and on the operation of health centers performed for the Department of Health, Education, and Welfare, and the appraisal conducted for the President's Biomedical Research Panel of future levels of doctoral training in biomedical sciences. The papers contain correspondence with medical school officials and exchanges with colleagues commenting on professional economic papers. Other topics documented in the papers are statistical surveys; evaluations of various health care programs, including physician staffing and organization of facilities; and visits to medical schools, military bases, and other localities to gather information. The correspondence also contains references to Chu's completion of his doctoral dissertation on the development of nontraditional manufacturing in Argentina and Colombia, 1920-1945.

Although Chu's Congressional Budget Office files, 1978-1981, focus on economic issues before the Congress, the majority of topics covered in the papers relate to military issues. These subjects include Department of Defense budgets, military force studies, planning for nuclear forces in the 1980s, and military planning and procurement. Some special studies featured in the files include changes in the way the federal budget accounted for costs of military retirement; a review of alternative military compensation systems; an analysis of requirements for ground forces with a comparison of the capability of existing forces to that requirement; possible changes in the United States reserve compensation package; and a manpower study on costs of alternatives for staffing the active duty military under an all-volunteer force. Other topics highlighted in the Congressional Budget Office files include the Economic Conversion Conference which focused on government's role in providing assistance to those harmed by economic dislocations, national security issues, and a study of foreign aid for the 1981 fiscal year budget.

The preponderance of the Chu Papers consists of his office and personal files as director and assistant secretary of defense for program analysis and evaluation (PA & E). About seventy-five percent of the documents in these files contain sensitive national security information and are restricted to readers with appropriate agency permission and security clearances. The bulk of these papers are office files containing correspondence, memoranda, testimony for congressional hearings, and subject files detailing the budgetary process employed by the Department of Defense.

Chu's position and special assignments kept him involved in most phases of the overall budget process. Specifically, his files provide insight into resource allocations, major force structure, and acquisitions during the administration of Ronald Reagan and the military downsizing after the end of the Cold War. Because preparation of the budgets was a dynamic process undergoing continual evolution, there may not be complete files for each step in the process for every fiscal budget. In some instances, a review or evaluation may have been conducted only for one fiscal year and discontinued or absorbed by another evaluation, or the inclusive time spans may have changed, or files may be missing from the collection.

All of the material in the Chu Papers directly related to specific budgetary periods are grouped under the heading, "defense budget system." Within the heading one can find the chronological fiscal year budgets, major budget issues, fiscal and planning guidances, reviews of programs and budgets, program adjustments and projections, and the program objective memoranda prepared by the agencies. The collection contains a fairly complete file of the program reviews and issue books for each fiscal year, except for "book seven" of each year, which had limited distribution because it dealt with intelligence matters.

This series of the Chu Papers also includes records of the Defense Resources Board, later the Defense Planning and Resources Board, which directs and supervises the secretary of defense's review of the service program and budget submissions. As its executive secretary, Chu managed the planning, programming, and budgeting system process for the board.

Documents relating to other functions of the Program Analysis and Evaluation Office are contained in the collection's extensive subject files. Several files pertain to the Department of Defense acquisition management system. Chu was a member of the Defense Acquisition Board, and his office was responsible for ensuring that comprehensive, analytically sound, cost-effectiveness assessments were developed for use at major system acquisition "milestones." Folders relating to costs and acquisition reviews, long-range weapon systems, and mission area affordability estimates are scattered throughout the files. Other subject files depict Chu's role as principal analyst in major interagency and internal Department of Defense studies of the defense mission, strategy, forces, weapons acquisition, and other studies involving economic
issues as directed by the secretary of defense. Most of these studies are grouped under the heading "special studies and major reviews." They include the major aircraft and warship reviews performed in 1989 which led to revisions by the administration of George Bush of plans for the department's major conventional systems, follow-up materials from the strategic forces modernization study of 1981 which resulted in Reagan's strategic program proposals, the Congressionally Mandated Mobility Study of 1981 and subsequent studies which culminated in the proposed major expansion of military sealift, and the study mandated by Congress of the military medical care system.

Chu also participated in drafting testimony for the secretary and deputy secretary of defense to present before Congressional committees. His papers contain several copies of testimony by Richard B. Cheney, Caspar W. Weinberger, and Donald J. Atwood as well as copies of his own testimony. The program analysis and evaluation staff also contributed to the Department of Defense annual report by preparing the forces and program sections and by reviewing the section on policy and strategy.

The small group of personal files in the Chu Papers consists of invitations to social events, thank-you letters, congratulatory letters to military officials, telephone call records, travel arrangements, appointment books, and calendars.

### Arrangement of the Papers

This collection is arranged in three series:

- [Rand Corporation, 1969-1978](#)
- [Congressional Budget Office, 1978-1981](#)
- [Assistant Secretary of Defense, 1973-1993](#)
## Description of Series

<table>
<thead>
<tr>
<th>Container</th>
<th>Series</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BOX 1-4</td>
<td><strong>Rand Corporation, 1969-1978</strong></td>
<td>Correspondence, memoranda, and subject files. Arranged by type of material and chronologically within.</td>
</tr>
<tr>
<td>BOX 4-6</td>
<td><strong>Congressional Budget Office, 1978-1981</strong></td>
<td>Correspondence and memoranda. Arranged chronologically.</td>
</tr>
<tr>
<td>BOX CL 7-CL 111</td>
<td><strong>Assistant Secretary of Defense, 1973-1993</strong></td>
<td><strong>Office Files (classified)</strong> Briefing books, correspondence, fiscal records, memoranda, notes, resumes, subject files, speeches and testimony, statistics, and printed matter. Arranged alphabetically by subject or type of material and chronologically within. The office files are classified except for personnel recommendations and résumés in Container CL 56. See also Top Secret, Restricted Data, and Formerly Restricted Data subseries.</td>
</tr>
<tr>
<td>BOX CL 7-CL 103</td>
<td><strong>Personal Files (unclassified)</strong></td>
<td>Appointment books, calendars, correspondence, telephone records, and travel records. Arranged alphabetically by type of material and chronologically within.</td>
</tr>
<tr>
<td>BOX 104-111</td>
<td><strong>Top Secret</strong></td>
<td>Documents containing top secret national security information removed from the classified Office Files subseries. Arranged according to the folders and containers from which the items were removed.</td>
</tr>
<tr>
<td>BOX TS 1</td>
<td><strong>Restricted Data</strong></td>
<td>Documents containing restricted data removed from the classified Office Files subseries. Arranged according to the folders and containers from which the items were removed.</td>
</tr>
<tr>
<td>BOX RD 1</td>
<td><strong>Formerly Restricted Data</strong></td>
<td>Documents containing formerly restricted data removed from the classified Office Files subseries. Arranged according to the folders and containers from which the items were removed.</td>
</tr>
</tbody>
</table>
# Container List

