

Clay Thomas Whitehead Papers
A Finding Aid to the Collection in the Library of Congress



Manuscript Division, Library of Congress
Washington, D.C.
2015

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Prepared by History Associates

Finding aid encoded by Library of Congress Manuscript Division, 2013
Revised 2024 February

Collection Summary

Title: Clay Thomas Whitehead Papers

Inclusive Dates: 1927-2012

Bulk Dates: 1968-2008

ID No.: MSS85763

Creator: Whitehead, Clay Thomas

Extent: 26,250 items

Extent: 77 containers

Extent: 31 linear feet

Extent: 578 digital files (0.58 GB)

Language: Collection material in English, with some Japanese

Location: Manuscript Division, Library of Congress, Washington, D.C.

LC Catalog record: <https://lcn.loc.gov/mm2012085763>

Summary: United States government official and businessman. Memoranda, correspondence, notes, briefing books, position papers, conference proceedings, university coursework, Ph.D. dissertation, subject files, research material, reports, speeches, writings, trip itineraries and records, printed matter, corporate annual reports, and miscellaneous items documenting Whitehead's service as special assistant to the president and director of the Office of Telecommunications Policy in the White House during the Richard M. Nixon administration, as well as his activities as a student, businessman, and professor.

Online Content: A digital version of the papers of Clay Thomas Whitehead is available online at <https://claywhitehead.com>.

Selected Search Terms

The following terms have been used to index the description of this collection in the LC Catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically.

People

Ford, Gerald R., 1913-2006.

Goldberg, Henry. Henry Goldberg papers.

Nixon, Richard M. (Richard Milhous), 1913-1994.

Whitehead, Clay Thomas.

Organizations

Communications Satellite Corporation.

Corporation for Public Broadcasting.

George Mason University.

Harvard University.

Hughes Communications.

International Telecommunications Satellite Consortium.

Massachusetts Institute of Technology.

Pan American Satellite.

Rand Corporation.

SES Astra.

U.S. Atomic Energy Commission.

United States. Department of Commerce. Office of Telecommunications. Boulder Policy Support Division.

United States. Federal Communications Commission.

United States. National Aeronautics and Space Administration.

United States. Office of Telecommunications Policy.

Subjects

Artificial satellites in telecommunication.

Cable television--Deregulation--United States.

Communication policy--United States.

Communication, International.
Computer networks--United States.
Digital communications--United States.
Digital video.
Emergency communication systems--United States.
Merchant marine--United States.
National security--United States.
Public radio--United States.
Public television--United States.
Radio--Law and legislation--United States.
Telecommunication policy--United States.
Telecommunication--United States.
Telecommunication.
Television--Law and legislation--United States.
Video compression.
Wireless communication systems--United States.

Titles

Papers of Clay T. Whitehead

Occupations

Businessmen.
Public officials.

Acquisition Information

The papers of Clay Thomas Whitehead, U.S. government official, businessman, and professor, were given to the Library of Congress by Margaret Whitehead in 2013.

Processing History

The papers of Clay Thomas Whitehead were arranged and described by History Associates Anita M. Weber with the assistance of Jacqueline Vicino, Sarah Schubert, and Joseph Neumann in 2012. The finding aid was revised and expanded by Nan Thompson Ernst in 2016.

Digital files were received as part of the Clay Thomas Whitehead Papers on a variety of storage media, each of which was assigned a unique digital ID number. Use the digital ID number to request access copies of the files associated with each media. A description of the standard processes taken on all born digital records can be found in the Processing History Note: Born Digital Collection Material at <https://hdl.loc.gov/loc/mss/eadmss.digital>.

Transfers

Sound recordings and moving images have been transferred to the Motion Picture, Broadcasting, and Recorded Sound Division, where they are identified as part of the Clay Thomas Whitehead Papers. Patrons are encouraged to contact the Motion Picture, Broadcasting, and Recorded Sound Division in advance of a research visit.

Copyright Status

Copyright in the unpublished writings of Clay Thomas Whitehead in these papers and in other collections of papers in the custody of the Library of Congress is reserved. Consult reference staff in the Manuscript Division for further information.

Access and Restrictions

The papers of Clay Thomas Whitehead are open to research. Researchers are advised to contact the Manuscript Reading Room prior to visiting. Many collections are stored off-site and advance notice is needed to retrieve these items for research use. Access to digital content is available onsite only in the Manuscript Reading Room and requires advanced notice. Researchers are advised to contact the Manuscript Reading Room prior to visiting.

Online Content

A digital version of the papers of Clay Thomas Whitehead is available online at <https://claytwhitehead.com>.

Preferred Citation

Researchers wishing to cite this collection should include the following information: Container or digital ID number, Clay Thomas Whitehead Papers, Manuscript Division, Library of Congress, Washington, D.C.