<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
</table>
| **BOX 1-4** | **Rand Corporation, 1969-1978**  
Correspondence, memoranda, and subject files.  
Arranged by type of material and chronologically within. |
| **BOX 1** | Chronological file  
Correspondence  
June 1971-Dec. 1976  
(9 folders) |
| **BOX 2** | Memoranda  
(4 folders) |
| **BOX 3** | Jan. 1974-Dec. 1976  
(8 folders) |
| **BOX 4** | Subject file  
Air Force hospitals, 1969-1976  
Proposed Rand studies, 1971-1973 |
| **BOX 4-6** | **Congressional Budget Office, 1978-1981**  
Correspondence and memoranda.  
Arranged chronologically. |
| **BOX 4** | Apr.-Oct. 1978  
(4 folders) |
| **BOX 5** | Nov. 1978-Dec. 1979  
(8 folders) |
(8 folders) |
| **BOX CL 7-CL 111** | **Assistant Secretary of Defense, 1973-1993** |
| **BOX CL 7-CL 103** | **Office Files (classified)**  
Briefing books, correspondence, fiscal records, memoranda, notes, resumes, subject files, speeches and testimony, statistics, and printed matter.  
Arranged alphabetically by subject or type of material and chronologically within. The office files are classified except for personnel recommendations and résumés in Container CL 56. See also Top Secret, Restricted Data, and Formerly Restricted Data subseries. |
| **BOX CL7** | Defense budget system  
Budgets |
<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Adjustment for new administration, 1989</td>
</tr>
<tr>
<td></td>
<td>Backup material, 1989</td>
</tr>
<tr>
<td></td>
<td>Adjustment for new administration, 1989</td>
</tr>
<tr>
<td></td>
<td>Backup material, 1989</td>
</tr>
<tr>
<td></td>
<td>Chronology, 1982-1990</td>
</tr>
<tr>
<td></td>
<td>Defense budget choices, undated</td>
</tr>
<tr>
<td></td>
<td>Fiscal years</td>
</tr>
<tr>
<td></td>
<td>1982</td>
</tr>
<tr>
<td></td>
<td>1983</td>
</tr>
<tr>
<td></td>
<td>Cut drills</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td>BOX CL 8</td>
<td>General</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td></td>
<td>1983-1987, issues</td>
</tr>
<tr>
<td></td>
<td>1984</td>
</tr>
<tr>
<td></td>
<td>Cut drills</td>
</tr>
<tr>
<td></td>
<td>General</td>
</tr>
<tr>
<td></td>
<td>1984-1988, issues</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td>BOX CL 9</td>
<td>1985</td>
</tr>
<tr>
<td></td>
<td>Cuts</td>
</tr>
<tr>
<td></td>
<td>General</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td></td>
<td>1985-1989, issues</td>
</tr>
<tr>
<td></td>
<td>1986</td>
</tr>
<tr>
<td></td>
<td>Cuts</td>
</tr>
<tr>
<td></td>
<td>General</td>
</tr>
<tr>
<td>BOX CL 10</td>
<td>1986-1990, issues</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td></td>
<td>1987</td>
</tr>
<tr>
<td></td>
<td>Cuts</td>
</tr>
<tr>
<td></td>
<td>Endgame</td>
</tr>
<tr>
<td></td>
<td>(3 folders)</td>
</tr>
<tr>
<td>BOX CL 11</td>
<td>General</td>
</tr>
<tr>
<td></td>
<td>Supplemental</td>
</tr>
<tr>
<td></td>
<td>1987-1991, issues</td>
</tr>
<tr>
<td></td>
<td>Commander in Chief (CINC)</td>
</tr>
<tr>
<td></td>
<td>General</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td></td>
<td>1988</td>
</tr>
<tr>
<td></td>
<td>Cuts</td>
</tr>
<tr>
<td></td>
<td>Endgame</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td>BOX CL 12</td>
<td>1988-1989, program budget summaries, 1988</td>
</tr>
<tr>
<td></td>
<td>1988-1992, issues</td>
</tr>
<tr>
<td></td>
<td>1989</td>
</tr>
</tbody>
</table>
Amendments
  General
  (3 folders)
BOX CL 13
  Office of Secretary of Defense (OSD), comments on service budgets
  (3 folders)
  1990
  Additionals
  Amendment, issue cover briefs for books 1-2
  Cuts
  General
  Revision by Richard B. Cheney
  Endgame
BOX CL 14
  General
  1990-1994, issues
  General
  Program review
  1991
  Amendments
  (3 folders)
  Cuts
  General
  1991-1994, issues
  Program adjustment proposals
  Two percent drill
BOX CL 15
  1992
  Endgame
  (4 folders)
  General
  Loose ends
BOX CL 16
  Program descriptions
  1992-1997, issues
  General
  (3 folders)
  "Overview of the Defense Program and Program Tables"
  (2 folders)
  1993
  Cuts
  General
  (2 folders)
BOX CL 17
  1994
  Cuts
  Endgame
  (2 folders)
  General
  Program descriptions
BOX CL 18
  1994-1999, issues
  1996-2001, issues
Major budget issues

<table>
<thead>
<tr>
<th>Fiscal years</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1986</td>
<td>Air force, 15 Dec. 1986 (2 folders)</td>
</tr>
<tr>
<td>1987</td>
<td>Army, 16 Dec. 1986 (2 folders)</td>
</tr>
<tr>
<td></td>
<td>1990 amendment, 1 Apr. 1989 (2 folders)</td>
</tr>
<tr>
<td></td>
<td>Air force, Nov. 1988 (2 folders)</td>
</tr>
<tr>
<td></td>
<td>Army, 30 Nov. 1988</td>
</tr>
<tr>
<td></td>
<td>Chairman, Joint Chiefs of Staff (CICS), 1 Dec. 1988</td>
</tr>
</tbody>
</table>

**BOX CL 19**

Navy, 28 Nov. 1988

| 1992-1993 | army, Nov. 1990 (3 folders) |

Services (air force, army, navy, CJCS) issues presented at meetings

<table>
<thead>
<tr>
<th>20 Nov. 1989</th>
<th>(2 folders)</th>
</tr>
</thead>
<tbody>
<tr>
<td>16 Dec. 1991</td>
<td></td>
</tr>
</tbody>
</table>

**BOX CL 20**

Undersecretary of defense for acquisitions, notebook for discussion with deputy secretary of defense, 2 Dec. 1988

Meeting, Los Angeles, Calif., background material, 17 Aug. 1981

Point papers

<table>
<thead>
<tr>
<th>FY1989 budget, 1988</th>
</tr>
</thead>
<tbody>
<tr>
<td>Secretary of defense, Nov. 1988</td>
</tr>
<tr>
<td>Terminations, new starts, and munitions, 1988-1989</td>
</tr>
</tbody>
</table>

Reviews

<table>
<thead>
<tr>
<th>1984</th>
<th>(2 folders)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1990-1991</td>
<td>(1 folder)</td>
</tr>
</tbody>
</table>

**BOX CL 22**

Service wrap-ups, 1985

<table>
<thead>
<tr>
<th>Army</th>
</tr>
</thead>
<tbody>
<tr>
<td>Navy</td>
</tr>
</tbody>
</table>

Spring 1989 budget process support materials

<table>
<thead>
<tr>
<th>Conventional forces</th>
</tr>
</thead>
<tbody>
<tr>
<td>Miscellany</td>
</tr>
<tr>
<td>Strategic</td>
</tr>
</tbody>
</table>

BOX CL 23
Defense agencies issue books, FY1994-FY1999
Numbered books
  Book 1, 14 July 1992
    (3 folders)
  Book 2, 15 July 1992
    (2 folders)
  Book 3, 16 July 1992
    (2 folders)

BOX CL 24
Book 4, 30 July 1992
Unnumbered books
  Agencies, 1992
    (2 folders)
  Commanders in chief (CINC), 1992

Defense Planning and Resources Board See also Containers CL 27-CL 31, Defense Resources Board
Meetings
  1989, July-Nov.
    May-July, notebook
      (2 folders)
    (2 folders)
  20 Nov., meeting on Defense Department management report decisions
  1992
    Mar.-June
    11 Mar., meeting on health care program
    Sessions papers, principal strategic issues, 1989-1990

Defense planning guidances, fiscal years, 1989-1999
  (3 folders)
Defense Program Projections (DPP)
  Fiscal years
    1992-2003
      (1 folder)
    (2 folders)
    1995-2001

BOX CL 25
Meetings, 14-22 Dec. 1992
  (2 folders)
Miscellany, 1990-1993, undated

BOX CL 26
Presentations, Aug.-Sept. 1991
  (2 folders)
Defense Resources Board See also Containers CL 24-CL 25, Defense Planning and Resource Board
Meetings
  Board meetings
    July 1981-Nov. 1982
      (4 folders)
Assistant Secretary of Defense, 1973-1993

<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
</table>
(3 folders)  
Category I, with CINC, 22-23 June 1989  
(2 folders)  
Category II, without CINC, 26-28 June 1989  
(2 folders) |
| BOX CL 29 | Memoranda  
Decisions by secretary of defense,  
Mar.-Apr. 1989  
General  
1986, nos. 1-48  
1987, nos. 1-32  
(2 folders)  
1989, nos. 2-31  
Program decision memoranda (PDMs) for FY1990-FY1994, 1988  
Tasks and briefings, 1988  
Nos. 22-22A |
| BOX CL 30 | Nos. 23-35  
(4 folders)  
Nos. 58-62 |
| BOX CL 31 | Nos. 63-75  
(2 folders)  
Execution review, calendar year 1989, 15 June 1989  
Procedure, 1987-1989, undated  
Topic papers  
Authored, 1989  
Final, 1989  
Category I  
Category II  
Category III  
(2 folders)  
Miscellany  
Proposed, 1988  
Extended planning annex for FY1993-FY2002  
Air force, 17 Aug. 1987  
Army, 21 Aug. 1987  
General, Apr.-May 1987  
Navy, 19 Aug. 1987  
Update, Feb.-Aug. 1987  
Fiscal guidances  
Fiscal years  
1983-1986 |
| BOX CL 32 | 1987-1999  
(7 folders)  
Miscellany, 1982-1988  
New "Bush" budget, Feb. 1989 |
<p>| BOX CL 33 |  |</p>
<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
</table>
| **BOX CL 34** | Program adjustments, fall 1989
  Implementation review, 1987
  Agenda and procedure, 1986-1987, undated
  Defense Resources Board decision memoranda and follow-up studies and actions, 1987 (3 folders)
  Papers
    Commanders in chief (CINC), 30 Sept. 1987 (3 folders) |

| **BOX CL 35** | Non-commanders in chief (CINC), 1987 (4 folders)
  Progress reports, nos. 1-65, 1987 |

| **BOX CL 36** | Miscellany, 1983-1991 (3 folders)
  Office of Secretary of Defense program projection See Containers CL 25-CL 27, Defense program projections |

| **BOX CL 37** | Program adjustments Fiscal years 1990-1994
  Advocacy notebooks
    Book I (2 folders)
    Book II, army (2 folders)
    Book II, navy (3 folders)
    Book III, air force (2 folders) |

| **BOX CL 38** | Issue cover briefs for Books I and II, with decision blocks, 6-7 Apr. 1989 (2 folders)
  Proposals by category, undated 1991-1994
    General (4 folders)
    Issue papers, Dec. 1989
  Possible discussion topics, Dec. 1989 |

| **BOX CL 39** | Proposals 1992-1994
  Other offices (4 folders)
    Planning, Analysis and Evaluation Office Related to Program Budget Decisions (PBDs) and DMRDs (2 folders)
    Summary of actions (2 folders) |

| **BOX CL 39** | Proposals, 1990 (2 folders)
  Secretary of defense, meeting, 20 Jan. 1990 (2 folders) |
Vugraphs used at meeting, Dec. 1989
Program budget decisions (PBDs)
  Involving program changes, 1982
Program decision memoranda [See Container 29, Defense Resources Board] and [Container 39, Program assumption memoranda]
Defense Resources Board Program assumption memoranda

<table>
<thead>
<tr>
<th>BOX CL 40</th>
<th>Program kills, 1982-1987, undated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program objective memoranda</td>
<td></td>
</tr>
</tbody>
</table>
  Briefing notebook, air force, army, navy/marine corps, 6-8 Apr. 1988 |
  Fiscal years |
  1988-1994 |
    Briefing charts and summaries |
      Air force |
      Army |
      Navy |
      Program changes |
      Special subjects |
  1994-1999 |
    Endgame, July-Sept. 1992, undated |
    Presentations to Defense Planning and Resources Board, June 1992 |
      (1 folder) |

<table>
<thead>
<tr>
<th>BOX CL 41</th>
<th>Issues, Sept. 1992</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program offsets</td>
<td></td>
</tr>
</tbody>
</table>
  Briefing book with proposed point paper and vugraphs, 1988 |
    (3 folders) |
  Fiscal years |
    1986-1990, with decisions of assistant secretary of defense |
    1990-1994 |
    Appropriation data |

<table>
<thead>
<tr>
<th>BOX CL 42</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Air force</td>
<td></td>
</tr>
<tr>
<td>Army</td>
<td></td>
</tr>
</tbody>
</table>
  (2 folders) |
| Navy |
  (2 folders) |
| Combined services, vol. 3 |
  (2 folders) |

<table>
<thead>
<tr>
<th>BOX CL 43</th>
<th>Program reviews</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fiscal years</td>
<td></td>
</tr>
</tbody>
</table>
  1983-1987, issue books, final drafts |
    Book 1, policy and risk assessment |
    Book 2, nuclear forces |
    Book 3, conventional forces, 20 July 1981 |
      (2 folders) |
<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
</table>
| BOX CL 44 | Book 4, modernization and investment, Aug. 1981  
           | Book 5, readiness and other logistics  
           | Book 6, manpower  
           | 1984-1988, issue books, with notes  
           | Book 1, policy and risk assessment  
           | Book 2, nuclear forces  
           | Book 3, conventional forces  
           | Book 4, modernization and investment  
           | Book 5, readiness and other logistics  
           | Book 6, manpower  
           | Book 8, management initiatives  
           | BOX CL 45  
           | Book 5, readiness and other logistics  
           | Book 6, manpower  
           | Book 8, management initiatives  
           | (2 folders)  
           | 1985-1989, issue books, with notes  
           | Book 2, nuclear forces  
           | Book 3, conventional forces  
           | Book 4, modernization and investment  
           | BOX CL 46  
           | Book 4, modernization and investment  
           | Book 5, readiness and other logistics  
           | Book 6, manpower  
           | Book 8, management initiatives  
           | 1987-1991  
           | Issue books  
           | Book 1, policy and risk assessment  
           | Book 2, nuclear forces  
           | Book 3, conventional forces  
           | Book 4, modernization and investment  
           | Book 5, readiness and other logistics  
           | BOX CL 47  
           | Book 6, manpower  
           | Book 8, management initiatives  
           | (2 folders)  
           | Questions and issues for discussion with commanders in chief (CINCs)  
           | (2 folders)  
           | Reports and issues pending from review  
           | (2 folders)  
           | 1988-1992  
           | Draft issue list, with notes and other papers, 4 June 1986  
           | Issue books, with notes and comments  
           | Book 2, nuclear forces  
           | (2 folders)  