Biographical Note

Date	Event
1938, Nov. 13	Born, Neodesha, Kansas.
1956	Entered Massachusetts Institute of Technology, Cambridge, MA.
1958-1960	Bell Telephone Laboratories, Murray Hill, NJ, intermittently for about ten months between 1958 and 1960 under the MIT cooperative program. Experimental design development of pulse and analog electronic equipment.
1960	S. B. in electrical engineering, Massachusetts Institute of Technology, Cambridge, MA.
1961	S.M. in electrical engineering, communications, systems engineering, operations research, Massachusetts Institute of Technology, Cambridge, MA.
1961 (Summer)	Rand Corporation, Santa Monica, CA. Examined the operational potential of advanced undersea detection techniques; mathematical economic study of the impact of alternative inspection rules on the stability of arms control agreements.
1962	E.E. in electrical engineering, Massachusetts Institute of Technology, Cambridge, MA; Honorary Societies: Eta Kappa Nu, Tau Beta Pi, Sigma Xi.
1962 (Summer)	Rand Corporation, Santa Monica, CA. Participated in a systems analysis study of the NATO air defense system.
1963 Feb.-1963 Nov.	Rand Corporation, Santa Monica, CA. Spacecraft system studies; participation in the recommendation to NASA of a preferred in-space checkout concept for the Apollo spacecraft.
1963 Nov.-1967 Feb.	Rand Corporation, Santa Monica, CA. Part-time research on new techniques for decisions on spacecraft reliability augmentation. Worked on various studies on arms control, space, and air defense.
1964 Apr-1965 Sept.	Volunteered for U.S. Army in Vietnam, but was assigned to Edgewood Arsenal, MD. Army chemical and biological headquarters operations research group. Performed systems analyses of field army chemical alarm systems. Technical monitor of a systems analysis study of strategic biological detection systems and a study of civil defense applications.
1966 (Summer)	U. S. Bureau of the Budget, Washington, D.C. Co-authored suggested analytic framework for allocating IRS enforcement resources. Developed an improved analytic framework for decisions about Federal support of graduate students.
1967	Ph.D. in management decision-making and systems analysis; operations research; economics, R management, Massachusetts Institute of Technology, Cambridge, MA. Thesis: <i>The Uses and Limitations of Systems Analysis in the Department of Defense</i> . Major professional interest: the theory and application of improved decision processes for top management decisions that combine technological change, quantitative analyses, and management judgments.

1967-1968 Rand Corporation, worked as an economist and defense analyst.

1968 Richard M. Nixon's Presidential campaign. Worked as an expert on budget policies.

1968 Nov.-1969 Jan. Nixon Transition. Served on the President-elect's task force on budget policies and assisted on other transition matters.

1969 Jan.-1970 Sept. Special Assistant to President Richard M. Nixon, White House, Washington, D.C. Responsible for the Atomic Energy Commission, the National Aeronautics and Space Administration, maritime policy matters. Served as liaison with all science-related regulatory agencies, among them the Federal Communications Commission and the Federal Power Commission. Crafted Administration Policy "Open Skies" domestic satellite policy that allowed any qualified private company to launch communications satellites.

1970 Sept-1974 Sept. Director, Office of Telecommunications Policy, White House, Washington, D.C. Responsible for the Administration's policy on broadcasting, cable, and telecommunications regulation as well as the Federal government's own telecommunications activities. Led the development of policies for competition and deregulation in telecommunications to replace the then-dominant, highly regulated, and monopolistic structures of the television and telecommunications industries. Implemented Open Skies Policy.

Examined the operational potential of advanced undersea detection techniques; mathematical economic study of the impact of alternative inspection rules on the stability of arms control agreements.

1973 May Married Margaret Mahon.

1974 Apr.-Aug. Organizer and chair of a team of four other people to meet in secret and to produce a plan for Vice President Gerald R. Ford's first days in office, once it seemed that there was a possibility that President Richard M. Nixon would resign from office. Met with the team at his private residence, Washington, D.C.

1974 Aug.-Sept. Worked in the Office of the President in the new Administration with the President's senior advisors. Prepared issues, identified staff, and briefed the Chief of Staff prior to his daily meeting with the President.

1974-1975 Joint Harvard/MIT Visiting Fellowship, Cambridge, Massachusetts. Institute of Politics, Harvard.

1977-1983 Founder and President, Hughes Communications, a subsidiary of Hughes Aircraft Company, El Segundo, Calif. With its Galaxy series of satellites, Hughes Communications expanded the parent company's satellite manufacturing business into the provision of satellite services. The innovation of selling satellite transponders created a new business model for the satellite industry, which subsequently became the model for all satellite services in the U.S. and around the world, with particular relevance for distribution of video program networks.

1983-1985 Founder of SES ASTRA (Société Européenne des Satellites). Initially known as Coronet, this entity became the world's first commercial direct-to-home satellite TV broadcast business ending European state-run broadcasting monopolies. Executed the innovative Coronet business plan based on the concept of using high-powered Ku-band satellite services to provide television service to small- and low-cost home satellite dishes. Coronet became Société Européenne des Satellites in 1985.

1985-2004 Founder and President, Clay Whitehead Associates, attempting to be an international business development company principally concerned with the telecommunications and television industries. Tried unsuccessfully to found National Exchange (NEX) to provide telecommunications services in the United States using advanced satellite technology with a novel method to route communications traffic among Very Small Aperture Terminals (VSATs) or among very small transmit-receive satellite earth stations.

1988-1993 PanAmSat. Helped lead the successful expansion of the first privately owned international commercial satellite system to the Asia Pacific region. Introduced the Galaxy template of transponder sales to this initiative allowing PanAmSat to expand beyond its single satellite in the Atlantic region and break Intelsat's global monopoly.

1993-2003 Sued SES ASTRA (Société Européenne des Satellites) of the Grand Duchy of Luxembourg regarding a contractual dispute. Prevailed in 2003. Agreement sealed.