---

**David S. C. Chu Papers**
<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
<tbody>
<tr>
<td>BOX CL 48</td>
<td>Book 3, conventional forces</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td></td>
<td>Book 4, modernization and investment</td>
</tr>
<tr>
<td></td>
<td>(4 folders)</td>
</tr>
<tr>
<td>BOX CL 49</td>
<td>Book 5, readiness and other logistics</td>
</tr>
<tr>
<td></td>
<td>Book 6, manpower</td>
</tr>
<tr>
<td></td>
<td>Book 8, management initiatives</td>
</tr>
<tr>
<td></td>
<td>Issues for discussion with commanders in chief (CINCs)</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td></td>
<td>Tasking with service offsets, 11 Aug. 1986</td>
</tr>
<tr>
<td></td>
<td>1990-1994</td>
</tr>
<tr>
<td></td>
<td>Issue books</td>
</tr>
<tr>
<td></td>
<td>Book 1, strategy and risk assessment</td>
</tr>
<tr>
<td></td>
<td>Book 2, nuclear forces</td>
</tr>
<tr>
<td>BOX CL 50</td>
<td>Book 3, conventional forces,</td>
</tr>
<tr>
<td></td>
<td>(4 folders)</td>
</tr>
<tr>
<td></td>
<td>Book 4, modernization and investment</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td>BOX CL 51</td>
<td>Book 5, readiness and other logistics</td>
</tr>
<tr>
<td></td>
<td>Book 6, manpower</td>
</tr>
<tr>
<td></td>
<td>Book 8, management initiatives</td>
</tr>
<tr>
<td></td>
<td>Issues for discussion with commanders in chief (CINCs)</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td></td>
<td>1994-1997</td>
</tr>
<tr>
<td>BOX CL 52</td>
<td>Special defense agency issues</td>
</tr>
<tr>
<td></td>
<td>1984, 18 July, with comments by assistant secretary of defense and Program Analysis and Evaluation Office</td>
</tr>
<tr>
<td></td>
<td>1986, 28 July</td>
</tr>
<tr>
<td></td>
<td>1988, 22 June</td>
</tr>
<tr>
<td>Tier II</td>
<td>Issue papers with decisions of assistant secretary of defense, 1990</td>
</tr>
<tr>
<td></td>
<td>Acquisition strategies</td>
</tr>
<tr>
<td></td>
<td>Antiarmor programs</td>
</tr>
<tr>
<td></td>
<td>Antisubmarine warfare</td>
</tr>
<tr>
<td></td>
<td>Army armored vehicle program</td>
</tr>
<tr>
<td></td>
<td>Carrier air wing composition</td>
</tr>
<tr>
<td></td>
<td>Civilian manpower</td>
</tr>
<tr>
<td></td>
<td>Coordinated health programs</td>
</tr>
<tr>
<td>BOX CL 53</td>
<td>Dedicated air support</td>
</tr>
<tr>
<td></td>
<td>Defense Department munitions program</td>
</tr>
<tr>
<td></td>
<td>Defense Mapping Agency</td>
</tr>
<tr>
<td></td>
<td>Eliminate the balanced technology initiative</td>
</tr>
<tr>
<td></td>
<td>High and medium-altitude ground based air defenses in Europe</td>
</tr>
<tr>
<td></td>
<td>International cooperative programs</td>
</tr>
<tr>
<td></td>
<td>Lance missile battalions</td>
</tr>
<tr>
<td></td>
<td>Long Range Conventional Standoff Weapons (LRCSW) program</td>
</tr>
<tr>
<td></td>
<td>Military personnel, quality of life</td>
</tr>
<tr>
<td>Container</td>
<td>Contents</td>
</tr>
<tr>
<td>------------</td>
<td>----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
</tbody>
</table>
| BOX CL 54  | Milstar terminals  
National Airspace System  
Precluding a hollow force  
(2 folders)  
Sealift and afloat prepositioning  
Space-Based Wide Area Surveillance (SBWAS)  
Special Operations Force (SOF)  
Stingray  
Strategic command, control, and communications  
Tactical intelligence |
| BOX CL 55  | Technology base  
Unfunded liabilities  
(3 folders)  
Unpaid bill and unclaimed savings  
Service reclamas to program review decisions, summer 1990  
(3 folders) |
(6 folders) |
| BOX CL 57  | Special studies and major reviews  
Comprehensive study of the military medical care system (Section 733 study), 1992-1993  
Congressionally Mandated Mobility Study, 1981-1982  
Major reviews  
Aircraft, 1989-1991 See also Containers CL 65-CL 70, Aircraft and Container CL 84, Helicopter programs  
A12/ATA  
Advanced tactical fighter (ATF)/Naval advanced tactical fighter (NATF)  
B-2  
C-17 |
| BOX CL 58  | Cost data notebook, 1990  
(3 folders)  
General  
May 1989-Mar. 1990  
(4 folders) |
(2 folders)  
Undated  
Light helicopters  
(2 folders)  
Trip book, undersecretary of defense (acquisitions), Mar. 1990  
Warships, 1990  
DDG-51  
Briefing book |
| BOX CL 60  | General  
(2 folders)  
Miscellany  
SSN-21 |
### Container | Contents
--- | ---
**Briefing book** | **General**
(3 folders) | **BOX CL 61**
National security review 12, strategy review, 1989
(2 folders) | Report to the secretary of defense, Sept. 1989
(2 folders) | Review of service reporting systems supporting CINC warfighting needs, July 1988
Speeches and testimony | Atwood, Donald J., Senate Armed Services Committee briefing book, 15 June 1989
(2 folders) | **BOX CL 62**
Cheney, Richard B.
1989 | Apr., House of Representatives Budget Committee, support materials
13 July, House of Representatives Armed Services Committee Hearings on Intercontinental Ballistic Missile (ICBM) modernization
(2 folders) | Chu, David S. C., 1983
| | 25 Feb., Senate Armed Services and Budget committees
| | 3 Mar., House of Representatives Armed Services Committee
| | 11 Mar., House of Representatives Armed Services Committee Subcommittee on Procurement and Military Nuclear Systems
| | 18 Oct., House of Representatives Budget Committee
| | 10 Nov., Senate Armed Services Committee
| | 9 Dec., House of Representatives Budget Committee
| | 1983, briefing book for appearances before congressional committees
(1 folder) | Taft, William Howard, IV
(2 folders) | 1985, 29 Oct., draft speech, "The Aspin Report"
1987, 25 Mar., Senate Armed Services Committee Subcommittee on Readiness, Sustainability and Support
(3 folders) | Weinberger, Caspar W.
| | 1981, 22-23 Sept., congressional budget committees
| | 1987, 21 Jan., House of Representatives Budget Committee, response to questions
| | Unidentified, 1982
| | 14 Sept., speech, "How Has the Reagan Administration Enhanced U. S. Military Capability?"
| | 14 Dec., speech, "Mid-Term Appraisal"
**BOX CL 63** | **Subject file**
120 mm mortar program, 1988
Acquisition system, 1981-1992
(2 folders) | Advanced Amphibian Assault (AAA), 1990
Advanced antitank weapon-medium See Container CL 85, Javelin
Advanced attack helicopter (AH-64) and HELLFIRE missile, 1981-1982
<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advanced cruise missile, 1991</td>
<td></td>
</tr>
<tr>
<td>Advanced Field Artillery Tactical Data System (AFATDS)/Marine Integrated Fire and Air Support System (MIFASS) and Light TACFIRE, 1987-1989</td>
<td></td>
</tr>
<tr>
<td>Advanced Interdiction Weapon System (AIWS), 1989-1992 See also Container CL 85, Javelin</td>
<td></td>
</tr>
<tr>
<td>Advanced Launch System (ALS), 1988</td>
<td></td>
</tr>
<tr>
<td>Advanced medium range air-to-air missile (AMRAAM), 1982-1992, undated (4 folders)</td>
<td></td>
</tr>
<tr>
<td><strong>BOX CL 65</strong></td>
<td></td>
</tr>
<tr>
<td>Advanced Tactical Air Reconnaissance System (ATARS), 1985-1987</td>
<td></td>
</tr>
<tr>
<td>Advanced technology bomber (ATB) and bomber decisions, 1991</td>
<td></td>
</tr>
<tr>
<td>Aegis weapon system, 1983-1987</td>
<td></td>
</tr>
<tr>
<td>AGM-130, research and development bomb, 1989</td>
<td></td>
</tr>
<tr>
<td>Air Combat Evaluation (ACEVAL) test, 1980</td>
<td></td>
</tr>
<tr>
<td>Air defense, 1982-1986, undated</td>
<td></td>
</tr>
<tr>
<td>Air Defense Anti-Tank System (ADATS), 1990</td>
<td></td>
</tr>
<tr>
<td>Air force, 1991-1992</td>
<td></td>
</tr>
<tr>
<td>Airborne Reconnaissance Support Program (ARSP), 1988</td>
<td></td>
</tr>
<tr>
<td>Airborne self-protection jammer (ASPJ), 1982-1992 (2 folders)</td>
<td></td>
</tr>
<tr>
<td>Airborne Warning and Control System (AWACS), 1983-1989</td>
<td></td>
</tr>
<tr>
<td><strong>Aircraft</strong> See also Containers CL 57-CL 58, Major reviews, aircraft</td>
<td></td>
</tr>
<tr>
<td>A-6 program, 1984-1991, undated</td>
<td></td>
</tr>
<tr>
<td>A-10s and Forward Looking Infrared (FLIR) System, 1992</td>
<td></td>
</tr>
<tr>
<td><strong>BOX CL 66</strong></td>
<td></td>
</tr>
<tr>
<td>A-12 carrier-based program, 1984-1991 (3 folders)</td>
<td></td>
</tr>
<tr>
<td>Accident rates, 1985</td>
<td></td>
</tr>
<tr>
<td>Advanced tactical fighter (ATF) See Container CL 68, F22</td>
<td></td>
</tr>
<tr>
<td>Air force, 1981</td>
<td></td>
</tr>
<tr>
<td>AV-8B, 1985</td>
<td></td>
</tr>
<tr>
<td>AX, 1991</td>
<td></td>
</tr>
<tr>
<td><strong>Bombers</strong></td>
<td></td>
</tr>
<tr>
<td>B-1</td>
<td></td>
</tr>
<tr>
<td>Cost dispute, 1981 and follow-up</td>
<td></td>
</tr>
<tr>
<td>Costs, 1981-1989, undated</td>
<td></td>
</tr>
<tr>
<td>Miscellany, 1988</td>
<td></td>
</tr>
<tr>
<td>Permissive Action Link (PAL), 1983-1984</td>
<td></td>
</tr>
<tr>
<td><strong>BOX CL 67</strong></td>
<td></td>
</tr>
<tr>
<td>B-2</td>
<td></td>
</tr>
<tr>
<td>Briefing book for secretary of defense, June 1989</td>
<td></td>
</tr>
<tr>
<td>Costs, 1987-1990, undated (2 folders)</td>
<td></td>
</tr>
<tr>
<td>Rationale for program briefing book, 1989</td>
<td></td>
</tr>
<tr>
<td>B-52, 1982-1983</td>
<td></td>
</tr>
<tr>
<td>General, 1981-1989, undated</td>
<td></td>
</tr>
<tr>
<td>C-17 See also Container CL 57, Major reviews, aircraft</td>
<td></td>
</tr>
<tr>
<td>Cost effectiveness, 1991</td>
<td></td>
</tr>
<tr>
<td>Costs, 1984-1991, undated</td>
<td></td>
</tr>
<tr>
<td>Container</td>
<td>Contents</td>
</tr>
<tr>
<td>------------</td>
<td>--------------------------------------------------------------------------</td>
</tr>
<tr>
<td></td>
<td>Defense Acquisitions Review Council/Defense Acquisition Board actions,</td>
</tr>
<tr>
<td></td>
<td>1981-1993</td>
</tr>
<tr>
<td></td>
<td>Miscellany, 1982-1989, undated</td>
</tr>
<tr>
<td></td>
<td>C-140B, 1982, undated</td>
</tr>
<tr>
<td></td>
<td>C-141, 1990</td>
</tr>
<tr>
<td></td>
<td>F-4, 1983</td>
</tr>
<tr>
<td></td>
<td>F-14, 1989-1991</td>
</tr>
<tr>
<td>BOX CL 68</td>
<td>F-15E, dual role fighter, 1984</td>
</tr>
<tr>
<td></td>
<td>F-16, 1982-1988</td>
</tr>
<tr>
<td></td>
<td>F-18</td>
</tr>
<tr>
<td></td>
<td>Alternative programs, 1981-1987, undated</td>
</tr>
<tr>
<td></td>
<td>Defense Acquisition Review Council/Defense Acquisition Review Board actions,</td>
</tr>
<tr>
<td></td>
<td>1981-1992</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td></td>
<td>Inspector general's audit, 1992</td>
</tr>
<tr>
<td></td>
<td>Miscellany, 1983-1990</td>
</tr>
<tr>
<td></td>
<td>Service life, 1987-1990</td>
</tr>
<tr>
<td></td>
<td>Tests, 1982</td>
</tr>
<tr>
<td></td>
<td>F-20, 1982-1985</td>
</tr>
<tr>
<td></td>
<td>F-22 (previously ATF), 1984-1992, undated</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td>BOX CL 69</td>
<td>Fighter engines, 1983-1984</td>
</tr>
<tr>
<td></td>
<td>FSX, Japanese support fighter, 1987</td>
</tr>
<tr>
<td></td>
<td>JVX [See same container, V-22]</td>
</tr>
<tr>
<td></td>
<td>P-3, 1981-1987</td>
</tr>
<tr>
<td></td>
<td>P-7A (formerly LRACCA), 1987-1990</td>
</tr>
<tr>
<td></td>
<td>Shelters, 1983</td>
</tr>
<tr>
<td></td>
<td>T-46, 1985-1986</td>
</tr>
<tr>
<td></td>
<td>V-22 tiltrotor</td>
</tr>
<tr>
<td></td>
<td>Cancellation, 1989-1992</td>
</tr>
<tr>
<td></td>
<td>(3 folders)</td>
</tr>
<tr>
<td>BOX CL 70</td>
<td>Congressional and freedom of information requests, 1989-1991</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td></td>
<td>Defense Department Acquisition Review Council, 1982-1992, undated</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td></td>
<td>General, 1990-1992</td>
</tr>
<tr>
<td></td>
<td>Hearing materials, 1990</td>
</tr>
<tr>
<td></td>
<td>Institute of Defense Analysis study, 1988-1990</td>
</tr>
<tr>
<td></td>
<td>SV-22 issue, 1986-1990</td>
</tr>
<tr>
<td>BOX CL 71</td>
<td>Airlift</td>
</tr>
<tr>
<td></td>
<td>Civilian Reserve Air Fleet (CRAF) enhancement program, 1981-1983</td>
</tr>
<tr>
<td></td>
<td>Miscellany, 1981-1985</td>
</tr>
<tr>
<td></td>
<td>Options and comparisons, 1981-1982</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td></td>
<td>Amphibious assault ship (LX), 1992-1993</td>
</tr>
<tr>
<td>Container</td>
<td>Contents</td>
</tr>
<tr>
<td>-----------</td>
<td>----------</td>
</tr>
</tbody>
</table>
| BOX CL 72 | Amphibious forces, 1981-1992  
| | (2 folders)  
| | Anti-air warfare investment planning, 1983-1991  
| | Antiarmor systems, 1990  
| | Antiradiation cruise missiles, 1988, undated  
| | Anti-Satellite (ASAT) Program, 1985-1990  
| | Antisubmarine warfare (ASW), 1988-1989  
| | Anti-tactical missile, 1986-1988  
| | AOE class ships, 1991-1992  
| | Aquila Remotely Piloted Vehicle (RPV) Program, 1985-1986  
| | Armored systems modernization, 1990, undated  
| | Arms control, 1982-1985, undated  
| | Army electronic battlefield See same container, Army Tactical Command and Control System  
| | Army force structure, 1988  
| | Army Helicopter Improvement Program (AHIP), 1983-1988  
| | Army Tactical Command and Control System (ATCCS), 1984-1988  
| | Army Tactical Missile System (ATACMS), 1986-1990  
| | Army trucks, 1986-1991, undated  
| | AR(X) See Container CL 73, Battle damage repair ship  
| | ASAS, undated  
| | Avenger, 1990  
| BOX CL 73 | Balanced Budget and Emergency Deficit Control Act of 1985 (Gramm-Rudman)  
| | Briefing to the president, 4 Dec. 1985  
| | Miscellany, 1985-1990  
| | Base force, 1990-1992, undated  
| | Battle damage repair ship (AR(X)), 1990  
| | Battle Group Passive Horizon Extension System (BGPHES), 1986-1987  
| | Battleships, 1990  
| | Boat people See Container CL 103, Vietnam, refugees  
| | Boost Surveillance and Tracking System (BSTS), 1990  
| | Bradley Fighting Vehicle System (BFVS), 1982-1986, undated  
| | BSY-2 See Container CL 100, Submarines  
| | Burdensharing, 1988  
| | "Calm Sunrise," (Pacific forces restructuring), 1989  
| | Capital stock, 1979-1990  
| | CAPTOR [moored mine], 1988  
| | Carlucci, Frank C., initiatives See Container CL 76, Defense Acquisition Improvement Program  
| | CG47 See Container CL 65, Aegis weapon system  
| | Chemical warfare, 1982-1983  
| | Cheyenne Mountain, complex upgrade, 1989-1992  
<p>| | Chiefs' initiatives, 1984-1989, undated |</p>
<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
</table>
| BOX CL 74 | Close air support (CAS), 1983-1992  
(3 folders)  
Comanche  
Defense Acquisition Board actions, 1987-1992  
(2 folders)  
General, 1986-1991  
Major rotary wing review, 1990  
Combat action resources model, 1981  
Combat identification systems, undated  
Combat-support ratio study, 1987  
Communications, 1984-1985, undated |
Confidence and security building measures (CSBMs), 1990  
Contingency planning, 1988, undated  
Conventional forces in Europe, 1989-1990  
Copperhead, 1983-1987  
Corporate information management, 1989-1991  
Corps surface-to-air missile (SAM), 1990  
Cost and operation effectiveness analyses (COEAs), 1986-1992  
Counterdrug program, 1989  
Cruise missile, 1982-1989  
CV helicopter, 1982-1989  
DDG 51 [ship], 1981-1992, undated  
Deep Fires, 1991 |
| BOX CL 76 | Defense Acquisition Board  
Acquisition affordability, 1991  
Close air support (CAS) review, 4 Dec. 1992  
Defense Acquisition Improvement Program, Frank C. Carlucci, initiatives, 1988  
Defense and the economy, 1981-1982  
(2 folders)  
Defense Department  
Authorization Act, 1983  
Critiques of, 1982-1987  
Defense Communications Agency programs, 1990  
Dependent schools (DoDDS), 1988  
Intelligence and counterintelligence management, 1989  
DoD Mobilization and Deployment Steering Group, minutes  
Mar.-July 1981 |
(5 folders)  
Management review, 1989-1990  
Programmers See Container CL 88, MIL-5 meetings |
Defense program  
<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
</table>
| BOX CL 79 | Defense Technology Board, meeting on science and technology issue paper, 19 Aug. 1992  
2 folders  
Desert Shield/Desert Storm  
General, 1990-1992, undated  
(4 folders)  
Post-Desert Storm discussion topics used to brief secretary of defense, June 1991  
(2 folders)  
BOX CL 80 | (1 folder)  
(2 folders)  
Discount rates, 1987-1992  
Distant early warning (DEW) line, 1984  
Division Air Defense (DIVAD)  
Alternatives, 1984-1985  
Cancellation decision, 1984-1985  
(2 folders)  
Performance, 1982-1984  
(3 folders)  
BOX CL 81 | Press accounts, 1983  
Program, 1982-1984  
Tests, 1983-1985  
(2 folders)  
Dollar Value Steering Group, 1987  
(2 folders)  
Egyptian study, 1991  
8-inch howitzers, 1988  
Electronic warfare, 1991  
End of term review, 1980-1981, undated  
Environmental restoration, 1988  
BOX CL 82 | Equipment longevity charts, 1992  
(3 folders)  
Falkland Islands war, 1982  
Federally funded research development centers (FFRDCs)  
General, 1990-1991, undated  
(2 folders)  
Institute for Defense Analyses (IDA), 1981  
Fiscal status, 1988  