2002-2008	Did research for, outlined, and drafted three of eleven chapters of <i>The History of 20th Century Telecommunications: The Development and Regulation of Telecommunications and Broadcasting</i> , a study of decisive moments in the rise of telecommunications technologies and their intersections with monopoly formation and deregulation in the U. S.
2005	Inducted into the Society of Satellite Professionals International Hall of Fame for being a seminal figure in the development of the satellite industry.
2005-2007	Distinguished Visiting Professor of Communications Policy, George Mason University School of Law, Arlington, VA.
2008, July 23	Died of prostate cancer, Washington, D.C.

Scope and Content Note

The papers of Clay Thomas Whitehead (1938-2008) span the years 1927-2012, with the bulk of the material dating from 1968 to 2008. Materials are predominantly in English, with scattered items in Japanese. The collection documents Whitehead's academic studies and his career working in the White House for the Richard M. Nixon administration as a Special Assistant to the President and as the Director of the Office of Telecommunications Policy; as a businessman with telecommunications companies including Hughes Communications, SES Astra, and Alpha Lyracom; and as a professor at George Mason University. There is a gap in the materials; the mid-1990s to early-2000s are virtually undocumented.

The collection consists of memoranda, correspondence, subject files, notes, briefing books, position papers, conference proceedings, university coursework, research material, reports, speeches, writings, trip itineraries and records, printed matter, corporate annual reports, photographs, and ephemera. The materials are organized in the following series: [Prior to the White House](#), [The White House Years](#), [1970s Post-White House Career](#), [1980s Career](#), [PanAmSat](#), [George Mason University](#), [CTW Book](#), [Boulder Public Service Division](#), [Additions](#), and [Digital File](#).

The [Prior to the White House](#) series documents Whitehead's student years at the Massachusetts Institute of Technology (MIT) and as an economist and analyst for the RAND Corporation prior to joining the Nixon administration. Volumes from his time as an undergraduate and graduate student at MIT contain his systems engineering and statistical theory notes. The [Prior to the White House](#) series includes correspondence from Whitehead's time as a graduate student when he both took and taught courses while pursuing his doctorate. Copies of the thesis and of the general examinations he took in order to receive his Ph.D. are included as well.

The bulk of the collection concerns the development of telecommunication policy in the United States, especially during the Nixon administration, and the global telecommunications industry. This history is traced through correspondence and memoranda generated between various White House offices; speeches, testimony, and other public communication from Whitehead; and materials he collected as part of his research towards a book on telecommunications.

The largest series in the collection is the [White House Years](#), which is arranged into three subseries: [Special Assistant to the President](#), [Office of Telecommunications Policy](#), and [Ford Transition](#). Of these, the [Office of Telecommunications Policy](#) materials predominate.

The [Special Assistant to the President](#) subseries includes materials from Whitehead's tenure as a Special Assistant to President Nixon. Included are materials from immediately after Nixon's 1968 election to Whitehead's promotion to Director of the Office of Telecommunications Policy in September 1970. There is a wide range of materials in this subseries, including subject files and photographs; the subject files are not limited to telecommunications issues. As Special Assistant to the President, Whitehead exercised direct responsibility for the Atomic Energy Commission, NASA, maritime policy matters, and was a liaison to the Federal Communications Commission. Included are materials detailing Whitehead's work in these areas. There are also materials on the International Telecommunications Satellite Consortium (Intelsat) and the Communications Satellite Corporation (Comsat), including files about Intelsat conferences between 1969-1972. Telecommunications-related correspondence, memoranda, meeting records, and other miscellaneous files round out this subseries.

Whitehead's responsibilities during his tenure as Director of the newly-created Office of Telecommunications Policy are documented in the [Office of Telecommunications Policy](#) subseries. Whitehead was sworn into this position on September 22, 1970; he resigned in September 1974, following Gerald R. Ford's transition to the presidency. The bulk of the material

in this subseries dates from 1970 to spring 1974. Subject files related to the formulation of telecommunications policies comprise the majority of materials in this subseries. Documented are the telecommunications issues Whitehead presided over including: Open Skies domestic communications satellite policy, deregulation of cable television networks, and funding for the Corporation for Public Broadcasting. Also documented, through testimony and correspondence, is the relationship between the Office of Telecommunications Policy, Congress as a whole, and specific congressional offices, which provides a comprehensive guide to the issues of interest to the Office of Telecommunications Policy. Whitehead's efforts to gain support for the administration's policies are documented through the extensive speech files.

Two years into the second Nixon Administration the Watergate scandal began to consume the presidency. It became apparent to Whitehead and others in 1974 that there was a growing possibility that President Nixon would have to resign from office. Whitehead became part of a team (Philip Buchen, a member of Ford's staff; Jonathan Moore, a former assistant to Attorney General Elliot L. Richardson; Lawrence Lynn, an Assistant Secretary of the Interior; and Brian Lamb, one of Whitehead's assistants) that secretly planned for the mechanics surrounding a transfer of power to Ford, including staff assignments and communication logistics. These events are documented in the [Ford Transition](#) subseries. Included are materials regarding meetings of the transition team and Ford's eventual assumption of the presidency. Although the transition team was formed in April 1974, most of the files in this subseries date from August 1974, when the transition took place. Documented are the brainstorming and meetings that occurred regarding the transition to a new president and the effort to portray his administration as separate from the previous one. Included are notes and memoranda on the issues and decisions facing the team as it coordinated the unprecedented transfer of power. Also included are photographs and copies of newspaper articles on the transition.