<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
</table>
| BOX CL 83 | Five Year Defense Program Tracking System (FYDPTS), undated  
Fixed Distributed System (FDS), 1989  
Follow-on Early Warning System (FEWS)  
   - Chronology of documents, 23 July 1992  
   - General, 1991-1992  
Follow-on forces attack (FOFA), 1989-1990  
Follow-on to Lance (FOTL), 1988-1989  
Force structure analysis, 1989  
Foreign Materiel Program Board, 1983-1988, undated  
Forward Area Air Defense Command and Control (FAADC2), 1989  
Forward Area Air Defense System (FAADS)  
   - Command, Control, and Intelligence (C2 I), 1993  
   - Non-Line-of-Sight (NLOS), 1988  
Funding problems ("squishy resources"), 1979-1989, undated  
   - 2 folders  
   - Guardrail, 1990  
"Have Clear" [anti-jam communications program] (formerly JTIDS), 1982-1983  
"Have Quick," See Container CL 97, "Seek Talk"  
Helicopter programs, 1982-1992, undated See also Container CL 59, Major reviews,  
   - aircraft  
   - Helos See Container CL 84, Helicopter programs  
   - High frequency anti-jam (HFAJ) program, 1987  
   - High-speed anti-radiation missile (HARM), 1983-1985  
   - Hospital ships, 1981-1982, undated  
   - IFF See Container CL 74, Combat identification  
   - Imaging infrared (IIR) maverick, 1982-1986, undated  
   - Independent cost estimates  
   - Ship costing, 1983-1988  
   - Independent research and development (IRandD), 1989-1992  
   - Inflation adjustments, 1981  
   - Information Policy Council, 1991, undated  
   - Institute for Defense Analysis Advisory Group, 1984-1993  
   - Interdiction weapons, 1982-1988, undated  
   - Iranian issues, 1987, undated  
   - Javelin (formerly AAWS-M), 1986-1991, undated See also Container CL 64, Advanced  
   - Interdiction Weapon System  
   - (2 folders  
   - Joint Primary Aircraft Training System (JPATS), 1992-1993, undated  
   - Joint Standoff Weapon (JSOW), formerly Advanced Interdiction Weapon System/Joint  
   - Direct Attack Munition (AIWS/JDAM), 1992 |
| Box CL 86 | Joint Surveillance and Target Attack Radar System (JSTARS), 1985-1992  
|           | (3 folders)  
|           | Joint Tactical Information Distribution System (JTIDS), 1983-1989  
|           | Leasing, 1981-1983  
|           | Lebanon, 1984  
|           | Legislative initiatives, 1984-1985  
|           | LHX See Container CL 74, Comanche  
|           | Light Armored Vehicle (LAV) Program, 1982, undated  
| Box CL 87 | Light helicopter program See Container CL 84, Helicopter programs  
|           | Light infantry division, 1983-1988, undated  
|           | (2 folders)  
|           | LMI Advisory Group, 3 Feb. 1992  
|           | Longbow Apache helicopter, 1990-1992  
|           | Long range conventional standoff weapon (LRCSW), 1981-90, undated  
|           | LOSAT See Container CL 72, Anti-armor systems  
|           | Low-Altitude Navigation and Targeting Infra-Red for Night (LANTIRN) System, 1989  
|           | Low observable/counter low observable study (LO/CLO), 1989-1991, undated  
|           | LX See Container CL71, Amphibious assault ship  
|           | M-1 tank, 1981-1993, undated  
|           | (3 folders)  
| Box CL 88 | Major Automated Information System Review Committee, 1989-1990  
|           | Management information systems, 1989  
|           | Maneuver Control System, 1990  
|           | Manpower issues, 1982-1987  
|           | Maritime policy, 1983-1984  
|           | Mark XV Program, 1984-1989  
|           | Medical, 1988-1989  
|           | Medium lift replacement, 1991-1992  
|           | Mideast, 1991-1992  
|           | MIL-5 meetings, 1981-1983  
|           | (2 folders)  
|           | Military balance, 1982  
|           | Milstar program  
|           | 1987-1991  
| Box CL 89 | 1992, undated  
|           | Mine countermeasure vessels (MCMVs), 1989  
|           | Miscellany, 1982-1991  
|           | Missile Homing Improvement Program (MHIP), 1989  
|           | Missiles, British negotiations, 1981  
|           | MK-48, MK-50 See Container CL 102, Torpedoes  
|           | Mobile subscriber equipment (MBE), 1985  
|           | Mobilization, 1983-84  
|           | Modular stand-off weapon (MSOW), 1987  