The [1970s Post-White House Career](#) series contains materials from the period directly after Whitehead left the White House. Much of these materials document the research and writing he completed while a Visiting Fellow at Harvard University and at the Massachusetts Institute of Technology. During the mid-1970s, Whitehead prepared a draft of a book on telecommunications; many chapters of this book are located in this series. Notes and outlines for Whitehead's book can also be found here, along with drafts of books and articles for his review sent to him by colleagues and acquaintances. The lengthiest of these is Bruce Owen's revised manuscript on economics and the freedom of expression. Much of the series consists of newspaper and research articles and reports collected by Whitehead, in part as research for his book but also to stay current on developments in business, government, and the telecommunications field.

The materials from the [1970s Post-White House Career](#) series are closely related to the materials from the [1980s Career](#) series, which is the smallest in the collection. During this period, Whitehead worked at Hughes Communications and SES Astra, and ran his own consulting firm. However, there is very little material on any of this work in the collection. Newspaper and newsmagazine articles from the late 1970s and early 1980s on issues in business and government and about Whitehead himself comprise roughly half of this series. National Exchange Applications for satellite systems and space segments from 1983 to 1987 comprise the remainder of the series.

The [PanAmSat](#) series documents Whitehead's work with the Pan American Satellite Corporation (PAS) and Alpha Lyracom Space Communications during the late 1980s and early 1990s. Included are materials detailing his activities to expand PanAmSat's business to Taiwan, Thailand, Singapore, and Russia. Correspondence, business cards, company annual reports, and other materials about Whitehead's trips to these countries and meetings with government officials and businessmen demonstrate his efforts to promote PanAmSat's expansion into new markets.

Informational and promotional materials produced by Alpha Lyracom provide information about the technology. Copies of faxes and other correspondence received document Whitehead's role in the day-to-day workings of this company. Files about technologies including digital compressed video and DigiCipher demonstrate Whitehead's interest in developing telecommunications technologies. The bulk of this material dates from 1990 to 1993. Also to be found in this series are information on a private equity investment firm, the stock market, articles, and records from a congressional hearing, during which Whitehead provided testimony.

The [George Mason University](#) series contains materials from the mid-2000s directly preceding and during Whitehead's time as Distinguished Visiting Professor of Communications Policy at George Mason University (GMU). The materials in this series include brainstorming notes and a transcript of a lecture that Whitehead gave at the university in 2004. There is correspondence documenting Whitehead's growing relationship with university administrators and professors, culminating in his fall 2005 class.

Also to be found are copies of many news and scholarly articles Whitehead read as he was preparing to teach a class on telecommunications policy and law at the GMU School of Law during the fall semester of 2005. Some of these articles, along with portions of books and copies of memoranda and other materials from his White House tenure, were distributed by Whitehead as required class reading. As part of this course, Whitehead arranged for several of his former colleagues (including Brian Lamb, Antonin Scalia, Donald I. Baker, and Richard E. Wiley) and others to present lectures to his class; this series includes transcripts and copies of some of these lectures on DVD and digital videocassette. Notes, emails, and other correspondence regarding organizational aspects of executing the fall 2005 course are included in this series. The bulk of this material is dated 2004-2005, the years when Whitehead was most highly engaged with George Mason University.

Concurrent with teaching the GMU course, Whitehead was writing a book on the history of telecommunications policy. The materials collected for this project and the writing that Whitehead undertook while he was drafting this book comprise the [CTW Book](#) series. Although the book research incorporated many of the course readings, this series includes additional research materials collected by Whitehead and his research team. Brainstorming notes, outlines, and drafts of book chapters form the bulk of the series. Among the topics covered are the early history of telecommunications and that of AT&T. Also to be found are DVD copies of interviews Whitehead gave for *Firing Line* and *60 Minutes*, while he was Director of the Office of Telecommunications Policy. The bulk of the material in this series was copied from other archival repositories, especially the United States National Archives.

Copies of oral history interviews and of discussions between Whitehead and his close acquaintances provide information on Whitehead's career. The bulk of the original material in the [CTW Book](#) series dates from 2005 to 2008. Whitehead attended a few roundtables and forums put on by the Aspen Institute; materials about these are in this series, as they occurred during the same time frame in which Whitehead was writing his book. For the same reason, correspondence about and drafts of Whitehead's Wikipedia biography are located within this series.

Following Whitehead's death, his wife endeavored to collate the chapter drafts he prepared along with obtaining copies of the supporting documentation he used in writing the drafts. Much of this work was done in conjunction with Susan Burgess and other research assistants. This material, along with additional biographical information about Whitehead is included here. Of particular interest may be the remembrances prepared at Whitehead's death and transcripts of interviews with him, both alone and with some of his former colleagues (Henry Goldberg, Harold Rosen, Brian Lamb).

In late 2012, Roger K. Salaman, the Nixon-era chief of the Department of Commerce's Office of Telecommunications' [Boulder Policy Support Division](#) (BPSD), gave the donor a collection of BPSD materials generated during his tenure (1971- 1986). These materials include historical background information about both the OTP and the BPSD prepared by Salaman, a timeline of OTP activity from its founding to 1976, several collections of documents compiled to demonstrate the activities of the Division, and publications about telecommunications, information technology, and the telephone system.