---

David S. C. Chu Papers 25
<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
</table>
| BOX CL 90 | Munitions Council, 1983-1988  
(2 folders)  
National Airspace System (NAS), 1989-1990, undated  
National Emergency Airborne Command Post (NEACP), 1989  
National Foreign Intelligence Program (NFIP), 1981-1992, undated  
(2 folders)  
National Guard, undated  
National security decision directives  
No. 32, 1987  
No. 219 (Packard Commission), 1986-1988, undated  
Navstar/Global Positioning System (GPS), 1986-1992  
Navy *See Container CL 102, United States Navy* |
| BOX CL 91 | Normal cost percentages, 1990, undated  
North American Air Defense (NORAD), 1986  
North Atlantic Treaty Organization (NATO)  
Air defense, 1982-1984, undated  
Armaments cooperation, 1986-1991  
Defense efforts, 1982-1992  
Nuclear Command and Control System (NCCS), 1988-1992  
Nuclear Weapons Council, 1988  
Nunn-McCurdy amendment *See Container CL 76, Defense Department, Authorization Act, 1983*  
Office of Management and Budget, spring planning review, 1984  
Oil pricing, 1987  
Operating Tempo (OPTEMPO), 1989  
Out-of-court settlements, 1986  
(2 folders)  
Over-the-horizon (OTH) radar, 1982-1991  
Palletized Load System (PLS) program, 1990  
Patriot missile, 1981-1992, undated  
Pay policy, 1990 |
| BOX CL 92 | Peacekeeper  
Closely spaced basing (CSB), 1982  
(2 folders)  
General, 1981-1988, undated  
October 1981 decision, 1981-1982  
Super-hard silos, 1985  
Penguin missile program, 1986  
Permanent change of station (PCS), 1990 |
Philippines, 1986
Phoenix missile, 1986
Pillars project, 1983-1986, undated
Planning, Programming, and Budgeting System (PPBS)
1979-1984
   (2 folders)
BOX CL 93
1985-1992, undated
   (3 folders)
Policy and capability study, 1981
Post-Cold War program, 1991-1992
Procurement plans, 1982-1984
Program objective memorandum preparation and format instructions, 1985
Prototype Advisory Council, 1986-1987
Rand Corp., economics program, 1985
Rapid Deployment Force (RDF), 1981-1985
Readiness Committee, 1989

BOX CL 94
Reagan Strategic Program, 1981
Reconstitution of forces, 1990-1992
Research and development programs, 1987-1988
Research Department explosive/high melt explosive (RDX/HMX), 1983-1985
Reserve forces, 1990-1991
Rolling airframe missile (RAM), 1986
RPVs [briefings], 1985, undated
S-3 Weapon System Improvement Program (WSIP), 1986
Santa Margarita River California Project, 1983
Saudi Arabia security review, 1991
Science and technology, 1992
Science and Technology Study Group, 1991-1992
   (2 folders)
Sea Lance, 1986-1988
Sealift
   Briefing book for meeting with Donald Atwood, 3 Dec. 1992
   (2 folders)
BOX CL 95
General, 1984-1992
   (2 folders)
Search and rescue, 1992
Secretary of defense
      (2 folders)
   Briefing, 5 Feb. 1990
   Performance reviews
      Chronological, 1981-1984
         (2 folders)
   Staff meetings
      1981
<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
<tbody>
<tr>
<td>BOX CL 96</td>
<td>1982-1992</td>
</tr>
<tr>
<td></td>
<td>(7 folders)</td>
</tr>
<tr>
<td></td>
<td>Security assistance, 1981-1984</td>
</tr>
<tr>
<td>BOX CL 97</td>
<td>&quot;Seek Talk&quot; program, 1982-1983</td>
</tr>
<tr>
<td></td>
<td>Semiconductors, steel, 1987</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td></td>
<td>Seminars, Program Analysis and Evaluation Office, notebook, 1984</td>
</tr>
<tr>
<td></td>
<td>General notes</td>
</tr>
<tr>
<td></td>
<td>Global overview and strategic mobility</td>
</tr>
<tr>
<td></td>
<td>Korea/Pacific ground and air</td>
</tr>
<tr>
<td></td>
<td>Maritime power projection</td>
</tr>
<tr>
<td></td>
<td>Maritime strategies</td>
</tr>
<tr>
<td></td>
<td>North Atlantic Treaty Organization (NATO)</td>
</tr>
<tr>
<td></td>
<td>Center region</td>
</tr>
<tr>
<td></td>
<td>Flanks</td>
</tr>
<tr>
<td></td>
<td>Security assistance</td>
</tr>
<tr>
<td></td>
<td>Southwest Asia ground and air</td>
</tr>
<tr>
<td></td>
<td>Strategic and theater nuclear forces</td>
</tr>
<tr>
<td></td>
<td>Senior Interagency Group, 1982</td>
</tr>
<tr>
<td></td>
<td>Sense and destroy armor (SADARM), 1986-1993</td>
</tr>
<tr>
<td></td>
<td>Sensor fused weapons (SFW), 1991-1992</td>
</tr>
<tr>
<td></td>
<td>SH-2F See Container CL 84, Helicopter programs</td>
</tr>
<tr>
<td></td>
<td>Ship self-defense, 1991</td>
</tr>
<tr>
<td></td>
<td>Short Range Air Defense Command and Control (SHORAD C2), 1984</td>
</tr>
<tr>
<td></td>
<td>Short-range attack missile (SCRAM)</td>
</tr>
<tr>
<td>BOX CL 98</td>
<td>Tactical (T), 1988-1989</td>
</tr>
<tr>
<td></td>
<td>Shuttle Operations and Planning Complex (SOPC), 1985</td>
</tr>
<tr>
<td></td>
<td>Single Channel Ground Airborne Radio System (SINCGARS), 1984-1990</td>
</tr>
<tr>
<td></td>
<td>(2 folders)</td>
</tr>
<tr>
<td></td>
<td>Single integrated operational plan (SIOP), 1991</td>
</tr>
<tr>
<td></td>
<td>Single numbering system, 1988-1989</td>
</tr>
<tr>
<td></td>
<td>Small intercontinental ballistic missile (SICBM), 1982-1989</td>
</tr>
<tr>
<td></td>
<td>Soviet military spending, 1986</td>
</tr>
<tr>
<td></td>
<td>Space based wide area surveillance (SBWAS), 1988-1991</td>
</tr>
<tr>
<td></td>
<td>Space programs, 1987-1989</td>
</tr>
<tr>
<td></td>
<td>Special access programs, 1985-1993</td>
</tr>
<tr>
<td></td>
<td>Special nuclear materials (SNM), 1987</td>
</tr>
<tr>
<td></td>
<td>Special operations forces (SOF), 1985-1990, undated</td>
</tr>
<tr>
<td></td>
<td>(3 folders)</td>
</tr>
<tr>
<td>BOX CL 99</td>
<td>Standard missile, 1984-1989</td>
</tr>
<tr>
<td></td>
<td>Stand-Off Target Acquisition System (SOTAS), 1981</td>
</tr>
<tr>
<td></td>
<td>Stinger missile, 1986-1988, undated</td>
</tr>
<tr>
<td></td>
<td>Stingray, 1991</td>
</tr>
<tr>
<td></td>
<td>Strategic Arms Reduction Treaty (START)</td>
</tr>
<tr>
<td></td>
<td>General, 1982-1992, undated</td>
</tr>
<tr>
<td></td>
<td>Policy Council meetings, 1983</td>
</tr>
<tr>
<td>Container</td>
<td>Contents</td>
</tr>
<tr>
<td>-----------</td>
<td>----------</td>
</tr>
</tbody>
</table>
| BOX CL 100 | Strategic program costs, 1981-1992, undated (3 folders)  
             Strategy Commission, 1987  
             Submarine Advanced Combat System (SUBACS), 1983-1988, undated  
             Submarines  
             - BSY-2 combat system  
             - New attack submarine, planning for, 1992-1993  
             - SSN-21, 1983-1992, undated (2 folders) |
| BOX CL 101 | SSN-688, 1987  
             Trident, 1982-1987, undated  
             Sustainability review, 1992  
             TACAMO electronic communication system, 1983-1985  
             "Tacit Rainbow" (TR), 1988-1991  
             Tactical Air Division, relationship with PA&E issues, 1981  
             Tactical cryptologic program, 1985  
             Tactical Warning/Attack Assessment (TW/AA) Follow-on System, 1991  
             TAKX ships, 1983  
             Tankers, 1981-1990  
             Terminated programs, 1982  
             Thayer, Paul, briefings on naval matters, 1983, undated  
             Theater Nuclear Forces, (TNF), 1981-1992, undated  
             Tomahawk missile, 1984-1992 |
             Torpedoes  
             - MK-48, Advanced capabilities (ADCAP), 1988-1989  
             - MK-50, 1981-1989  
             Trade issues, 1987  
             Trident See Container CL 100, Submarines  
             "Trillion Dollar" issue, 1985-1986, undated  
             Tri-service standoff attack missile (TSSAM), 1984-1993  
             Tube-launched optically-tracked, wire-guided (TOW) missile, 1985-1989, undated  
             Two-year budget process proposals, 1983-1987, undated  
             Ultra high frequency (UHF) follow-on satellite, 1988-1990  
             Undersecretary of defense (readiness), 1988  
             United States Navy  
             - LCAC, 1986  
             - Logistics ships, 1991  
             - Remote Ocean Sensing System (N-ROSS), 1987  
             - Sexual harassment, 1992  
             - Ship service lives, 1991 |
Assistant Secretary of Defense, 1973-1993