[Additions](#) to the collection received in 2015 include Credenza Papers, as Whitehead described them. They contain memoranda, reports, news clippings and related documents from Whitehead's White House years principally concerning OTP policy initiatives, 1968-1974, with miscellaneous items, 1987 and undated, concerning satellites, stereo amplifiers, and teaching outlines for Whitehead's courses at the George Mason University School of Law. A set of Henry Goldberg papers document his work as general counsel to the OTP in the Nixon and Ford administrations. Dated 1966-1975, they include statements, speeches, memoranda, and reports on OTP policy initiatives as well as a file on the transition to the Ford administration.

The [Digital File](#) contains source material on telecommunications policy from the CTW Book series. It includes image files of photographs, correspondence, reports, notes, and printed material dated 1968-1974 from Whitehead's tenure as director of the Office of Telecommunications Policy in the White House during the Richard M. Nixon administration. Among the topics covered are legislation concerning and regulation of commercial radio and television broadcasting networks; financing and management of public radio and television; national security and emergency (911) communications; the emergence of computer and satellite communications technology; the National Aeronautics and Space Administration budget; media and reelection strategy for the Nixon administration; and communication practices within the White House. Text documents are from the period circa 2005-2008 and include research notes, chapter outlines, synopses of source material, and annotated bibliographies.

Arrangement of the Papers

The collection is arranged in nine series:

- [Prior to the White House, 1959-1967](#)
- [The White House Years, 1957-1976](#)
- [1970s Post-White House Career, 1927-1982](#)
- [1980s Career, 1980-1987](#)
- [PanAmSat, 1988-1995](#)
- [George Mason University, 1998-2007](#)
- [CTW Book, 1973-2012](#)
- [Boulder Policy Support Division, 1972-2012](#)
- [Additions, 1966-1987](#)
- [Digital File](#)

Description of Series

Container	Series
BOX 1	<p><u>Prior to the White House, 1959-1967</u></p> <p>University coursework and examination material, theses and dissertation, notes, and correspondence.</p> <p>Arranged by type of material and then chronologically.</p>
BOX 2-49	<p><u>The White House Years, 1957-1976</u></p> <p>Organized into three subseries: Special Assistant to the President, Office of Telecommunications Policy, and Ford Transition.</p>
BOX 2-23	<p><u>Special Assistant to the President, 1957-1971</u></p> <p>Briefing books, correspondence, court records, invitations, itineraries, memoranda, photographs, speeches, studies and reports, testimony, and travel reports.</p> <p>Arranged alphabetically by topic or type of material.</p>
BOX 24-48	<p><u>Office of Telecommunications Policy, 1964-1976</u></p> <p>Correspondence, schedules, memoranda, and speeches, testimony, and subject files containing newspaper, newsmagazine, and other articles on telecommunication.</p> <p>Arranged alphabetically by topic or type of material.</p>
BOX 48-49	<p><u>Ford Transition, 1972-1975</u></p> <p>Correspondence, meeting minutes, memoranda, printed material including newspaper and magazine articles.</p> <p>Arranged alphabetically by topic or type of material.</p>
BOX 49A-52	<p><u>1970s Post-White House Career, 1927-1982</u></p> <p>Book drafts, correspondence, research files including articles and newspaper clippings, and speeches.</p> <p>Arranged alphabetically by topic or type of material.</p>
BOX 52	<p><u>1980s Career, 1980-1987</u></p> <p>Articles, biographical material, and satellite applications.</p> <p>Arranged alphabetically by topic or type of material.</p>
BOX 53-55	<p><u>PanAmSat, 1988-1995</u></p> <p>Articles, corporate literature, correspondence, and technical specifications.</p> <p>Arranged alphabetically by topic or type of material.</p>
BOX 55-56	<p><u>George Mason University, 1998-2007</u></p> <p>Articles, correspondence, lecture handouts and notes, lecture transcripts, and videocassettes and DVDs.</p> <p>Arranged alphabetically by topic or type of material.</p>
BOX 56-73	<p><u>CTW Book, 1973-2012</u></p> <p>Research material including annual reports, articles, correspondence, memoranda, reports, copied from a number of archival repositories; dissertations, interviews, both transcripts and DVDs; chapter drafts, and biographical material about Whitehead including obituaries, and his memorial service.</p>

Arranged into four broad groupings: CTW materials, Susan Burgess Files, Jason Damata Files, and Margaret Whitehead Collected Materials; within each grouping, files are arranged alphabetically by topic or type of material.

BOX 74-75

Boulder Policy Support Division, 1972-2012

Copies of correspondence, reports, and press releases as well as publications from the division. Materials are arranged into two groupings: document sets and publications; within each grouping files are arranged alphabetically by topic.

BOX 75-78

Additions, 1966-1987

BOX 75

Credenza Papers, 1968-1974, 1987, undated

Memoranda, reports, news clippings, and teaching outlines.
Arranged chronologically.

BOX 76-78

Henry Goldberg Papers, 1966, 1971-1975

Statements, speeches, memoranda, reports, news clippings and related documents.
Arranged by type of material or topic.

BOX DF 1

Digital File

Source material for Whitehead's book on the history telecommunications policy including OTP photographs, correspondence, reports, and printed material, and book chapter outlines and research notes. The series includes 578 files (592.63 MB) of image and text documents

Container List

Container	Contents
BOX 1	Prior to the White House, 1959-1967 University coursework and examination material, theses and dissertation, notes, and correspondence. Arranged by type of material and then chronologically.
BOX 1	CTW Ph.D. Thesis Proposal, 1967 Jan. Ph.D. General Examinations, 1966-1967 Graduate Coursework Materials and Correspondence, 1959-1967 CTW MIT Doctoral Thesis Copy, 1967 Sept. CTW Class Notebooks Games and Decisions, 1960 Linear Algebra, [circa 1961-1966] Sampled and Quantized Systems, 1961 Statistical Theory of Information, 1960 Statistical Theory of Noise and Modulation, 1960 Statistical Theory of Non-Linear Systems, 1961 Stochastic Processes, [circa 1959-1962] Systems Engineering and Operations Research, 1959 (2 vols.)
BOX 2-49	The White House Years, 1957-1976 Organized into three subseries: Special Assistant to the President, Office of Telecommunications Policy, and Ford Transition.
BOX 2-23	Special Assistant to the President, 1957-1971 Briefing books, correspondence, court records, invitations, itineraries, memoranda, photographs, speeches, studies and reports, testimony, and travel reports. Arranged alphabetically by topic or type of material.
BOX 2	1969 Intelsat Conference 1969 (2 folders) undated (2 folders) June 23-July 11 Session, 1969 (2 folders)
BOX 3	(1 folder) Messages, 1968 Minutes and Agenda, 1968-1969 Assorted Documents, 1968-1969 Briefing Book-Rostow Report, 1968 (2 folders)
BOX 4	(1 folder)

The White House Years, 1957-1976

Container

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	Cable Policy, 1970
	Census-related Memoranda and Press Release, 1970
	Comments on Summary Report of Comsat Groups, 1969-1970
	Comsat and Intelsat Miscellaneous Materials, 1968-1969 (2 folders)
	Comsat April 14, 1969 Meeting Materials, 1968-1969
	Comsat Memoranda, 1969
	Country Policy Planning and Program Budgeting Memoranda, 1968
	CTW's Proposed Budget Policy for the WH, 1968
	Domestic Affairs, 1969-1970
	Domestic Satellite, 1970 (1 folder)
BOX 5	(3 folders)
	Domestic Satellite and Telecommunications, 1967-1969 (2 folders)
BOX 6	Domestic Satellite Meetings with Industry, October-November, 1969
	Domestic Satellite Policy Working Group, 1969-1970 (2 folders)
	Domestic Satellite-Karth Hearings, 1969-1970
	Domestic Satellite-Legal Issues, 1969-1970
	Domestic Satellites (Outside Interests), 1966-1969 (1 folders)
BOX 7	(4 folders)
	Event Invitations; photographs; cards; event programs, 1969-1970
	Expanded International Cooperation in Space NSAM 354, 1966; 1969
	FCC Burch Memorandum, 1969 Dec. 11
	FCC Opinion on Comsat "Authorized User" Services, 1966 July 21
	Federal Telecommunications Organization, 1969-1970
BOX 8	General OTB File, 1969 July 3
	General-Indian Claims Commission, 1969
	Information-General, 1969-1971
	Intelsat 1969 Conference Issues, 1967-1969 (2 folders)
	Intelsat Conference and Related Correspondence, 1969
	Intelsat Conference Public Relations, 1969
BOX 9	Intelsat Conference-Governor Scranton, 1968-1969
	Intelsat Documents and Position Papers, 1967-1969
	Interdepartment Radio Advisory Committee (IRAC), 1970
	International Affairs, 1969-1970
	Joint Council on Educational Telecommunications, 1970
	Karth Hearings, 1969
BOX 10	Letters from Nixon and Robert Ellsworth, 1968-1969
	Loose Documents, 1966-1967
	Memoranda and Memoranda Writing Instructions, 1969-1970
	Memoranda for Secretary of State on Intelsat Conference, 1969
	Memoranda of Conversations at the Intelsat Conference, 1969
	Memorandum for Dean Burch, Chairman of the FCC, 1970 Jan. 23