<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
</thead>
</table>
| BOX CL 103 | Unmanned aerial vehicle, 1991-1993  
(2 folders)  
Upper Tier Theater Missile Defense System (UTTMDS), 1991-1992  
Vertical Launch ASROC (VLA) Program, 1989  
Vietnam  
Conflict, 1990  
Refugees, 1982  
Voluntary separation, 1991  
Weather reconnaissance aircraft, W130, 1990  
(2 folders)  
White House Communications Agency (WHCA)  
See Container CL 76, Defense Communications Agency programs  
Worldwide Military Command and Control System (WWMCCS)  
Automated Data Processing Modernization (WAM), 1989-1991  
Information System (WIS), 1985 |
| BOX 104-111 | Personal Files (unclassified)  
Appointment books, calendars, correspondence, telephone records, and travel records.  
Arranged alphabetically by type of material and chronologically within. |
| BOX 104 | Appointments  
Books  
1981-1984  
(4 folders) |
| BOX 105 | 1985-1988  
(4 folders) |
| BOX 106 | 1989-1993  
(4 folders)  
Weeks-in-review, 1981-1984  
(4 folders) |
| BOX 107 | Correspondence  
May 1981-May 1983  
(8 folders) |
| BOX 108 | June 1983-Nov. 1986  
(9 folders) |
(7 folders)  
Memoranda  
See Containers 107-108, Correspondence |
| BOX 110 | Telephone call logbooks  
1980-1988  
(3 folders) |
| BOX 111 | 1989-1993  
(7 folders)  
Travel vouchers  
1982-1987  
(7 folders)  
1988-1993  
(8 folders) |
## Container: Top Secret

Documents containing top secret national security information removed from the classified Office Files subseries.

Arranged according to the folders and containers from which the items were removed.

<table>
<thead>
<tr>
<th>BOX TS 1</th>
<th>Defense budget system</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Budgets</td>
</tr>
<tr>
<td></td>
<td>Fiscal years</td>
</tr>
<tr>
<td></td>
<td>1990</td>
</tr>
<tr>
<td></td>
<td>Cuts</td>
</tr>
<tr>
<td></td>
<td>Revision by Richard B. Cheney</td>
</tr>
<tr>
<td></td>
<td>Fiscal guidances, new &quot;Bush&quot; budget, Feb. 1989</td>
</tr>
<tr>
<td></td>
<td>Subject file</td>
</tr>
<tr>
<td></td>
<td>Defense program, presidential budget briefing, 1981</td>
</tr>
<tr>
<td></td>
<td>Desert Shield/Desert Storm, post Desert Storm discussion topics used to brief secretary of defense, June 1991</td>
</tr>
<tr>
<td></td>
<td>National Foreign Intelligence Program (NFIP), undated</td>
</tr>
<tr>
<td></td>
<td>National security decision directive 32, 1987</td>
</tr>
<tr>
<td></td>
<td>Special nuclear materials (SNM), 1987</td>
</tr>
<tr>
<td></td>
<td>Strategic Arms Reduction Treaty (START), general, Apr. 1982</td>
</tr>
<tr>
<td></td>
<td>Strategic program costs, 1986, undated</td>
</tr>
</tbody>
</table>

## Container: Restricted Data

Documents containing restricted data removed from the classified Office Files subseries.

Arranged according to the folders and containers from which the items were removed.

<table>
<thead>
<tr>
<th>BOX RD 1</th>
<th>Defense budget system</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Program kills, 1982-1987, undated</td>
</tr>
<tr>
<td></td>
<td>Program reviews</td>
</tr>
<tr>
<td></td>
<td>Fiscal years</td>
</tr>
<tr>
<td></td>
<td>1983-1987, issue books</td>
</tr>
<tr>
<td></td>
<td>Book 1, policy and risk assessment</td>
</tr>
<tr>
<td></td>
<td>Book 2, nuclear forces</td>
</tr>
<tr>
<td></td>
<td>Book 4, modernization and investment, Aug. 1981</td>
</tr>
<tr>
<td></td>
<td>Subject file</td>
</tr>
<tr>
<td></td>
<td>Secretary of defense, performance reviews, chronological, 1981</td>
</tr>
<tr>
<td></td>
<td>Short range attack missile II (SCRAM-II), 1986-1987</td>
</tr>
<tr>
<td></td>
<td>Special nuclear materials (SNM), 1987</td>
</tr>
<tr>
<td></td>
<td>Theater Nuclear Forces (TNF), undated</td>
</tr>
</tbody>
</table>

## Container: Formerly Restricted Data

Documents containing formerly restricted data removed from the classified Office Files subseries.

Arranged according to the folders and containers from which the items were removed.

<table>
<thead>
<tr>
<th>BOX FRD 1</th>
<th>Defense budget system</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Budgets, fiscal years, 1994-1999, issues
Execution review, calendar year 1989, 15 June 1989, topic papers, proposed, 1988
Implementation review, 1987, papers, non-commanders in chief (CINC), 1987
Program reviews
Fiscal years
  1986-1990, issue books, book 1, policy and risk assessment
    (2 folders)
Subject file
  Secretary of defense
    Performance reviews, chronological, 1981
Short range attack missile II (SCRAM-II), 1987-1991
Special nuclear materials (SNM), 1987
Strategic Arms Reduction Treaty (START), Policy Council meetings, undated
Special nuclear materials (SNM), 1987