The White House Years, 1957-1976

Container

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	Miscellaneous, 1968-1969
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BOX 11	(1 folder)
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	December 1968-June 1969, 1961 May 25, 1968-1969
	(2 folders)
	July 1969-September 1969
	(2 folders)
	October 1969-December 1969
BOX 12	(1 folder)
	(1 folder)
	National Bureau of Standards (NBS), U.S. Department of Commerce, 1970
	OEP Memorandum on the Proposed Policy on Domestic Satellite Communications- Responses, 1970
	Office of Telecommunications Management, 1969-1970
	Order of the Day for the U.S. Delegation to the Plenipotentiary Conference on Definitive Arrangements for the International Telecommunications Satellite Consortium, 1969
	OTP Director Recruiting Search Process, 1969-1970
	Policy, 1970
	Presidential Control of the Budget-1968, 1968
	Press Conference on Domestic Satellite, 1970
	Press Release, 1970 Jan. 23
	Rostow Report, 1968-1969
	Secretary's Notes, 1969-1970
BOX 13	Space Task Group Report to the President, 1969-1971
	(3 folders)
	Special Assistant to the President 1970, 1969-1970
BOX 14	(2 folders)
	Spectrum Study
	Action on Special Advisor Committee Report, 1958-1960
	Proposed Advisory Committee on Telecommunication
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Keystone Conference Speech by Max Ways, 1979 Feb. 21
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Speech by David L. Bazelon, FCC 40th anniversary, Washington, D.C., 1974 Nov. 15
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Telecommunications Articles and Notes, 1975-1976
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BOX 58	Potential Sources for CTW Book, [circa 2002-2003] Questions and Wikipedia Biography Draft, 2007 Videocassette Tape of Discussion with CTW, Brian Lamb, Henry Goldberg, undated Susan Burgess Materials Copies of CTW Obituaries and Lisa Sockett's Tribute Dissertations (5 folders)
BOX 59	Early Radio (4 folders) Early Telephone (2 folders)
BOX 60	(1 folder) GE Farnsworth Invention Harold Rosen-Syncom Images and Sound Files Interviews John M. Eger OTP Files Modern Media Net Neutrality/ Fairness Doctrine (2 folders)
BOX 61	Networks; Nixon OTP OTP Document Collection <i>See also Container DF 1, OTP correspondence, reports, notes and printed material</i> OTP Photos <i>See also Container DF 1, OTP photographs</i> Public Broadcasting Repositories AT&T Archives <i>See also Container DF 1, AT&T annual reports</i> AT&T FTC Special Investigation Docket 1 (1 folder)
BOX 62	(1 folder) AT&T Exhibit A

	AT&T Exhibit B
	AT&T Exhibit C
	AT&T Exhibit E
	(2 folders)
	AT&T FTC Special Investigation Docket No. 1 Vol. IV
	(2 folders)
BOX 63	Harvard Oettinger
	Heinz History Center
	Jimmy Carter Library
	J P Morgan Library
	LBJ Library
	National Archives
	Rockefeller Archives
	University of Pittsburgh Archives Service Center <i>See also Container DF 1, OTP</i>
	<u>correspondence, reports, notes, and printed material</u>
	University of Maryland Rogers Papers
	(2 folders)
BOX 64	(4 folders)
	University of Pittsburgh H.P. Davis Collection
	(1 folder)
BOX 65	(2 folders)
	Westinghouse
	(2 folders)
	Research Articles
	Not Reviewed
BOX 66	Reviewed
	Research Assistants
	(4 folders)
	Sample Memoir
	Satellites
BOX 67	Spectrum Allocation
	Telecom Generally
	Tom's Clips (As is)
	(2 folders)
	Jason Damata Materials
	AT
	Corporation for Public Broadcasting
	NARA
	(4 folders)
BOX 68	(3 folders)
	OTP
	(2 folders)
	Potential Sources
	Subjects
	Bowman, Leo
	Goeken
	H. Geller, Commerce

	Harold Rosen
	Irwin Jacobs
	Joe Petton
	Ken Robinson
	Public Broadcasting
	Radio
BOX 69	Regulation (3 folders)
	Sarnoff
	Satellites/ Space (2 folders)
	Subjects
	Leonard Marks
	Mother Angelica
	Nick Zapple
	Tony Oethinger
	Ted Turner
BOX 70	Technology
	Timelines (2 folders)
	Jason Damata Notes <i>See also Container DF 1, Research notes</i> (2 folders)
BOX 71	Margaret Whitehead Collected Materials
	Bibliographic
	In Memory of Clay Thomas Whitehead, 1938-2008, Service of Thanksgiving
	Obituaries
	Résumés
	Tributes to Clay T. Whitehead
	Cable Center Oral History
	25th Anniversary of Satellite Launch
	Brian Lamb
	Dave Kinely
	J. Patrick Michaels
	John Sie
	Sid Topol
	Draft Elements
	Bell System and Monopoly
	Bibliographies (2 folders)
	Chapter Notes
	Communications Act of 1934
	Development of Cable TV
	FTC/Interstate Commerce Commission Statutory Language
	NBC
	History of Radio
	Outlines and Tables of Contents
	RCA

	Role of FCC
	Telecommunications Act of 1996
	Timelines
	Interviews
	Clay T. Whitehead
	December 16, 1992
	July 14-16, 2008
	(2 folders)
	September 15, 1974
	Clay T. Whitehead and Susan Burgess
	Clay T. Whitehead and Catherine Galley
BOX 72	Harold Rosen and Clay T. Whitehead
	Susan Burgess, Henry Goldberg, and Clay T. Whitehead
	Jackie Neff-Analysis and Notes
	Margaret Whitehead
	Correspondence
	Finding Aid
	Research Files
	Aitken Article
	Annual Report of the Federal Radio Commission, 1927
	Barnett Article
	Barrow Article
	Brinkley Article
	Eisenmann Article
	FCC Report, Broadcast Television National Ownership Rules
	Ford Transition
	Freedom of Expression in Public Broadcasting
	Gabel Article
	Galaxy
	Hazlett Article
	KPMG Report, History of the Broadcast License Application Process
	Nix Article
	PBS Funding
	ProQuest Articles, September, 2006
	(9 folders)
BOX 73	(4 folders)
	Radio Act of 1927
	Sheahan Article
	Slotten Article
	Telecommunications Policy Review, Vol. 22, No. 53, 2006
	Testimony of Shiyu Zhou, May 20, 2008
	Willihnganz Article
	Yale Law Journal Article
	(2 folders)
	Susan Burgess
	Bell System History
	Capitalism's Next Stage Article

Electronic Newsletter (E22TPR53) (31Dec06)
 Fairness Doctrine
 Glen Robinson
 History of Radio
 Importance of Vacuum Tube to Wireless Between 1910-1914
 Meeting with Saxbe
 Memorandum for Mr. Peter Flanigan
 Net Neutrality
 Office of Telecommunications Policy (OTP)
 Office of Telecommunications Policy (OTP) Actions re FD
 Office of Telecommunications Policy (OTP) & Fairness Doctrine
 Office of Telecommunications Policy (OTP) & Privacy
 Research Interview Scripts
 Statement by Clay T. Whitehead on Federal Information Systems, 1973
 Telestat
 Walt Hinchman Interview Transcript
 Wendell Bartnick
 Analyzing Radio Broadcast Power Levels in Major Cities in 1928
 Effects of Federal Radio Commission Creation (FRC)
 Effects on Stations after Davis Amendment and General Order 40 Reallocation
 General Order 40 Reallocation Rationale
 Radio Manufacturing Industry
 Spectrum Management Model Comparison: Licensed vs. Unlicensed Spectrum

BOX 74-75

Boulder Policy Support Division, 1972-2012

Copies of correspondence, reports, and press releases as well as publications from the division. Materials are arranged into two groupings: document sets and publications; within each grouping files are arranged alphabetically by topic.

BOX 74

Document Sets

Transmittal and Explanatory Information, 2012 Oct. 6
 Summary of Policy Support Division Activities, 1972 Apr. 7
 Vols. I-III
 (6 folders)

BOX 75

History of OTP Actions (Eger et al Visit) 1976, Feb. 11
 (2 folders)

Publications

Executive Office of the President, Office of Telecommunications Policy Activities and Programs, 1975-1976
 US Department of Commerce, National Telecommunications and Information Administration Publications, 1973, 1977, 1981-1982, 1984-1985
 (2 folders)

BOX 75-78

Additions, 1966-1987

BOX 75

Credenza Papers, 1968-1974, 1987, undated

Memoranda, reports, news clippings, and teaching outlines.
 Arranged chronologically.

Additions, 1966-1987

Container	Contents
BOX 75	Credenza Papers, 1968-1974, 1987, undated (2 folders)
BOX 76-78	Henry Goldberg Papers, 1966, 1971-1975 Statements, speeches, memoranda, reports, news clippings and related documents. Arranged by type of material or topic.
BOX 76	Speeches and statements, miscellaneous, 1966, 1971-1973 (4 folders) OTP Initiatives Summer 1972 Round II, 1973
BOX 77	Speeches and statements by CTW 1971 May 21, Missoula, Mont. June 2, Atlanta, Ga. Sept. 13, New York, N.Y. Nov. 18, Austin, Tex. Dec. 6, Los Angeles, Calif. 1972 Feb. 17, Denver, Colo. Apr. 7, third draft Apr. 8, Chicago, Ill. Apr. 14, U. S. House of Representatives Appropriations Committee May 1, Palm Beach, Fla. May 5, AWART June 7, Aspen Conference June 27, ANPA, New York, N.Y. 1973 Apr. 17, U. S. House of Representatives Committee on Interstate and Foreign Commerce, Subcommittee on Communications and Power June 8, Indianapolis, Ind.
BOX 78	Ford Transition, 1974 Long-term cable policy, 1971 Memoranda, 1971-1973 Speaking engagements, Antonin Scalia, OTP General Counsel, 1972 Speeches and statements by Henry Goldberg, 1973-1975 (2 folders)
BOX DF 1	Digital File Source material for Whitehead's book on the history telecommunications policy including OTP photographs, correspondence, reports, and printed material, and book chapter outlines and research notes. The series includes 578 files (592.63 MB) of image and text documents
BOX DF 1	CTW Book AT&T annual reports, 1905-1910 (.pdf) <i>See also Container 61, AT&T Archive</i> Digital ID: Mss85763_30_012

OTP correspondence, reports, notes and printed material (.pdf) *See also Containers 61, OTP Document Collection;* and *Container 63, University of Pittsburgh Archives Service Center*

Digital ID: Mss85763_30_013 and Mss85763_30_015

OTP photographs (.jpg and .tif) *See also Container 61, OTP Photos*

Digital ID: Mss85763_30_004, Mss85763_30_005, Mss85763_30_006,
Mss85763_30_007, Mss85763_30_008, Mss85763_30_009, Mss85763_30_010,
Mss85763_30_011;

Research notes, chapter outlines, synopses of source material, and annotated bibliographies (Microsoft Word text files) *See also Container 70, Jason Damata Notes*

Digital ID: Mss85763_30_016, Mss85763_30_017

Appendix: Abbreviations

Abbreviation	Full Name
AT&T	American Telephone and Telegraph Company
BPSD	Boulder Policy Support Division, Office of Telecommunications, U.S. Department of Commerce
Comsat	Communications Satellite Corporation
CPB	Corporation for Public Broadcasting
CTW	Clay Thomas Whitehead
FCC	Federal Communications Commission
GMU	George Mason University
Intelsat	International Telecommunications Satellite Consortium
MIT	Massachusetts Institute of Technology
OTP	Office of Telecommunications Policy (White House)
PamAmSat	Pan American Satellite Corporation
PAS	Pan American Satellite Corporation
SES	Socité Européenne des Satellites